

APPENDIX A GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2017/2018				2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
		January Working Budget	Actuals to 31st December 2017	February Revised Budget	Variance (January Working v February Revised Budget)	February Projection	February Projection	February Projection	February Projection	February Projection
		£	£	£	£	£	£	£	£	£
General Fund - Schemes										
	Stevenage Direct Services	2,878,360	1,361,396	1,751,860	(1,126,500)	5,531,870	4,107,470	2,811,880	1,072,730	858,960
	Housing Development	2,512,230	855,348	2,512,230		1,251,330	330,000			
	Finance and Estates	15,481,040	16,400	9,881,040	(5,600,000)	5,672,000	15,000	15,000	15,000	15,000
	Corporate Projects, Customer Services & Technology	440,200	150,556	440,200		632,250	300,000	300,000	300,000	300,000
	Housing and Investment	1,689,470	1,064,954	1,689,470		1,175,500	90,000	5,000		
	Regeneration	3,921,810	433,448	3,573,810	(348,000)	6,414,010	10,800,000	500,000		
	Communities and Neighbourhoods	236,080	72,587	236,080		92,750	44,000	20,000	40,000	20,000
	Planning and Regulatory	847,500	423,232	847,500		938,200	413,000	318,000	323,000	318,000
	Total Schemes with Growth Added	28,006,690	4,377,923	20,932,190	(7,074,500)	21,707,910	16,099,470	3,969,880	1,750,730	1,511,960
General Fund -Resources										
	Capital Receipts	3,898,060		2,568,690	(1,329,370)	5,706,837	1,865,278	692,178	277,758	171,488
	New Build 1-4-1 Receipts - Additional Funding from HRA for RP Grants	2,499,730		2,499,730		701,330				
	Unpooled Receipts	49,560		49,560						
	Grants	407,000		407,000		300,000				
	S106's	8,540		8,540		25,000				
	LEP	3,000,000		3,000,000		5,000,000	10,300,000			
	RCCO	4,000		4,000		394,000	4,000	4,000	4,000	4,000
	Regeneration Asset Reserve			40,000	40,000	140,500				
	Capital Reserve (BG916 Revenue Savings)	723,000		723,000		920,000	720,000	720,000	720,000	720,000
	Capital Reserve (BG903 Housing Receipts)	1,299,673		1,299,673		373,313	386,472	386,472	386,472	386,472
	New Homes Bonus	746,997		631,997	(115,000)	510,230	258,000	312,000	362,500	230,000
	Prudential Borrowing Approved	15,370,130		9,700,000	(5,670,130)	7,636,700	2,565,720	1,855,230		
	Unapproved Borrowing									
	Total Resources (General Fund)	28,006,690		20,932,190	(7,074,500)	21,707,910	16,099,470	3,969,880	1,750,730	1,511,960

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	General Funds Receipts									
	Unallocated B/fwd	(5,835,468)		(5,835,468)		(4,390,793)	(133,556)	(3,466,678)	(2,774,500)	(2,496,742)
	In Year Receipts	(1,364,015)		(1,124,015)		(1,449,600)	(5,198,400)			
	Used in Year	3,898,060		2,568,690		5,706,837	1,865,278	692,178	277,758	171,488
	General Fund Receipts Unallocated C/fwd	(3,301,423)		(4,390,793)		(133,556)	(3,466,678)	(2,774,500)	(2,496,742)	(2,325,254)
	Capital Reserve Resource									
	Unallocated B/fwd	(939,071)		(939,071)		(350,000)	(500,000)	(850,000)	(1,200,000)	(1,550,000)
	In Year Resource	(1,433,602)		(1,433,602)		(1,443,313)	(1,456,472)	(1,456,472)	(1,456,472)	(1,456,472)
	Used in Year	2,022,673		2,022,673		1,293,313	1,106,472	1,106,472	1,106,472	1,106,472
	Capital Reserve Unallocated C/fwd	(350,000)		(350,000)		(500,000)	(850,000)	(1,200,000)	(1,550,000)	(1,900,000)

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	Stevenage Direct Services									
	Parks & Open Spaces									
KC063	Ridlins Park Football Pitch Improvements (S106)	8,540	8,544	8,540						
KC218	Hertford Road Play Area (S106 Funded)					25,000				
KE911	Play Area Improvement Programme	388,880	116,901	388,880		232,700	137,000	243,000	283,500	220,000
KE097	Litter bins	91,000	93,396	91,000		58,000	125,000	73,000	83,000	10,000
KE325	Open Spaces Furniture	8,000		8,000						
KE329	Play Areas Fixed Play	20,000	3,000	20,000						
KE909	Fairlands Valley Park Campshill Bridge	37,040	37,037	37,040						
KE910	Fairlands Valley Park Balancing Pond - Dredging	30,000	27,526	30,000						
	Garage Works									
KG002	Garages	500,000	205,815	300,000	(200,000)	3,430,810	2,815,720	2,105,220	375,000	75,000
KG025	Garage Site Assembly	180,000	789		(180,000)	180,000				
	Vehicles, Plant, Equipment									
KE349	Waste Receptacles	30,000	29,999	30,000		30,000	15,000	15,000		
KE391	Vehicle replacement for KE06CYY (Scarab Major)	109,920	109,923	109,920					125,000	
KE392	Vehicle replacement for KE06EYM (LF45)	45,000			(45,000)	45,000				
KE395	Plant replacement for Shredder (Seko SAMS 500/150)	84,380	84,375	84,380						98,000
KE396	Plant replacement for Site Store (Sitesafe)					8,000				
KE397	Plant replacement for Site Hut (Sitesafe)					11,000				
KE398	Plant replacement for Rotorvator (Dowdswell 70)	12,000			(12,000)	24,360				14,000
KE401	Vehicle replacement for EF07THK (115T350)	30,000			(30,000)	30,000				
KE402	Vehicle replacement for EJ57DGV (TRANSIT 350)	45,000			(45,000)	45,000				
KE403	Vehicle replacement for LM58JNN (140T460)	30,000			(30,000)	30,000				
KE405	Vehicle replacement for LN58UJU (140T460)	30,000			(30,000)	30,000				
KE408	LK07MPE ECONIC 3233 (DENNIS WILL REPLACE)	164,080	164,077	164,080						
KE412	LN09PDO	151,030	151,031	151,030						
KE413	LN09PLO ECONIC 3233	164,080	164,077	164,080						
KE414	LP08ZYD CONNECT TDCI								15,000	
KE420	Vehicle replacement for LL58ZRK (LF45)	40,000			(40,000)	40,000				
KE421	Vehicle replacement for KC57NNR (Fiesta)					12,000				
KE422	Vehicle replacement for KE07BXY (LF45)	40,000			(40,000)	40,000				
KE423	Vehicle replacement for KE008ACU (Fiesta)					14,000				
KE424	Vehicle replacement for EU57WHH (R324T)	35,000			(35,000)	35,000				
KE425	Vehicle replacement for KE07FBX (324)	38,000			(38,000)	38,000				
TBA	Plant replacement for Chipper (Timberwolf TW150DHB)					15,000				
KE426	Plant replacement for Site Hut (Sitesafe)					11,000				
KE427	Plant replacement for Site Hut (Sitesafe)					11,000				
KE428	Plant replacement for JCB Excavator (8035 ZTS)	45,000			(45,000)	45,000				
	Stevenage Direct Services (Continued)									
KE429	Vehicle replacement for GN60ADU (Scarab minor)	85,000			(85,000)	85,000				99,000
KE430	Vehicle replacement for LK09EEP (1545)	38,000			(38,000)	38,000				

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TBA	Vehicle replacement for LK09EET (1545)					25,000				28,500
KE431	AE05EOW Transit 430 LWB	70,000			(70,000)	70,000				
KE432	EK10BYO TRANSIT 115 350M	45,000			(45,000)	45,000				
KE433	GX61AFO 101	65,000			(65,000)	65,000				75,500
TBA	LK10AVJ R324T					40,000				
KE419	LN09PLU ECONIC 2629	164,910	164,907	164,910		175,000	180,250	185,660	191,230	196,960
KE434	Plant replacement for Side arm Flail (Port Agric Typhoon M580E)	17,500			(17,500)	17,500				
KE435	Plant replacement for Side arm Flail (Port Agric M250)					9,500				
KE436	Applied sweeper green machine	18,000			(18,000)	18,000				21,000
KE437	Applied sweeper green machine	18,000			(18,000)	18,000				21,000
KE453	JCB Refurbishment							165,000		
TBA	N94DRO 955						40,000			
TBA	Vehicle replacement for EY56XEW (Clinical Waste)						25,000			
TBA	Vehicle replacement for F580FUD					35,000				
TBA	Vehicle replacement for F589FUD					35,000				
TBA	Vehicle replacement for LK10CXF (Kubota)									
TBA	Vehicle replacement for LK10CXG (Kubota)					15,000				
TBA	Vehicle replacement for LM58HDX (140T460)						35,000			
TBA	Vehicle replacement for LM58HZZ (330)						26,000			
TBA	Vehicle replacement for LN58UJS (RANGER TDCI)						26,000			
TBA	Vehicle replacement for LK08GPJ (324)					30,000				
TBA	Vehicle replacement for LK08GPY (424)					45,000				
TBA	Vehicle replacement for WX08LMO (Neuson Dumper)						20,000			
TBA	Vehicle replacement for Y466GWV (Jones Euro Dumper)						30,000			
TBA	Plant replacement for Chipper (Timberwolf TW150DHB)						15,000			
TBA	EO56LND Ranger 4X4 Turbo Di						20,000			
TBA	LK10FDJ 1545							25,000		
TBA	LM58JWG LF55.220						77,500			
TBA	LK08PVT FAD CF85 410						120,000			
TBA	Vehicle replacement for V544MNM (JCB 2CXU)						40,000			
New	Vehicle replacement for LM61VPC					180,000				
New	Vehicle replacement for LR62YBS						180,000			
New	Vehicle replacement for LN13 DSE						180,000			
New	Vehicle replacement for MX58GYV					80,000				
New	Fork Lift (Gas Operated)					65,000				
	Total Stevenage Direct Services	2,878,360	1,361,396	1,751,860	(1,126,500)	5,531,870	4,107,470	2,811,880	1,072,730	858,960

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	Housing Development									
KG030	Grants To Registered Providers	2,499,730	854,970	2,499,730		701,330				
KE328	Archer Road Neighbourhood Centre 2014 (General Fund)	12,500	378	12,500						
New	Building Conversion into New Homes					550,000	330,000			
	Total Housing Development	2,512,230	855,348	2,512,230		1,251,330	330,000			

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	Finance & Estates									
KE388	Town Square Retail Units Development (nos 3 - 29)	40,000	16,400	40,000						
KR911	Deferred Works Reserve	441,040		441,040						
KR912	Investment Property	15,000,000		9,400,000	(5,600,000)	5,600,000				
New	IDOX Property Management Software					30,000				
New	Energy Performance surveys and proposed building works					42,000	15,000	15,000	15,000	15,000
	Total Finance & Estates	15,481,040	16,400	9,881,040	(5,600,000)	5,672,000	15,000	15,000	15,000	15,000

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	Corporate Projects, Customer Services & Technology									
KS230	Changing Channels Payment Portal	12,280	8,123	12,280						
KS256	Implementation of Uniform Modules	10,600		10,600						
KS251	Harmonising Infrastructure Technology (for shared service)	150,330	75,825	150,330						
KS262	On-Line Housing Application Form					3,250				
KS260	Replacement HR & Payroll System	41,990	9,829	41,990						
	Digital Agenda									
KS268	Infrastructure Investment	175,000	48,012	175,000		125,000	200,000	300,000	300,000	300,000
KS269	New Intranet	30,000		30,000		50,000				
KS270	Online Customer Account (formerly Capita Advantage Digital					100,000				
KS271	Corporate Website - Redesign					99,000				
KS263	Waste and Recycling System					90,000				
KS272	Electronic SMB Reports System	10,000	8,768	10,000						
KS273	Call Recording					46,000				
KS264	Implementation of Civica Icon Payments (Car Park Season Ticket Online	10,000		10,000						
TBA	New CRM Technology					99,000				
TBA	Future Online Development of Civica Icon Payments					20,000				
TBA	Next Generation Telephony						100,000			
	Total Corporate Projects, Customer Services & Technology	440,200	150,556	440,200		632,250	300,000	300,000	300,000	300,000

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	Housing and Investment									
KG024	Asbestos Surveyor for Garages (one year contract)	30,000	11,447	30,000		10,000				
New	Asbestos Surveyor for garages					10,000				
	Play Centres									
KC904	Play Centres General	43,890	11,369	43,890						
KR135	Demolition of Former Chells Play Centre at Elliot Road	19,500	14,850	19,500						
New	Pin Green - New Storage Heaters					8,500				
New	Pin green - Replace External lighting					12,000				
New	Pin Green - Replace Hall Lighting					10,000				
New	Bandley Hill - Replace External Door Sets					6,000				
	Community Centres									
KE902	Community Centres General	269,460	170,498	269,460						
New	St Nicholas - Replacement Windows						25,000			
New	St Nicholas - Boiler and Hot Water Installation Upgrade					22,000				
New	St Nicholas Annexe - External Decorations						20,000			
New	Bedwell - External Cedar Cladding Works							5,000		
New	Shephal - Boiler Replacement						45,000			
KE447	The Oval - Re-roofing	167,000	744	167,000		87,500				
New	The Oval - Replace Radiators					8,000				
New	Springfield House - Works to External Envelope.					15,000				
New	Timebridge - Boiler and Hot Water Refurbishment					10,000				
KE908	Symonds Green Community Centre Extension	349,260	332,671	349,260						
KE912	Scarborough Avenue Site - Residential Redevelopment									
	Park Pavilions									
KE907	Park Pavilions General	77,000	40,594	77,000						
New	Chells - Decommission Shower & Provide Hot Water To Changing Rooms					25,000				
New	Shephalbury Bowls - Reroofing					18,000				
New	Ridlins - Upgrade Heating and Ventilating Equipment					7,500				
New	St Nicholas - Electric Heating Replacement					8,000				
New	Canterbury Way - Demolition					12,000				
	Depots									
KE903	Depots	38,000	7,737	38,000						
New	Cavendish Rd - Office Alterations					35,000				
	Cemeteries									
KE904	Cemetery Buildings	15,000	2,276	15,000						
New	Weston Road - Replace / Upgrade Electric Space Heating.					25,000				
New	Weston road - External Joinery Decorations					10,000				

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	Housing and Investment									
	Operational Buildings									
KE913	Fairlands Valley Farmhouse - Improvements	55,000	1,233	55,000						
KR900	Council Offices	46,000	4,278	46,000						
KR028	Energy Conservation Schemes	41,730	3,193	41,730						
KR121	Daneshill House Enhancement Works - Atrium & First Floor									
KR122	Daneshill House Enhancement Works - 5th Floor	205,370	193,751	205,370						
KR131	Toilets Upgrade	112,120	91,396	112,120						
KR133	Main Reception Refurbishment	7,360	5,148	7,360						
KR134	Daneshill House Lift Door Control Upgrade Works									
KR139	Swingate House - Reroofing	100,000	96,497	100,000						
KR140	Demolition of Doctors Surgery Shephall Way	17,200	18,150	17,200						
New	Corporate Buildings - Essential Health & Safety Electrical Works					25,000				
New	Corporate and Commercial Buildings - Condition survey					30,000				
	Commercial Estate									
KR901	Markets		217							
KE448	Indoor Market Essential Health & Safety Works	50,000	34,138	50,000		113,000				
KE449	Indoor Market - Fire Alarm Replacement	5,000		5,000		50,000				
New	Indoor Market - Fire Alarm Replacement					25,000				
KE450	Indoor Market Toilet Refurbishment	25,500	470	25,500						
KR902	Business Technology Centre & Chells Industrial Estate		221							
KR903	Shops		173							
KR907	Parts of Swingate House (Investment, formerly non-operational)									
KR136	Preparation Works to Units 1,4,5 of the former QD Building		3,505			57,500				
KR137	Works to 29 Town Square		81			27,500				
KR138	Town Square Assets - Condition Survey		2,964			113,000				
New	Town Centre Toilets - Reroofing / Remedial Works					5,000				
New	Town Chambers - Reroofing, Guttering, Rainwater Pipe Replacement. Safe roof access					200,000				
New	Town Chambers - Essential Works to Existing Windows					50,000				
New	Town Chambers / Square - External Facade Structural Repairs					110,000				
New	Town Chambers - Landlords Electrical Inspection and Remedial Works					30,000				
KE033	Town Centre Toilets - Refurbishment									
KE314	Town Centre Cross Canopies	15,080	17,354	15,080						
	Total Housing and Investment	1,689,470	1,064,954	1,689,470		1,175,500	90,000	5,000		

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	Regeneration									
KE389	Improvements to 'Forum Square'	250,000	185,020	185,000	(65,000)					
KE384	Town Centre Improvements Phase 2 incl wayfinding signage	171,810	34,147	121,810	(50,000)	166,010				
KE390	Intersection at Park Place and Queensway	250,000	202,194	250,000						
KE438	Public Realm Improvements to Market Place	250,000	12,088	12,000	(238,000)	503,000				
KE439	Public Realm Improvements to Town Square			5,000	5,000	545,000	500,000	500,000		
KE452	Town Centre Regeneration Programme (LEP Funded)	3,000,000		3,000,000		2,500,000				
New	Bus Interchange					200,000	7,800,000			
New	CCTV Relocation					1,000,000				
New	Town Square Improvements					1,000,000	1,500,000			
New	Leisure Centre					500,000	1,000,000			
	Total Regeneration	3,921,810	433,448	3,573,810	(348,000)	6,414,010	10,800,000	500,000		

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	Community & Neighbourhoods									
KC900	Arts and Leisure Centre - Improvements	84,000	21,354	84,000						
KC903	Golf Course	5,480	9,091	5,480						
KC901	Stevenage Swimming Centre	72,000	7,654	72,000						
TBA	Fairlands Valley Park - Aqua					7,000	24,000			
TBA	Leisure Stock Condition					30,000				
New	Leisure Stock Condition					10,000			20,000	
KC221	St Nicholas Play Centre Equipment	19,200		19,200						
KC222	Pin Green Play Centre Equipment- Cableway	3,910	3,906	3,910						
KC223	Pin Green Play Centre Equipment - Large Tower Unit	29,730	29,731	29,730						
New	Banley Hill Play Centre - Treehouse					30,000				
KC219	Fitness Facility Redevelopment	2,000	851	2,000						
KE452	Mobile CCTV Cameras	19,760		19,760						
New	CCTV					15,750	20,000	20,000	20,000	20,000
	Total Community & Neighbourhoods	236,080	72,587	236,080		92,750	44,000	20,000	40,000	20,000

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	Planning & Regulatory									
KE119	Off Street Car Parks (Multi Storey Car Parks)	82,740	40,905	82,740		332,500	225,000	225,000	225,000	225,000
KE900	Off Street Car Parks (Surface Car Parks)	56,250		56,250						
New	MSCP's Lighting Improvements					80,000	20,000			
KE201	Hard standings	88,990	44,467	88,990		50,000	50,000	50,000	50,000	50,000
KE100	Residential Parking	83,020	3,956	83,020		70,000	70,000			
KE417	Town Centre Parking Proposals	11,960	13,986	11,960						
KE217	Parking Restrictions	13,190	10,287	13,190		44,700	25,000	25,000	25,000	25,000
KE440	Town Centre Pond Replacement Fountain Pump	6,000		6,000						
KE441	Parking Enforcement - Phased replacement pay & display machines					22,000				
KE442	Parking Enforcement - Burymead Permit Parking Area Implementation					10,000				
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	1,000		1,000		11,000				
KE444	Coreys Mill Lane - Additional Parking Capacity	24,600	500	24,600						
KE445	Kimbolton Crescent - resurfacing footpaths / parking areas £35000 to be split 61% HRA and 39% GRF	13,650		13,650						
KE446	Neighbourhood Centres - The Glebe- replacement benches	8,000		8,000						
KE224	CCTV (Cameras/Network/Monitoring/Data)	14,190	14,188	14,190						
KE107	Christmas Lights	11,910	11,092	11,910			5,000		5,000	
KG010	House Renovation/Improvement Grants	25,000	6,903	25,000		18,000	18,000	18,000	18,000	18,000
KG011	Disabled Facilities Grants	407,000	276,949	407,000		300,000				
	Total Planning & Regulatory	847,500	423,232	847,500		938,200	413,000	318,000	323,000	318,000