

Meeting CABINET / COUNCIL
Portfolio Area Housing and Housing Development /
Resources and Transformation
Date 15 JANUARY 2025 / 22 JANUARY 2025



FINAL HOUSING REVENUE ACCOUNT BUDGET SETTING AND RENT REPORT 2025/26

KEY DECISION

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1. PURPOSE

- 1.1 To update Members on the proposals for the Housing Revenue Account (HRA) budgets and rent setting for 2025/26, to be considered by Council on 22 January 2025.
- 1.2 To update Members on the formula for setting rents for 2025/26.
- 1.3 To propose the HRA rents for 2025/26.
- 1.4 To propose the HRA service charges for 2025/26.
- 1.5 To update Members on the 2025/26 HRA budget, incorporating the decisions included in the HRA Draft Budget Report that was approved at the Cabinet meeting on the 11 December 2024 and the proposed 2025/26 fees and charges.
- 1.6 To update Members on further financial pressures identified since the Draft HRA Budget was approved in December 2024.

2. RECOMMENDATIONS

That the following proposals be recommended to Council on 22 January 2025

- 2.1 That HRA dwelling rents be increased (week commencing 1 April 2025) by 2.7%. This equates to an average increase of £3.21 for social rents, £5.02 for affordable rents and £3.94 for Low Start Shared Ownership homes per week (based on a 52-week year).
- 2.2 That the 2025/26 service charges are approved as set out in paragraph 4.2.
- 2.3 That the HRA budget for 2025/26, set out in Appendix A, is approved.
- 2.4 The 2025/26 growth options as set out in section 4.4 are approved.
- 2.5 That the additional repair pressures of £2,674,860, as set out in 4.4.6, and the net salary savings of £551,920 at 4.4.10, are approved to be included in the working budget for 2024/25.
- 2.6 That the 2025/26 Fees and Charges as set out in Appendix B are noted.
- 2.7 That the revised minimum levels of balances for 2025/26 shown in Appendix C are approved.
- 2.8 That Members note the Rent Increase Equalities Impact Assessments (EqIA) appended to this report in Appendix D and the Rent Flexibility EqIA in Appendix F.
- 2.9 That Members note the Aids and Adaptations Policy Equalities Impact Assessments appended to this report in Appendix E.
- 2.10 That the contingency sum of £500K, within which the Cabinet can approve supplementary estimates, be approved for 2025/26 (£400K in 2024/25) as set out in paragraph 4.9.3.
- 2.11 That the decisions taken on recommendations 2.1 – 2.10 above be referred to the Overview and Scrutiny Committee for consideration in accordance with the Budget and Policy Framework rules in the Council's Constitution.

3. BACKGROUND

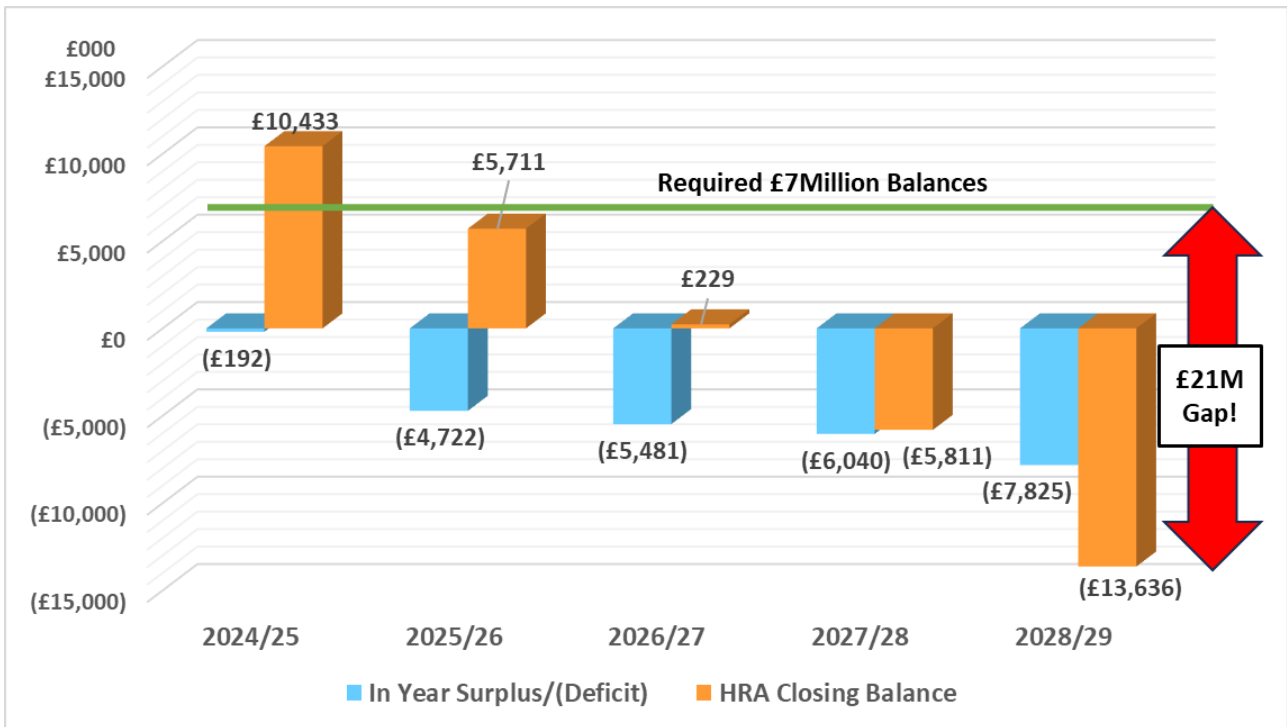
- 3.1 The HRA is a legally ring-fenced account that records the income and expenditure relating to the operation of the Council's housing stock. The main costs in the HRA relate to management, maintenance, depreciation (used to finance capital works) and interest on loans. This is primarily funded from rents that make up the majority of HRA income. Any surpluses are held in the ring-fenced area and are used to contribute towards capital and offset years where the account may be in deficit. The Council is required by law to avoid budgeting for a deficit on the HRA (Local Government and Housing Act 1989, Section 76).

3.2 The latest updated Business Plan went to Executive in November 2023 and underpins the Council’s key housing priorities for Stevenage as set out under ‘More Social, Affordable and Good Quality Homes (MSAGQH)’, one of the five strategic priorities of the Making Stevenage Even Better 2024-2027 Corporate Plan.

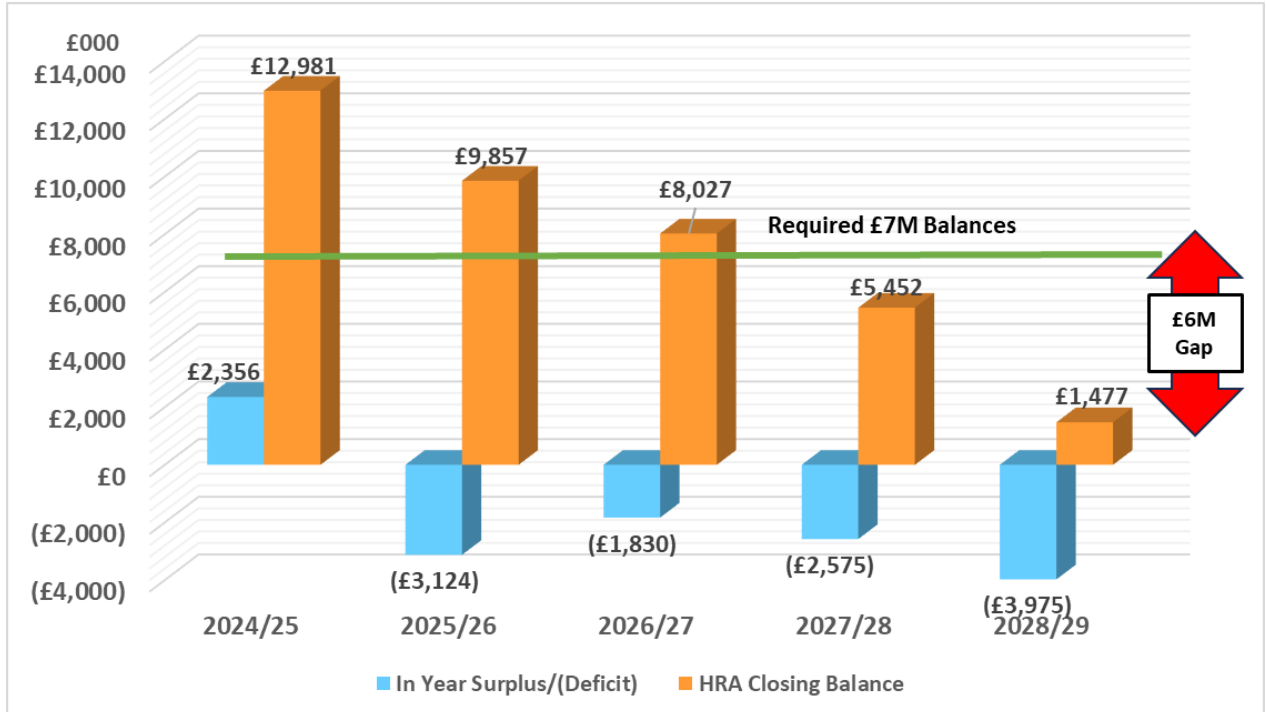
3.3 The table below provides a summary of the overall commitments set out at the last comprehensive review of the HRA Business Plan in 2023/24.

Borrowing and RCCO	Housing Development	Housing Asset Management	Housing Service Delivery
<p>New Borrowing for Capital Investment £351m (30Yrs)</p> <p>Refinanced debt to enable revenue operations £104m (30Yrs)</p> <p>Revenue contribution to capital £18m in (years 1-5)</p>	<p>Invest £734m in new stock (30Yrs)</p> <p>Deliver 2,253 units (30Yrs) 447 in next 5yrs</p> <p>Commence 3 new schemes to maintain dev. pipeline. Deliver new homes to 5 star promise</p> <p>Larger schemes phased for staggered delivery matched to funding. Switch to market purchase if supply needed urgently.</p> <p>Continue pilot projects for new tenures and sustainable design.</p>	<p>£893m stock investment funding (30Yrs)</p> <p>£482m repairs, void and cyclical maintenance (30Yrs). Efficiency target removed, due to regulatory pressures</p> <p>All properties to EPC-C by 2030</p>	<p>£818m in non-maintenance revenue funding (30yrs)</p> <p>Savings target £200k 24/25 then £500k pa for 8yrs. Total £20m in yrs 2-11.</p> <p>Growth of £200k pa to enable service improvement / efficiency</p>

3.4 Members received an update on the Business Plan at the November 2024 Cabinet, via the HRA Medium-Term Financial Strategy for 2024/25 to 2028/29. The update highlighted that, since the previous year's Business Plan, changes to several national and local policies and subsequently identified financial pressures had resulted in a significant funding gap over the next five years that needs to be addressed, and this is summarised in the chart below.



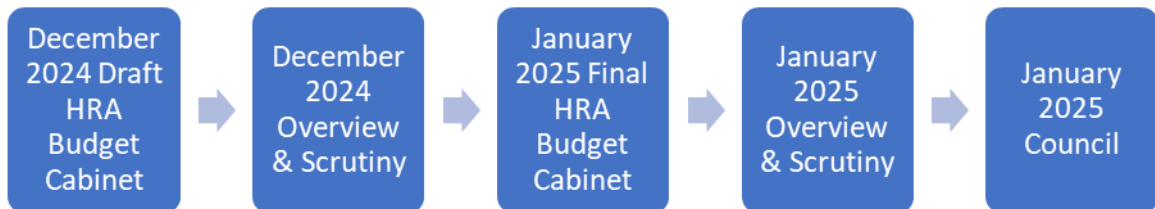
3.5 The MTFS report recommended a number of cost reduction and income generating proposals, which were approved, and these have been incorporated into the final HRA budget for 2025/26, which reduced the funding gap from £21Million to £6Million over the five-year period.



3.6 The funding gap identified above (to achieve a position closer to the minimum balance requirements by the end of the MTFS), meant that the savings target for the HRA has been increased from the business plan target of £500K per annum to circa £1Million per annum from 2026/27. If the savings target identified was achieved, HRA balances

would be £7.1Million by end of 2028/29, or at the recommended level of minimum balances originally set in the MTFS.

- 3.7 Since the November 2024 MTFS report, further pressures have emerged relating to the increased cost of subcontractors for response repairs and further information is included at paragraph 4.4.6 and reported in the December draft rent and budget setting report.
- 3.8 The Budget and Policy Framework Procedure Rules in the Constitution prescribe the Budget setting process, which includes a minimum consultation period of three weeks. Under Article 4 of the Constitution, the Budget also includes: the allocation of financial resources to different services and projects; proposed contingency funds; setting the rents; decisions relating to the control of the Council’s borrowing requirement; the control of its capital expenditure; and the setting of virement limits.



4. REASONS FOR RECOMMENDED COURSE OF ACTION AND OTHER OPTIONS

4.1 Rents

- 4.1.1. The total number of HRA homes in management on 31st October 2024 is summarised in the table below. The average rents for 2025/26 are based on current housing stock and any right to buys, or new schemes coming on stream after this date, may change the average rent per property type.

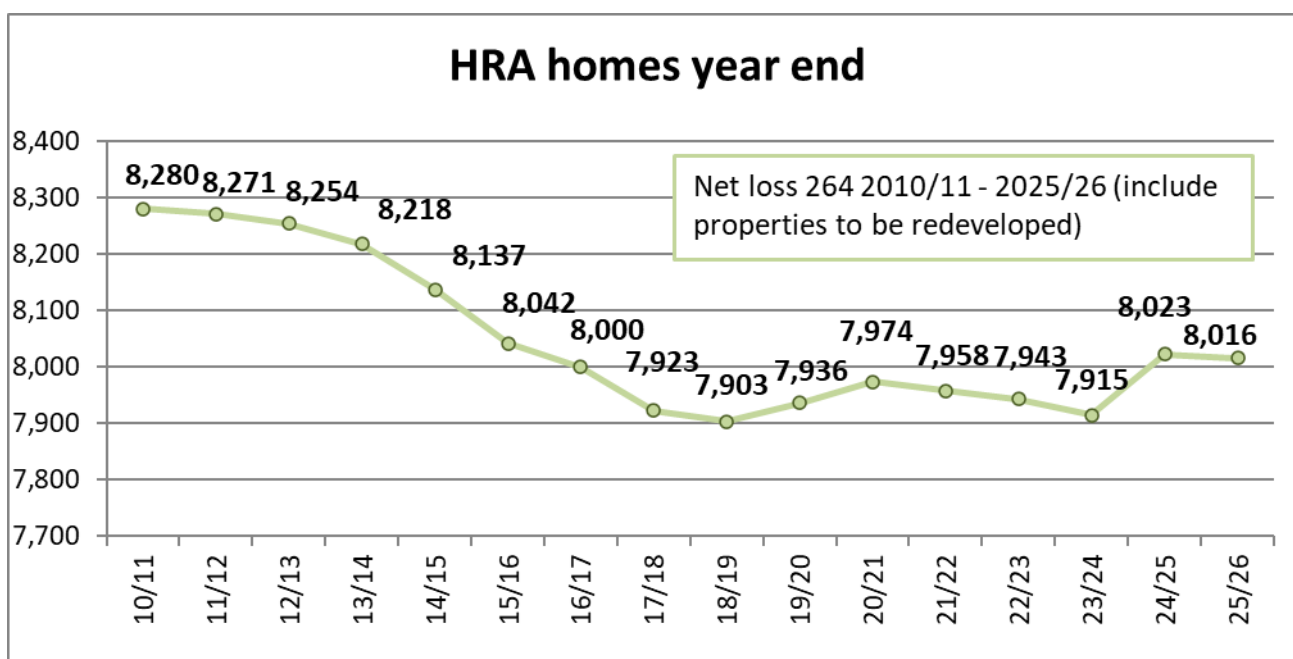
Stock Numbers at 31/10/2024	Social	Affordable	Sheltered	Shelt. Afford	LSSO	Homeless	Total
Number of Properties	6,804	66	825	18	79	205	7,997

- 4.1.2. For 2025/26 rent has been set in accordance with the current Rent Standard of September CPI plus 1 %. The September CPI was 1.7% meaning rents will increase by 2.7%.
- 4.1.3. The proposed average rents per week for 2025/26 are set out in the table below, based on a 52-week year and the current housing stock in management.

Average Rents 2025/26	LSSO	Increase/ (decrease) %	social	Increase/ (decrease) %	Affordable	Increase/ (decrease) %
Average Rent 2024/25	£146.10		£119.06		£185.78	
Add rent impact 2025/26	£3.94	2.7%	£3.21	2.7%	£5.02	2.7%
Total 52 wk Rent 2025/26	£150.04		£122.27		£190.80	

4.1.4. The 2025/26 net rental income increase is estimated to be £1.9Million, which includes the estimated impacts of right to buys, expected new properties and properties taken out of management (awaiting redevelopment). This is consistent with the numbers used in the MTFS.

4.1.5. The total number of Council homes is estimated to have reduced by 264 between 2010/11 and the end of 2025/26 (based on the net impact of RTBs, new homes and homes awaiting development). The forecast numbers for 2025/26 reflect the impact of new developments and acquisitions compensating for RTB sales. They also take into account the projected impact of the lower purchase discount, detailed in paragraph 4.8.2.

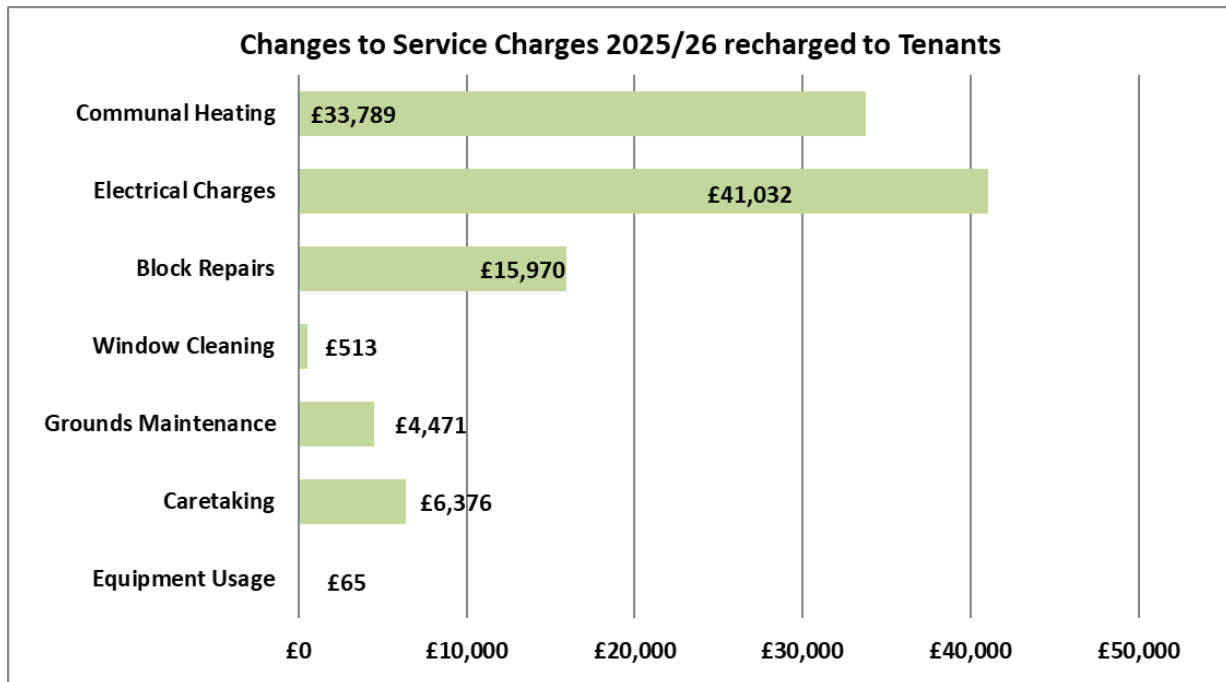


4.2 Service Charges 2025/26

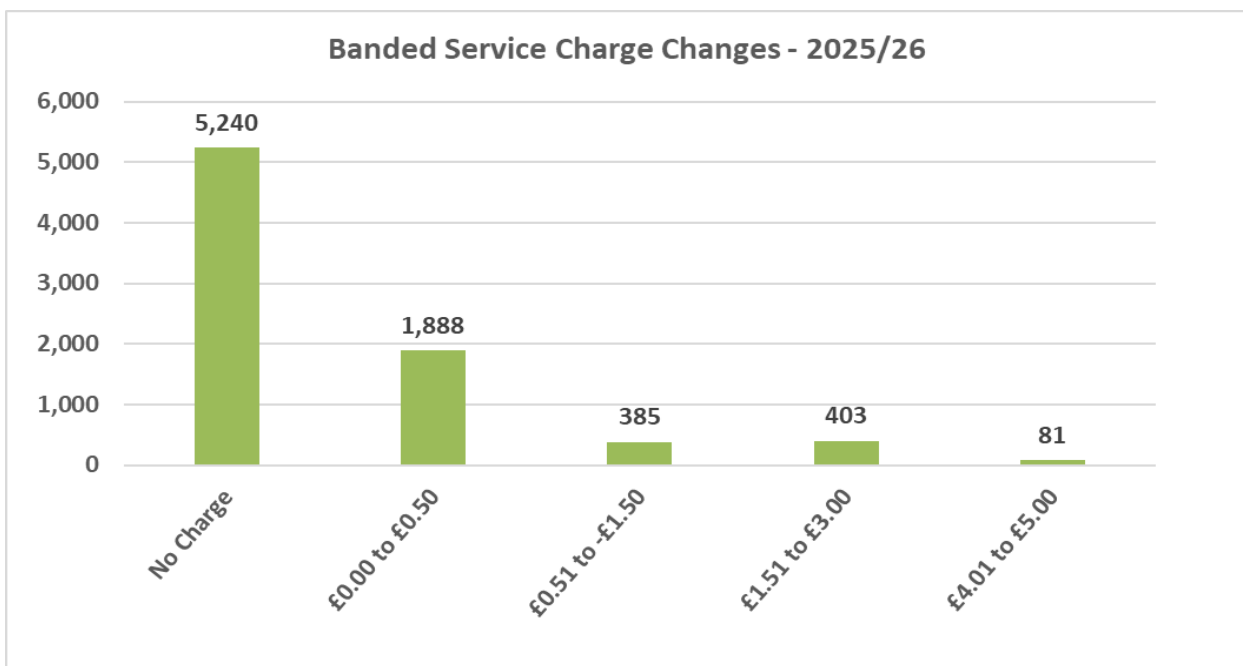
4.2.1. Service charges are calculated on an individual block basis for 2,757 properties, (2024/25 2,834) or 34% of current SBC tenanted properties.

4.2.2. Service charges are not subject to a 2.7% rent increase but are based on cost recovery or actual cost. So, for 2025/26, service charge costs will increase with inflationary pressures and changes in usage. The chart below identifies the changes between 2024/25 and 2025/26 for service charges. The estimates are based on the projected budgeted costs for 2025/26, with the exception of block repairs, which are 'smoothed' over a five-year period to eliminate individual in-year spikes in repairs spend. The

graph illustrates that energy prices are still expected to cause the largest increase year to year but are still much lower than the exceptional spike in prices seen in 2022/23. These changes are in line with the forecasts included in the MTFs.



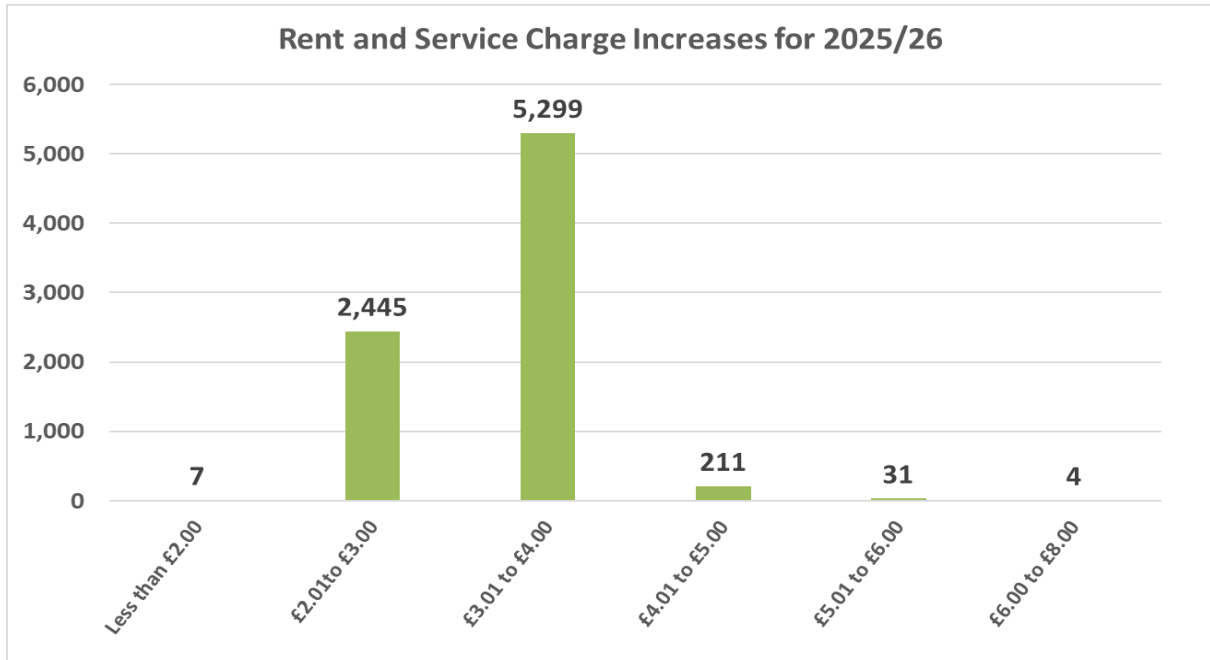
4.2.3. The spread of service charge changes for all tenants in 2025/26 is shown in the chart below, including utility charges and communal heating schemes that are not eligible for housing benefits. However, 5,240 (66%) of homes do not have service charges, of the 2,757 properties that are liable 1,888 (68%) will have increases of less than 50p per week. The remaining properties with higher increased costs, have been driven by utility cost increases which are still projected to be higher than general inflation.



* note increase per week

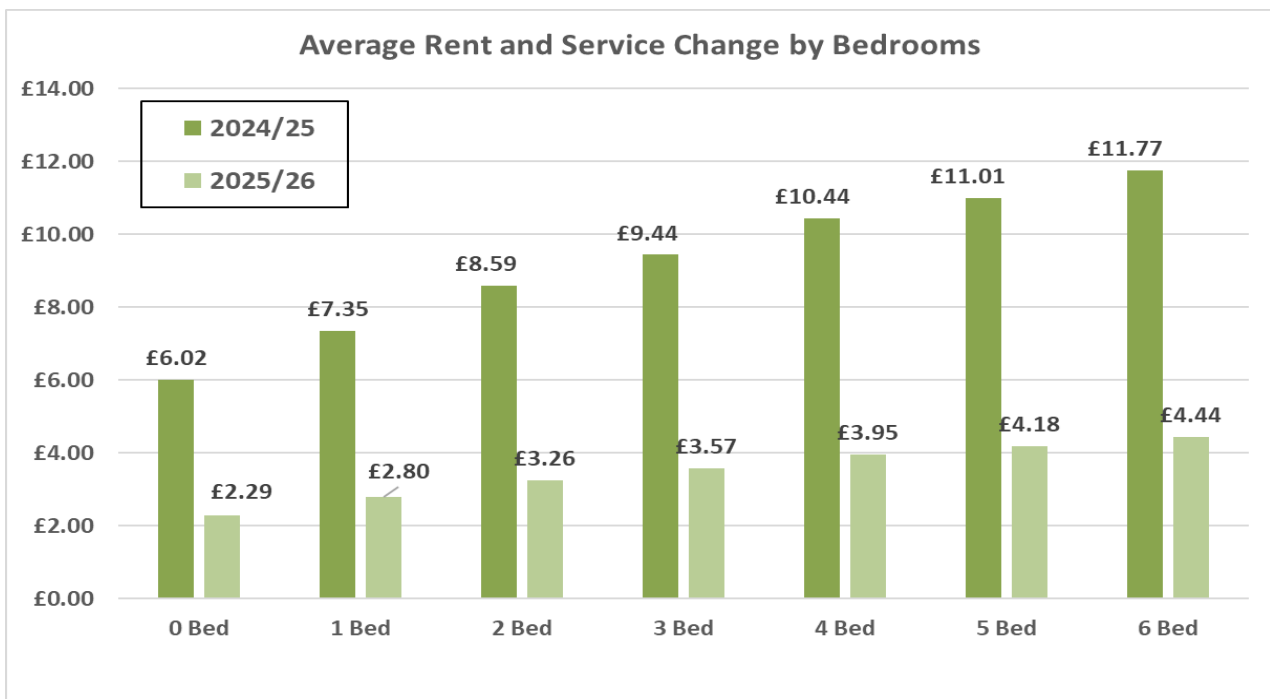
4.3 Rents and Service Charges

4.3.1. The impact of the 2025/26 rent increase and service charges is that 7,751 homes, or 97%, receive a weekly rent and service charge increase below £4.00 per week. This increase is substantially less than last year and is due to the lower September CPI level of 1.7% compared to 6.7% last year. There are 246 properties with an increase over £4 per week and 84 of these are affordable rent properties. The full distribution of the 2025/26 rent and service charge changes are summarised in the chart below and remain unchanged from the December report.



*note increase per week

4.3.2. The average rent and service charge increase by bedroom size has also been calculated and summarised in the chart below. This also illustrates the much lower rent increase due to the September CPI figures.



4.3.3. The comparison between HRA property rents per week and private sector rents per week, for one to four-bedroom properties, is shown in the table below. The latest Office for National Statistics (ONS) data shows that private sector rents in Stevenage have increased substantially from last year. A three-bedroom private sector rental property costs an additional 142%, (2023/24, 95%) more per week than an SBC council home and 34% more than the affordable rent properties, (2023/24 8%).

	SBC Social Rent	SBC Affordable Rent	Median Private Rent	Local Housing Allowance	Median % v SBC Social	Median % v SBC Affordable
1 Bed Property	£105.65	£156.66	£216.46	£176.36	105%	38%
2 Bed Property	£122.13	£201.65	£280.15	£224.38	129%	39%
3 Bed Property	£135.79	£245.11	£329.08	£287.67	142%	34%
4 Bed Property	£149.88	£287.13	£456.69	£368.22	205%	59%

Private rent Data from ONS as at October 2024 and the Local Housing Allowance is based on current rates. Please note the SBC rents are April 2025 prices and the private rents October 2024 prices.

4.3.4. The Local Housing Allowance (LHA) shown in the table above is the maximum amount of housing benefit payable by property size for private rented properties.

4.4 Growth included in the HRA

4.4.1. The following growth items have been included within the 2025/26 HRA budget.

Included within the November MTFS report:

4.4.2. **New posts re Regulatory Demands £103K** – This growth was approved by Council in July 2024 in relation to the new regulatory requirements aiming to improve digital services and data quality for the Housing Revenue Account and enhance performance and resident engagement in response to new legislation and regulations from the Regulator of Social Housing.

4.4.3. **Void New Delivery Model £704K** – This growth was approved by Cabinet in October 2024 as a new delivery model for void works, aiming to improve performance and process management.

4.4.4. **Insurance premiums £37K** - The latest insurance renewal schedules show a cost pressure for 2025/26. The budget allowed for a 5% increase; however, the actual rise was 10%.

From the Autumn Statement:

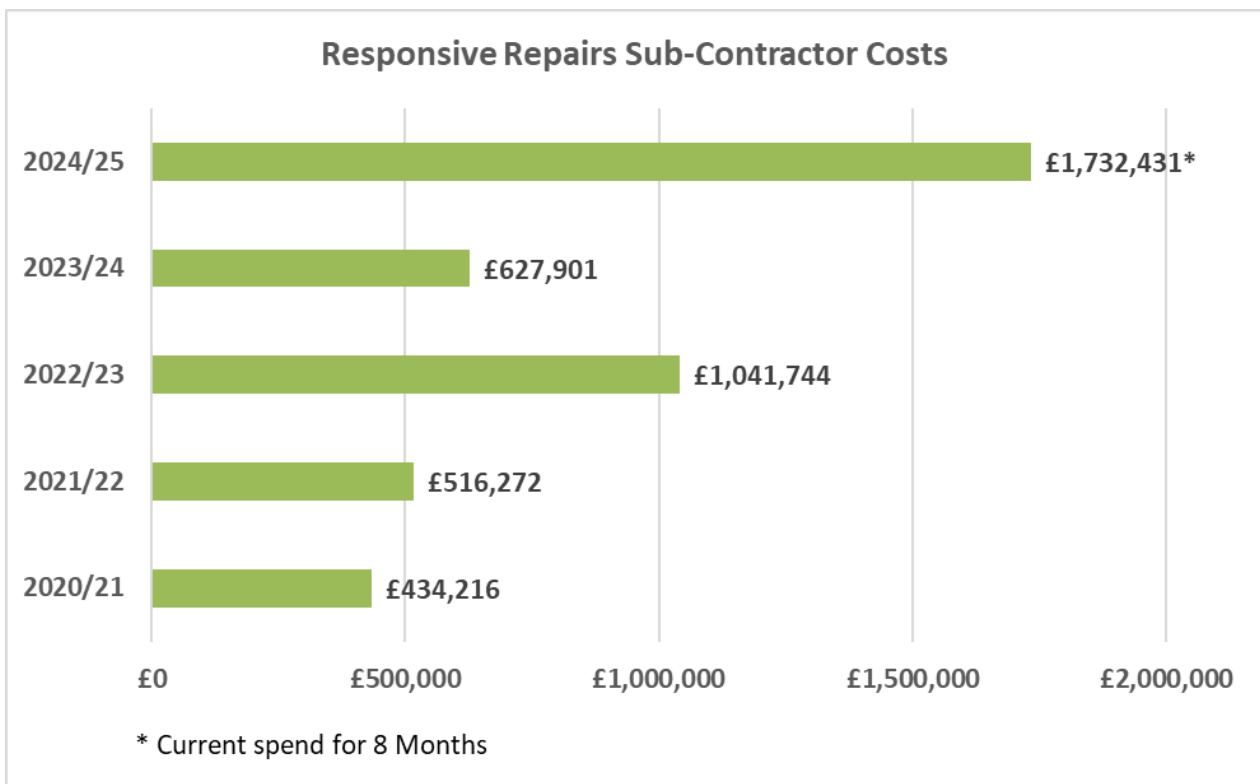
4.4.5. **National Insurance increase in contribution rate net £285K** - On the 30 October the Chancellor of the Exchequer delivered an Autumn Budget Statement and announced an increase in the Employer's National Insurance contributions rate from 13.8% to 15.0% from April 2025 and a reduction to the threshold which employers become liable to pay National Insurance to £5,000. The impact of these changes to the HRA will be circa £285K and was anticipated to be recovered (Draft Budget

December Cabinet report), but HRA funding was not included in the provisional finance settlement published on the 18 December.

Further new pressures:

Responsive Repairs and Disrepairs Demand

4.4.6. As indicated in the Draft HRA report in December, a significant budget pressure has been identified relating to responsive repair costs. It was recognised earlier in the year that there was an increase in demand and an additional £500K was added to the budget in the report to the July 2024 Council meeting. However, there has been a further increased level of demand in the number and cost of contracted specialist maintenance jobs, including those where the Council has a statutory responsibility to act. The graph below illustrates the unprecedented increase in costs during this financial year to November. The current projection for these budgets is a £2,674,860 budget pressure in 2024/25 and this would be in addition to the current working budgets of £15.2Million for all revenue maintenance and repair work.



4.4.7. The main two areas of pressure are on disrepair claims and roofing and guttering work, but there are also increased levels of demand for works on windows and doors, drainage works and fencing repairs. While the additional cost associated with administration and compensation were included in the approved growth (July 2024 council) for disrepair claims, the higher costs of work relating to these complex cases was not accounted for and this has meant much higher expenditure in completing the actual work associated with these claims.

4.4.8. A series of mitigations are either already in place, or are being enacted, to control and reduce the cost of this work moving forward and these include:

- Maximising the number of jobs carried out by the in-house team and investigating areas currently completed by sub-contractors that they would be able to complete.

- Continue to exercise tight spending controls on sub-contractor work and any requested variations to orders.
- Carry out further trend analysis to identify ongoing areas of concern and to produce a more accurate estimate of the impact of this pressure on the current and next year's budget.
- Ensure that all major repair elements that may have been included within the sub-contractor payments have been removed and counted within the major repair budgets.

4.4.9. The ongoing cost pressure on this service for 2025/26 has been estimated at £1,991,450 and this takes into account the mitigations detailed above, but is also realistic in setting targets to find efficiencies and reduce costs over the next financial year. Through these mitigations and the clearance of any historic work during 2024/25 it is anticipated that costs in next year will be lower than the current projected outturn. However, it is likely that the underlying base cost of the service has increased. This will mean that the 30-year HRA Business Plan model will need to be amended to reflect the service cost levels and balance them against the other spend areas in the HRA. It is intended that this work will be completed during the last quarter of the current financial year, to be presented to Cabinet in the first half of 2025/26.

Other Savings in 2024/25

4.4.10. The latest salary projections have been calculated for 2024/25 and these currently indicate that there is a net £551,920 underspend on these budgets, mainly due to vacancies, especially on new growth areas where recruitment is currently in progress. This saving is against a current net salary budget of £12.3Million for the HRA and includes meeting the budgeted vacancy allowance of £356K. This saving has reduced the cost pressure of £2.7Million detailed in 4.4.6 to a net £2,122,940 increase to the working budget in 2024/25.

Other Changes to the Draft HRA Budget

4.4.11. In addition to the increase in responsive repairs costs detailed above there have also been a number of other changes included in the final HRA 2025/26 budget.

- **Net Overhead changes from/to the General Fund - £124K.** After the final recharges between the two funds have been finalised there is a net increase to the HRA of £124K on overall charges of £10.1Million.
- **Pension Lump Sum - £11K.** The Council make additional payments into the pension fund to cover any projected deficits in the scheme and the final estimate for 2025/26 has been increased slightly by £11K.
- **Loss of Herts County Council (HCC) Grant - £53K.** In partnership with HCC, the Council has been operating some specialist units with enhanced care arrangements, supported by grant funding. However, the county council have decided to withdraw funds from this provision. Officers are currently reviewing the arrangement and seeking other funding options, but at the time of setting the budget this has not been resolved.
- **Saving Implementation Costs - £200K.** In order to stabilise the HRA finances and ensure that the account remains in line with the MTFs forecasts, large annual revenue savings targets are going to be required over the next five years in excess of the £1Million currently identified in the HRA MTFs. This will

be challenging and the CFO considers this is likely to need additional resources to achieve this.

- 4.4.12. As a result, on the increased cost pressure caused by the demand and cost for responsive repairs in the current and next financial year, the planned revenue contribution to capital expenditure has been replaced with loan financing in the budget. This will release £5.2Million back into HRA balances, but will increase interest payments by an estimated £276K per annum. This intervention is required to allow minimum balances to be maintained into 2026/27 to give time for efficiencies and cost reductions to be implemented. However, this approach cannot continue into future years and the 30 year business plan will require refreshing. It is vital that revenue spending in the HRA is re-balanced over the medium term and this will be addressed in a full re-write of the business plan in early 2025/26.

4.5 Savings Options

- 4.5.1. Due to the cost pressures identified in the HRA MTFs and before higher projected repair costs (as set out in para 4.4.6-4.4.9), the HRA required savings to be identified to avoid running out of balances as set out in the November 2024 MTFs report. The savings proposed for inclusion in the HRA are a combination of options included in the November MTFs 2024 report and the HRA share of the Balancing the Budget savings options also presented to the November Cabinet meeting and are as follows:

Capital Changes reducing revenue contributions to capital in the HRA:

- **Changes to New Build for Social Housing** – there are two changes to the current programme resulting in a saving of £1.1Million over the MTFs. These were additional grant from the Local Authority Housing Fund of £325K and a £822K reduction from the asset review budget because this work can be incorporated in the development project appraisals within the current programme.
- **Decarbonisation** – Members agreed to a lower cost programme in the MTFs, however this still means a bid for 500-550 homes under the current Government's grant scheme. This reduces the HRA capital costs from the current projection of £20.7Million to a revised cost of £13.3Million.
- **Aids and Adaptation** - While demand is likely to remain high given the ageing demographic of tenants, this type of spend needs to be balanced against affordability and other unavoidable areas of investment like fire safety measures which cannot be reduced. Factors that have been considered when proposing this include offering more suitable homes to tenants, such as Independent Living schemes and/or already adapted homes. In addition to existing stock, the housing development programme is also delivering new homes targeted at tenants with specialist needs.

The Community Select Committee will be reviewing the existing policy in due course and the demand and budget will be closely monitored during 2025/26 by the Executive Housing Working Group, as well as through the quarterly budget monitoring process. In the event that the budget is not sufficient it will be reviewed and addressed as part of subsequent HRA updates. However, based on the need

to make cost reductions the annual budget provision for adaptations has been reduced to £550K per annum. This means a saving to the HRA of £2.7Million over a four-year period.

- **Other Capital Changes** - Alongside these capital programme changes the funding for the programme has also been reviewed and this has allowed a further £1.1Million reduction in funding costs across the MTFS 2024/25 to 2028/29.

4.5.2. Members should note that even with the level of proposed capital savings there are still significant elements within the HRA that are required to be spent on capital works, like RTB receipts from housing sales and depreciation charges for the housing stock that is transferred into the Major Repairs Fund. The current capital programme over 2025/26 and 2026/27 is still forecast to be £51.4Million and £57.2Million respectively. However, capital investment in new and existing stock is a major component of the HRA Business Plan and will be review as part of the re-write of the plan.

4.5.3. Revenue Changes:

- **Tightening void procedures and cost control** – A review of voids works is currently underway reviewing specification raised against works subsequently completed. This measure, together with a new procurement, means officers consider that the average cost budgeted for a void can be reduced, while still ensuring the correct level of works are done.

Early estimates suggest potential annual savings of around £500K and these have been included in the HRA over the medium term. These savings are based on the average cost of voids works reducing from circa £8.2K in Quarter one to around £5K in Quarter three. However, it should be emphasised that this work is demand led and costs will be impacted by the volume and condition of properties that are vacated in 2025/26. Sustaining this trend will be achieved through continued tighter controls on the specification of works, as the client/contractor model is fully established. Through the tenancy audit programme and pre-termination visits it is further expected that this will have a positive impact on the condition of properties when they become void which will mitigate against the higher average void costs experienced over the last 12-18 months. However, costs will be closely monitored to understand what is driving spend and what other mitigations could be put in place to avoid high void costs (and associated rent loss from longer relet times).

- **Rent Flexibility Level** – the current projected rental income does not meet the investment need required for the Council stock. Under current regulations the Council can implement rent flexibility, subject to consultation taking place. This allows rents to be set at up to 5% above the formula rent for general needs properties and up to 10% for sheltered accommodation. This would happen only

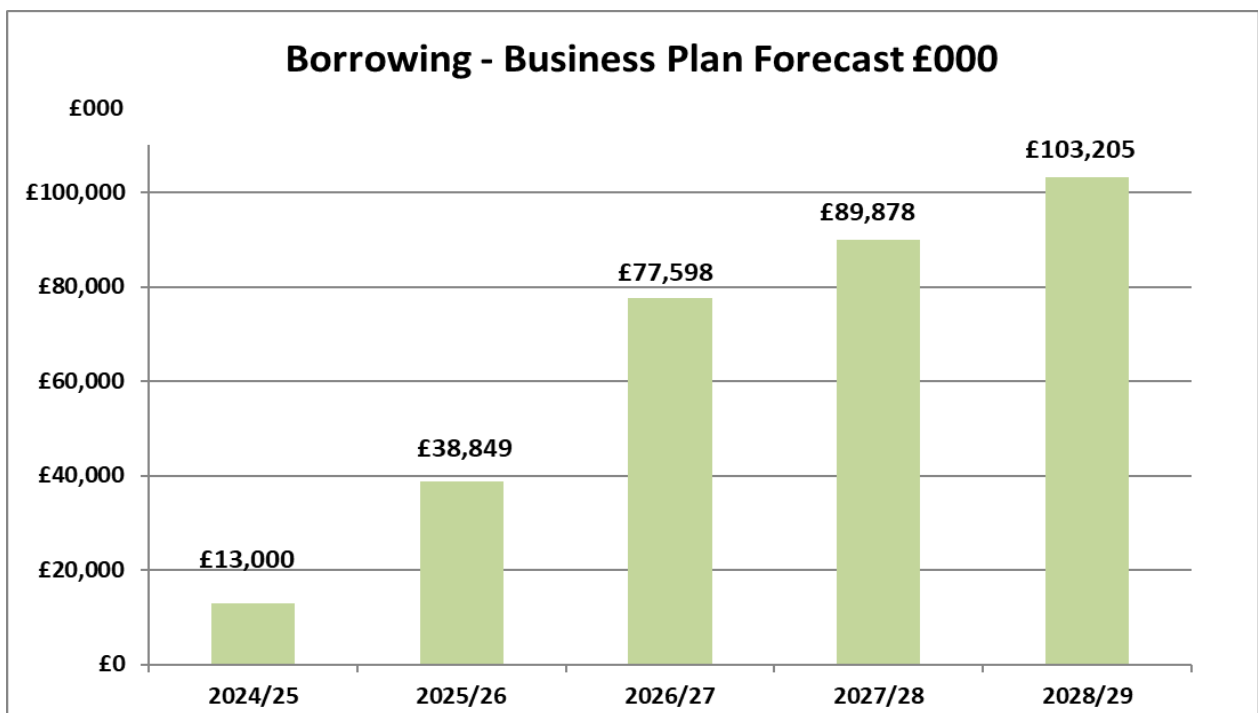
when a property becomes vacant (void) and any works have been completed, to ensure the property meets the decent homes standard and is ready for re-letting to a new tenant. Current tenant's rents would not be changed. This would potentially raise £50,000 in 2025/25 and £800K over the MTFs period up to 2028/29.

- The remaining £17,000 is the HRA share of the “Balancing the Budget options” to November 2024 Cabinet.

4.6 Borrowing

4.6.1. Based on current forecasts, new loans totalling £13Million and £31.4Million are expected to be taken in the current and next financial years for 2024/25 and 2025/26. However, the timing of when to take the new borrowing will be reviewed, weighing up the cost of carry and the prevailing Public Works Loan Board (PWLb) rates. The interest payable in 2024/25 and 2025/26 is estimated to be £8.2Million and £10.1Million respectively. This includes the impact of replacing revenue financing with loan finance detailed at 4.4.12.

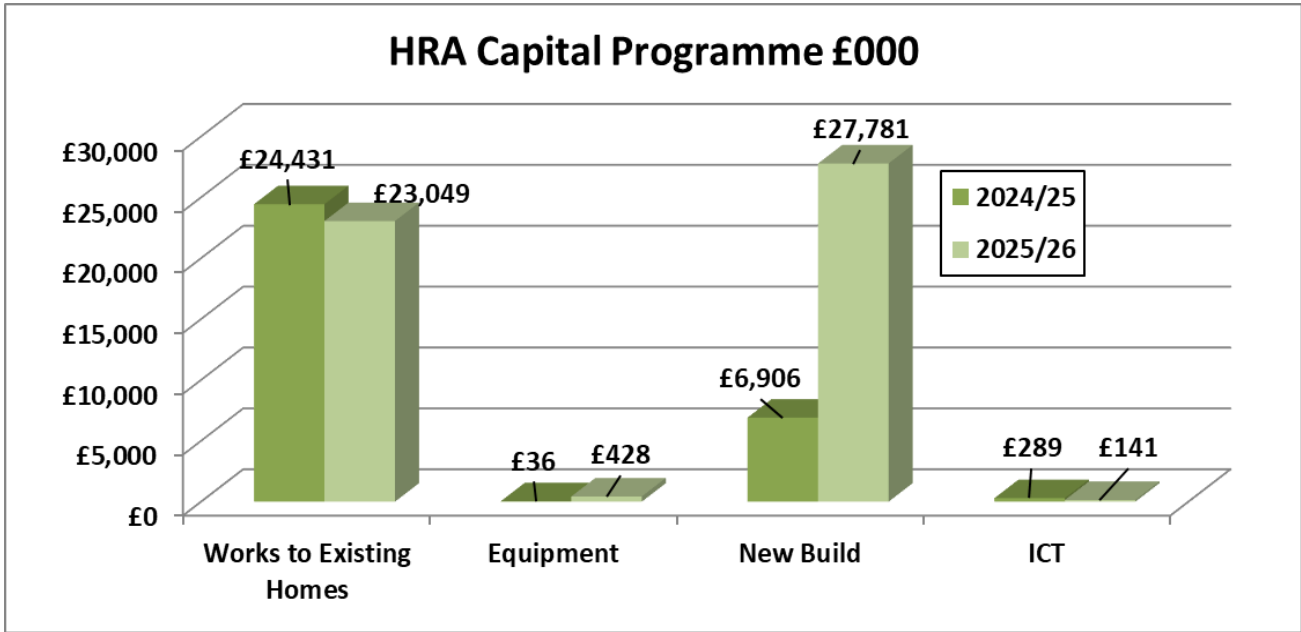
4.6.2. Currently interest rates have continued to stay higher than the unusually low levels seen in the past decade. For next year the Budget assumes an average rate of 4.4%, with the HRA Business plan assuming a long-term average of 4%. The government allows HRA's a preferential rate for borrowing from the PWLB and this discounted period was extended in the recent Autumn Statement, lasting until 31 March 2026. The discount is 40basis points lower than the certainty rate which the Council can access for General Fund borrowing requirements.



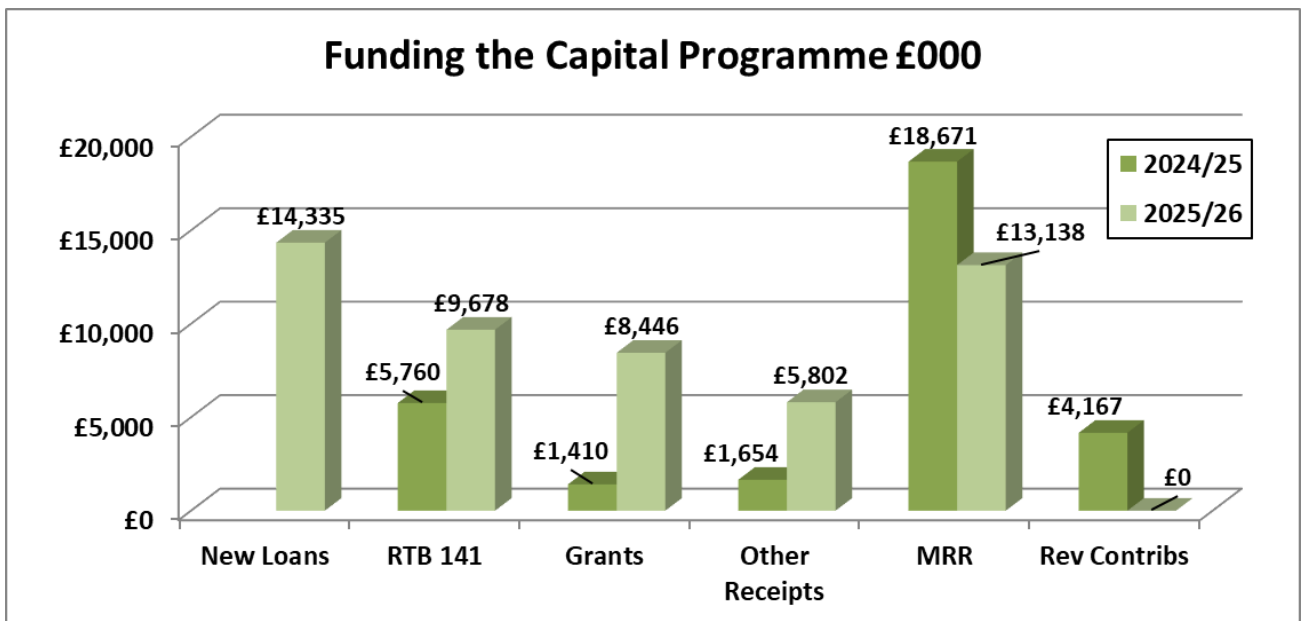
4.6.3. This graph shows the cumulative borrowing projected in the HRA MTFs. The debt to be taken for 2024/25 and 2025/26 is £44.4Million, of which £30.0Million is converting internal borrowing to external debt.

4.7 Capital Expenditure

4.7.1. The table below shows the revised capital programme for 2024/25 and the proposed spend for 2025/26. The final HRA Capital programme will also be included in the 2025/26 Capital Strategy to February Council.



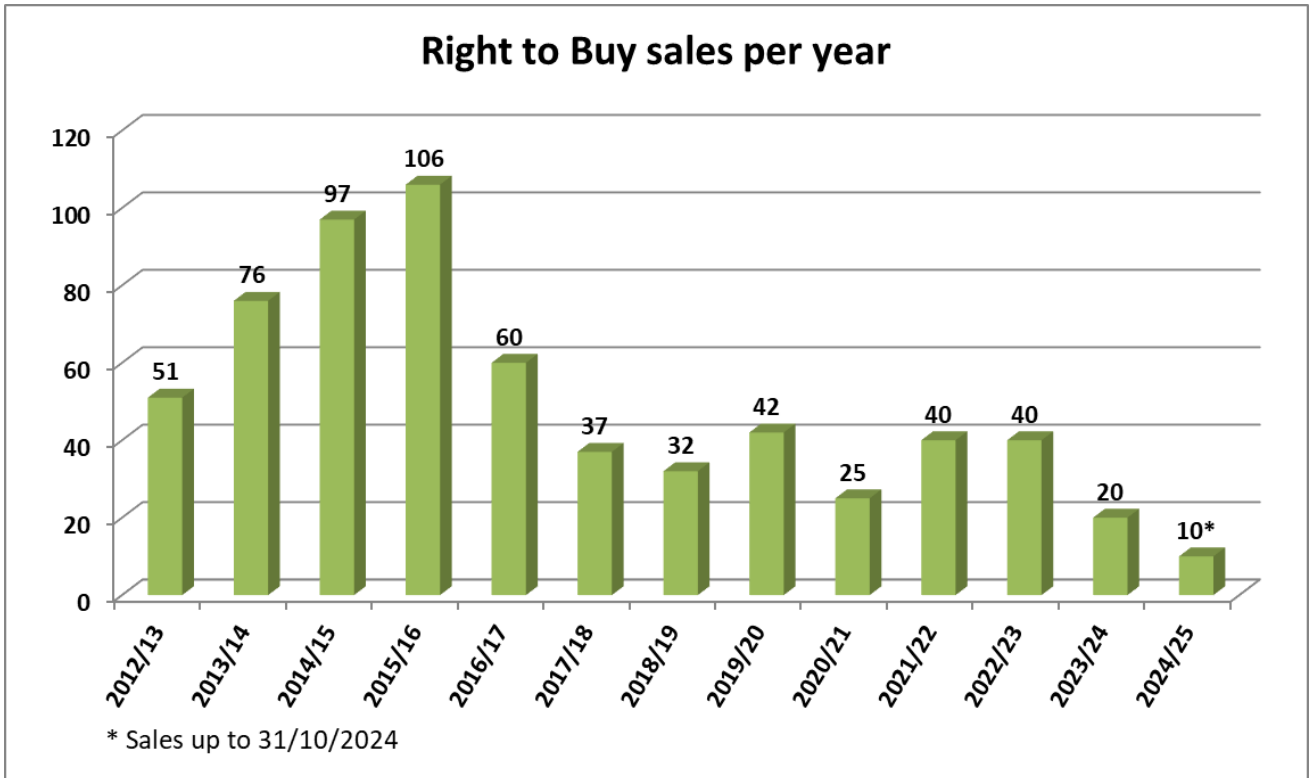
4.7.2. The majority of the capital expenditure relates to work on existing homes and the new build programme. The capital works on the housing stock is projected to be in line with the current year and the projected spend on new schemes is in line with the development programme included in the Medium-Term Financial Strategy. The chart below shows the funding sources for the programme. Most of the work to existing homes continues to be financed from the Major Repairs Reserve (MRR) (funded from depreciation charges to the HRA) and the new build costs from loans and receipts.



4.8 Use of One for One Receipts

4.8.1. The Council has an ambitious development programme and is currently completing a major redevelopment scheme at the Kenilworth Road site, a new specialist temporary accommodation scheme and is developing plans for a major neighbourhood centre renewal project. This has helped to ensure that RTB receipts have been spent within the new time limits and the Council has been able to make full use of the Government's decision to allow authorities to retain all of the receipts from sales.

4.8.2. Currently sales of RTB properties remain historically low, with only ten sales in 2024/25. This has been reflected in the forecast for this year that has been reduced from 35 to 15, based on current applications, time to complete the sale and the conversion of applicants to actual sales. However, there is likely to be a surge in RTB sales in 2025/26 due to the new government legislation to reduce the level of eligible discounts. The changes are effective for all applications after 21 November 2024, which resulted in a significant increase in applications between the Chancellors budget announcement and the deadline. As a result, the HRA assumes 50 RTB for 2025/26 up from the 35 originally expected.



4.9 Final Budget Proposals

- 4.9.1. The Final 2025/26 HRA budget is estimated to be a net deficit of £667,980. The table below lists the main movements in the budget from the draft position presented to Members in December. Overall, this shows a significant reduction in the HRA deficit from the draft position of £2.5Million, despite a large increase in repair costs, due to the replacement of direct revenue funding of capital with loan finance, as detailed in 4.4.12 above.

Summary of 2025/26		
Draft HRA 2025/26 budget		£3,243,420
Changes from Draft to Final Budget		
Net Overhead changes from/to the General Fund	£124,470	
Pension Lump Sum change	£11,010	
Repairs and Voids Growth	£1,991,450	
No compensation for NI increases	£285,370	
Loss of HCC Flexicare Grant	£53,230	
Saving Implementation Costs	£200,000	
Replace Revenue Contributions to Capital with Loan Finance	(£5,240,970)	
Total Changes:		(£2,575,440)
Final HRA 2025/26 budget		£667,980

- 4.9.2. After this budgeted draw down from reserves the table below shows that this will leave £10.1Million in balances. This is above the risk assessed minimum level, but the reserves are required to cover current additional service pressures and forecast deficits in the MTFs.
- 4.9.3. A risk assessment of balances has been completed and is in Appendix C to this report. This is slightly lower than the level indicated in the MTFs report from November and is shown in the table below. There is also a recommendation to increase the Cabinet limit on supplementary estimates from £400K to £500K, recognising this limit has not changed for a number of years of high inflation and the current volatility in demand led service areas.

HRA Balances:	2024/25	2025/26
	£	£
HRA Balance 1 April	(10,584,486)	(10,817,676)
Use of balances in Year	(233,190)	667,980
HRA Balance 31 March	(10,817,676)	(10,149,696)
Minimum Balances	(6,262,520)	(6,262,520)
Forecast deficits and service pressures	(4,555,156)	(3,887,176)

4.10 Consultation

- 4.10.1. The proposals in this paper are the result of detailed consultation with Cabinet Members, Members at the Executive Housing Working Group on the 7 November 2024 (where it was noted), Senior Executives and service managers across the Council. They also reflect customer priorities identified through the Tenant's Survey.
- 4.10.2. Following the MTFS report approval at the November Cabinet, Overview and Scrutiny raised concerns around the reduction in funding for Aid and Adaptations budget from £1.05M to £0.5M in 2025/26. Members were concerned with the level of demand versus the reduced budget. Officers responded to by stating that the aids and adaptation works would be applied in line with the policy and that for complex works/cases alternative accommodation more suited to a tenant's needs may be available. However, if the budget was insufficient this would be addressed through the budgetary monitoring process with a view to increase the level and seek alternative savings.
- 4.10.3. The Government sort views (closed on 23rd December) on a proposed five-year rent settlement, which would allow housing associations and stock-owning council to raise social rents by the Consumer Price Index (CPI) plus 1% each year, in line with the current Council MTFS and Business Plan.
- 4.10.4. There will also be consultation with tenants and relevant stakeholders regarding the implementation of rent flexibility, as approved in the MTFS Cabinet report in November 2024.
- 4.10.5. Further consultation will take place following this Cabinet meeting, including consideration by relevant Member committees before the proposals are presented to Council for agreement in January 2025.

4.11 CHIEF FINANCE OFFICER STATEMENT

- 4.11 The HRA is currently experiencing a high level of financial and operational volatility. Demand for services, regulatory and legislative changes and recent high inflation have had a significant impact on the ring-fenced account since the completion of the last HRA Business Plan in November 2023. This has led to a need to keep balances by substituting RCCO for borrowing for 2025/26, in order to maintain balances at a sufficient level and ensure that the HRA remains viable in the medium term.
- 4.12 The current HRA Business Plan anticipated that there would be significant contributions from revenue towards the capital programme and this was estimated at £5.2Million for 2025/26. With the increased costs for responsive repairs in both this and the next financial year (4.4.6), it was clear that the risk to overall balances was too great to make the planned contribution to capital. This financing is now planned to be met by new loans.
- 4.13 While this has stabilised the account for 2025/26 and maintained balances above the risk assessed minimum, the HRA still faces significant challenges in the coming years, with very high savings targets to meet in order to keep the fund in balance. Converting the revenue contribution to debt also has an ongoing impact on revenue, as interest payments will now be increased across the life of the loan. This decision will also need to be incorporated into the longer term balancing of the fund in the 30 year business plan process.

- 4.14 This intervention has enabled the Council to set a realistic and affordable budget for the HRA for 2025/26, but it will be necessary to rebalance the fund in the upcoming business plan revision, to ensure that current spending plans are sustainable over the medium and longer term.

5. IMPLICATIONS

5.1 Financial Implications

- 5.1.1. Financial implications are included in the body of the report.

5.2 Legal Implications

- 5.2.1. Legal implications are included in the body of the report.

5.3 Staffing Implications

- 5.3.1. The unions will be consulted on the options contained in this report, where there is an adverse impact on staffing resources. Human Resources staff will co-ordinate centrally the implementation of any staff related savings from the budget process.

5.4 Risk Implications

- 5.4.1. Historically the ring-fenced account has relied almost solely on rent income to finance both revenue and capital works. Rent levels are set and regulated in accordance with Government policy and do not allow the Council any significant discretion to reflect local needs and priorities. In recent years the previous Government had put in place a series of restrictions on rent setting, including four successive 1% reductions and a rent cap in 2023/24. These changes have resulted in the loss of hundreds of millions of pounds from the Council thirty-year business plan. It should be noted the current Government is looking to put a longer-term agreement on rents in place. However, because rents are based on the CPI+1% formula if inflationary pressures from repairs and utilities and regulatory demand are higher than the rent increase this will lead to further pressures for the HRA.
- 5.4.2. Currently one of the continuing risks to the account is a large rise in arrears. These have increased, in part as a result of tenants switching from housing benefits to Universal Credit, but also due to the post covid cost-of-living crisis.
- 5.4.3. The full operational implications of regulatory changes are still being implemented, in particular the response to the Social Housing Regulation Act, Building Safety Act and the Fire Safety Act. As policy and best practice is developed this could increase budget pressures on the HRA. The impact from the Housing Inspection is still to be identified and this will be reported in the Final Budget report for January if additional resources are required.
- 5.4.4. There is a risk of interest rates being higher than projected and leading to a reduction in the amount of expenditure for both revenue and capital. There is also a risk that the PWLB rate differential between gilts and borrowing rates for the HRA might be adjusted from the current 60bps and leading to a reduction in the amount of expenditure for both revenue and capital.
- 5.4.5. The latest revision of the HRA medium term financial position included a required savings targets of £1Million a year between 2026/27 to 2028/29. However, the additional pressures detailed at paragraph 4.4.6 will require additional savings to be found. In reality this level of savings would not be achievable without significant cuts to both capital and revenue. As stated in paragraph 4.4.9, the current and emerging pressures on the HRA will require a re-write of the Business plan after the budget

process has completed. This is very likely to indicate that savings will be required beyond the medium-term position and the structural financing of the HRA will need to be adjusted to accommodate any ongoing operational pressures.

5.5 Equalities and Diversity Implications

- 5.5.1. In carrying out or changing its functions (including those relating to the provision of services and the employment of staff) the Council must comply with the Equality Act 2010 and in particular section 149 which is the Public Sector Equality Duty. The Act replaced three previous equality legislations – the Race Relations Act (section 71), the Sex Discrimination Act (section 76A) and the Disability Discrimination Act (section 49A). The Council has a statutory obligation to comply with the requirements of the Act, demonstrating that as part of the decision-making process, due regard has been given to the needs described in the legislation. These duties are non-delegable and must be considered by Council when setting the budget in January 2024.
- 5.5.2. To inform the decisions about the Budget 2025/26 officers have undertaken Brief Equality Impact Assessments (EqIAs) for service-related budget proposals, which will be further developed as proposals are agreed and implemented. Where there is a potentially negative impact, officers have identified further action needed to inform a final decision and to mitigate the impact where this is possible.
- 5.5.3. Attached as Appendix D is an EqIA for increasing the rent charged by 2.7% per annum, including the mitigations that will be implemented to lessen the impact wherever possible.
- 5.5.4. Attached as Appendix E is an EqIA for the budget impact on the Aid and Adaptations policy.
- 5.5.5. Attached as Appendix F is an EqIA for the impact of exercising Rent Flexibility in 2025/25 as part of the budget proposals.

5.6 Climate Change Implications

- 5.6.1. The anticipated revised decent homes standard and the targets set within the HRA Asset Management Strategy will continue to improve the environmental performance of the existing stock. The Housing Asset Management Service is committed to review its approach to reducing the impact of the housing stock on the environment through actions set out in the HRA Asset Management Strategy and this will in turn contribute to the actions within the Council's Climate Change Strategy and Action Plan, subject to affordability of measures required and availability of grant funding.
- 5.6.2. Future housing developments will consider the environmental performance of the designs and features and look to introduce technologies and materials that help to improve the environmental performance of the buildings.

6. BACKGROUND DOCUMENTS

- BD1 Final Housing Revenue Account (HRA) Budget Setting and Rent Report 2024/25 - January 2024 Council.
- BD2 Housing Revenue Account 2024/25 and On-Going Cost Pressures – July 2024 Council.
- BD3 Future Voids Delivery Model – October 2024 Cabinet.

- BD4 Housing Revenue Account MTFs Review – November 2024 Cabinet.
- BD5 Draft Housing Revenue Account Budget Setting and Rent Report 2025/26

7. APPENDICES

- Appendix A - Housing Revenue Account Summary
- Appendix B - Fees and Charges
- Appendix C - Risk Assessment of Balances
- Appendix D - EQIA for HRA Rent
- Appendix E - EQIA for the Aids and Adaptations Policy
- Appendix F - EQIA for Rent Flexibility