

APPENDIX D - HOUSING CAPITAL STRATEGY



Cost Centre	Scheme	2022/2023				2023/2024			2024/2025	2025/2026	2026/2027	2027/2028
		Working Budget (approved 12/10/22)	Actuals 21/12/2022	January Draft Budget	Working v Revised Budget	Working Budget (12/10/22)	January Draft Budget	Working v Revised Budget	January Draft Budget	January Draft Budget	January Draft Budget	January Draft Budget
		£	£	£	£	£	£	£	£	£	£	£
	SUMMARY											
	Capital Programme Excl New Build (Housing Investment)	26,687,959	15,573,597	23,468,959	(3,219,000)	17,155,630	25,442,385	8,286,755	20,070,405	21,429,000	18,063,000	3,060,000
	Special Projects & Equipment	63,462		63,462		25,000	25,000		25,000	1,141,000	1,141,000	
	New Build (Housing Development)	27,409,758	14,479,005	25,059,758	(2,350,000)	34,356,359	36,706,359	2,350,000	13,659,140	12,342,000	4,615,470	
	Digital & Transformation	494,153	185,734	494,153		246,364	246,364		51,330			
	TOTAL HRA CAPITAL PROGRAMME	54,655,333	30,238,335	49,086,333	(5,569,000)	51,783,353	62,420,108	10,636,755	33,805,875	34,912,000	23,819,470	3,060,000
	HRA USE OF RESOURCES											
BH930	MRR (Self Financing Depreciation)	22,138,775		17,983,385	(4,155,391)	16,200,536	20,755,150	4,554,614	19,705,320	17,870,000	12,634,812	2,710,000
BH902	New Build Land Receipts	7,133,163		5,713,163	(1,420,000)		1,420,000	1,420,000		2,100,000	4,373,000	
BH902	Unpooled Receipts											
BH901	(RTB) new Build provision	4,655,808		5,126,827	471,019	9,662,835	11,579,151	1,916,316	4,216,786	4,403,066	2,196,188	350,000
BH903	Debt Provision Receipts			936,391	936,391	975,881	975,881		1,058,398	1,102,000		
BH906	Section 20 Contribution	500,000		500,000		1,129,846	1,129,846		567,636			
	Borrowing	10,156,678		8,755,659	(1,401,019)	23,814,256	24,964,256	1,150,000	174,752			
	S106	735,565		735,565								
BH906	Developer Contributions (Kenilworth)	4,728,545		4,728,545								
	Revenue Contribution to Capital	2,203,760		2,203,760			238,070	238,070	6,725,228	9,436,934	4,615,470	
	S20 Leaseholder Conts.											
BH905	Grant	2,403,038		2,403,038			1,357,755	1,357,755	1,357,755			
	TOTAL HRA RESOURCES FOR CAPITAL	54,655,333		49,086,333	(5,569,000)	51,783,353	62,420,108	10,636,755	33,805,875	34,912,000	23,819,470	3,060,000

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		£	£	£	£	£	£	£	£	£	£	£
	CAPITAL PROGRAMME EXCL. NEW BUILD											
	Planned Investment including Decent Homes											
KH157	Decent Homes - Redecs		(108)									
Various	Decent Homes - Internal/External Works	3,264,060	2,235,213	2,995,060	(269,000)	5,450,000	3,969,000	(1,481,000)	6,750,000			
Various	Decent Homes External Works											
KH299	Insulation Measures											
Various	Decent Homes - Roofing											
Various	Decent Homes - Flat Blocks	12,250,000	6,016,283	10,150,000	(2,100,000)	6,600,000	9,200,000	2,600,000	2,000,000			
KH205	Communal Heating	1,700,000	1,901,722	1,700,000								
KH092	Lift Installation - Inspection & Remedial Works	750,000	395,653	750,000								
KH287	Temporary Lift Provision - Flat Blocks											
KH291	Sprinkler Systems - Flat Blocks	727,955	1,044,658	727,955								
KH294	High Rises - Preliminary Works	44,098	42,115	44,098								
KH321	High Rises - Improvement Works	1,000,000	39,428	150,000	(850,000)	1,750,000	1,750,000		1,750,000			
Future Year	New Schemes to be created								215,260			
	Health & Safety											
KH085	Fire Safety	1,062,772	448,911	1,062,772		85,000		(85,000)	500,000			
KH317	Additional fire stopping works		21,329			917,420	1,002,420	85,000	959,620			
KH112	Asbestos Management	300,000	215,716	300,000		300,000	300,000		300,000			
KH114	Subsidence	135,903	143,106	135,903		100,000	100,000		100,000			
KH144	Contingent Major Repairs	467,306	434,392	467,306		365,440	365,440		500,000			
GROWTH	Building safety						2,715,000	2,715,000	980,000	980,000	980,000	350,000
	Estate & Communal Area											
KH223	Asset Review - Challenging Assets	852,691	427,889	852,691		857,770	857,770		857,770			
KH224	Asset Review - Sheltered (non RED)		115,240									
	Other HRA Schemes											
KH318	Stock condition Surveys	110,000	3,454	110,000		60,000	60,000		80,000	60,000	60,000	60,000
KH174	Energy Efficiency Pilot Projects	587,853	1,432,768	587,853		20,000	20,000		420,000			
KH094	Disabled Adaptations	585,320	566,325	585,320		650,000	650,000		650,000			
GROWTH	Increased A&A budget						350,000	350,000	350,000	350,000	350,000	350,000
KH319	Decarbonisation	2,550,000	80,083	2,550,000			2,600,000	2,600,000	2,300,000	2,300,000	2,300,000	2,300,000
KH320	Decarbonisation	300,000	9,421	300,000								
GROWTH	Decarbonisation - Grant						1,310,940	1,310,940	1,310,940			
GROWTH	Asset Mangement system											
GROWTH	Procurement consultant											
GROWTH	CCTV						145,000	145,000				
GROWTH	Digitalisation						46,815	46,815	46,815			
GROWTH	New Business Plan expenditure									17,739,000	14,373,000	
	TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD	26,687,959	15,573,597	23,468,959	(3,219,000)	17,155,630	25,442,385	8,286,755	20,070,405	21,429,000	18,063,000	3,060,000

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KH015 KH278	SPECIAL PROJECTS & EQUIPMENT											
	HRA Equipment											
	Capital Equipment (including Supported Housing Equip)	44,160		44,160		25,000	25,000		25,000	1,141,000	1,141,000	
	Vans for RVS	19,302		19,302								
	Sub Total Special Projects & Equipment	63,462		63,462		25,000	25,000		25,000	1,141,000	1,141,000	
	CAPITAL PROGRAMME NEW BUILD											
	New Build Programme - eligible for 1-4-1	15,167,068	4,753,936	12,817,068	(2,350,000)	32,671,099	35,021,099	2,350,000	13,225,780	12,342,000	4,615,470	
	New Build Programme - ineligible	12,242,690	9,725,069	12,242,690		1,685,260	1,685,260		433,360			
	TOTAL CAPITAL PROGRAMME NEW BUILD	27,409,758	14,479,005	25,059,758	(2,350,000)	34,356,359	36,706,359	2,350,000	13,659,140	12,342,000	4,615,470	
KH268 KH315 KH316	INFORMATION TECHNOLOGY											
	IT General (IT)											
	Infrastructure Investment	120,000	27,591	120,000		154,544	154,544		51,330			
	Core ICT Equipment for Additional Staff	30,000		30,000		30,000	30,000					
	2012 Migration Servers	6,000		6,000		6,870	6,870					
	Total General IT	156,000	27,591	156,000		191,414	191,414		51,330			
KH218	HRA											
	ICT Programme (Business Plan)	66,123	95,200	66,123								
	Total Other HRA	66,123	95,200	66,123								
KH272 KH288 KH289	Connected To Our Customers (CTOC)											
	Electronic SMB Reports System		26,631									
	New CRM Technology (Digital Platform)	70,000	15,508	70,000		54,950	54,950					
	Future Online Development of Civica Icon Payments											
	Total CTOC	70,000	42,139	70,000		54,950	54,950					
KH283 KH260 KH286	Housing All Under One Roof programme (HAUOR)											
	Housing Improvements - Northgate online	71,130	20,803	71,130								
	On-Line Housing Application Form - RAPID K2107	52,000		52,000								
	Housing Document Mgt System (Repairs end to end)	78,900		78,900								
	Total HAUOR	202,030	20,803	202,030								
	TOTAL ICT INCLUDING DIGITAL AGENDA	494,153	185,734	494,153		246,364	246,364		51,330			