

## Appendix C: Possible enhancement activity for inclusion in Annual Governance Statement 2024/25:

Please note that the actions will be developed into 'SMART' actions for inclusion in the final version of the AGS 2024/25

Issue	Action
Local Government reorganisation / devolution ( <i>emerging strategic risk</i> )	<ul style="list-style-type: none"> <li>• Review the capacity needed to engage effectively with the LG reorganisation process,</li> <li>• Establish an internal governance structure to oversee the process,</li> <li>• Following due consideration and engagement with local partners, ensure submission of required returns.</li> </ul>
HRA Business Plan ( <i>very high strategic risk</i> )	<p>To ensure that medium to long-term viability of the HRA is sustainable, the following activity is planned:</p> <ul style="list-style-type: none"> <li>• Undertake a full review of the HRA business plan and investigate saving opportunities identified through the MTFS November 2024 update.</li> </ul>
IT resilience ( <i>very high strategic risk</i> )	<p>To manage risks relating to IT resilience, the following work is planned:</p> <ul style="list-style-type: none"> <li>• Gain PSN certification,</li> <li>• Further work to review and implement cyber security policies,</li> <li>• Build on existing cyber security training for Staff and Members,</li> <li>• Gain Cyber Assessment Framework accreditation.</li> </ul>
Balancing the budget ( <i>very high strategic risk</i> )	<p>To ensure that the Council has sufficient resources to fund its medium and long-term service plans and corporate priorities, the following activity is planned:</p> <ul style="list-style-type: none"> <li>• Find Balancing the Budget (BTB) savings and new revenue streams as part of the 2026/27 budget setting process,</li> <li>• Ensure robust budget monitoring and all costs are accurately forecast and profiled in year, providing budget monitoring reports to Cabinet.</li> <li>• Review of Fees and Charges for 2026/27 to contribute to the BTB savings.</li> </ul>

Issue	Action
Housing Property Services – Contract Compliance ( <i>internal audit programme</i> )	<p>To improve contract compliance within Housing Property Services, the following activity is planned:</p> <ul style="list-style-type: none"> <li>• Appoint repairs and maintenance and lifts contract(s) following a robust procurement / appointment process, held in accordance with the Contract Standing Orders and supported by the Corporate Procurement team,</li> <li>• Improve documentation processes in relation to contract compliance, including use of waivers.</li> </ul>
Constitution review ( <i>review of governance principles</i> )	Ensure a high-level targeted review of the constitution takes place and that a process is in place for this to happen on an annual basis.
Regulator of Social Housing Inspection – Post inspection action plan ( <i>inspection outcome</i> )	Develop and implement a comprehensive monitoring framework for tracking the progress of corrective actions identified in the post inspection action plan.