



## APPENDIX C - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2022/2023				2023/2024			2024/2025	2025/2026	2026/2027	2027/2028
		Working Budget (approved 12/10/22) £	Actuals 31/12/2022 £	January Draft Budget £	Variance £	Working Budget £	January Draft Budget £	Variance £	January Draft Budget £	January Draft Budget £	January Draft Budget £	January Draft Budget £
BG902	<b>General Funds Receipts</b>											
	Unallocated B/fwd	(3,640,926)		(3,839,065)	(198,139)	(4,763,891)	(3,136,413)	1,627,478	0	(7,837,413)	(5,187,945)	(5,187,945)
	In Year Receipts	(7,298,880)		(3,506,880)	3,792,000	(10,316,500)	(3,888,000)	6,428,500	(10,172,500)	0		
	Used in Year	6,019,570		3,855,048	(2,164,522)	8,600,890	5,253,949	(3,346,941)	2,335,086	153,000	0	0
	Receipts Used to Repay ST Borrowing	354,484		354,484	0	2,684,651	1,770,465	(914,186)	0	2,496,468	0	5,000
	<b>General Fund Receipts Unallocated C/fwd</b>	<b>(4,565,752)</b>		<b>(3,136,413)</b>	<b>1,429,339</b>	<b>(3,794,851)</b>	<b>0</b>	<b>3,794,851</b>	<b>(7,837,413)</b>	<b>(5,187,945)</b>	<b>(5,187,945)</b>	<b>(5,182,945)</b>
BG911	<b>Locality Review receipts</b>											
	Unallocated B/fwd	0		0	0	(1,242,469)	0	1,242,469	0	0	0	0
	In Year Receipts	(2,250,000)		(2,250,000)	0	(960,000)	(960,000)	0	0	0	0	0
	Used in Year	1,007,531		2,250,000	1,242,469	1,175,468	960,000	(215,469)	0	0	0	0
	<b>Receipts Unallocated C/fwd</b>	<b>(1,242,469)</b>		<b>0</b>	<b>1,242,469</b>	<b>(1,027,000)</b>	<b>0</b>	<b>1,027,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
BG905	<b>Ringfenced regeneration receipts</b>											
	Unallocated B/fwd	(4,461,626)		(4,461,626)	1	(3,319,607)	(3,269,606)	50,001	(1,439,856)	(939,856)	(939,856)	(939,856)
	In Year Receipts				0			0				
	Used in Year	1,142,020		1,192,020	50,000		1,829,750	1,829,750	500,000	0	0	0
	<b>Reserve Unallocated C/fwd</b>	<b>(3,319,607)</b>		<b>(3,269,606)</b>	<b>50,001</b>	<b>(3,319,607)</b>	<b>(1,439,856)</b>	<b>1,879,751</b>	<b>(939,856)</b>	<b>(939,856)</b>	<b>(939,856)</b>	<b>(939,856)</b>
	<b>SG1 Receipts</b>											
	Unallocated B/fwd	198,139		198,139	0	(322,974)	477,026	800,000	477,026	477,026	477,026	477,026
	In Year Receipts	(5,800,000)			5,800,000			0				
	Used in Year	5,278,887		278,887	(5,000,000)	0	0	0	0	0	0	0
	<b>Reserve Unallocated C/fwd</b>	<b>(322,974)</b>		<b>477,026</b>	<b>800,000</b>	<b>(322,974)</b>	<b>477,026</b>	<b>800,000</b>	<b>477,026</b>	<b>477,026</b>	<b>477,026</b>	<b>477,026</b>
BG903 & BG916	<b>Capital Reserve</b>											
	Unallocated B/fwd	(477,240)		(477,240)	0	(292,329)	(0)	292,329	(1)	(0)	(382,824)	(769,476)
	In Year Resource	(899,153)		(371,565)	527,588	(725,280)	(375,280)	350,000	(379,033)	(382,824)	(386,652)	(390,518)
	Used in Year	1,046,292		848,804	(197,488)	667,609	375,280	(292,329)	379,034	0	0	0
	<b>Capital Reserve Unallocated C/fwd</b>	<b>(330,101)</b>		<b>(0)</b>	<b>330,100</b>	<b>(350,000)</b>	<b>(1)</b>	<b>350,000</b>	<b>(0)</b>	<b>(382,824)</b>	<b>(769,476)</b>	<b>(1,159,994)</b>

## APPENDIX C - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2022/2023				2023/2024			2024/2025	2025/2026	2026/2027	2027/2028
		Working Budget (approved 12/10/22) £	Actuals 31/12/2022 £	January Draft Budget £	Variance £	Working Budget £	January Draft Budget £	Variance £	January Draft Budget £	January Draft Budget £	January Draft Budget £	January Draft Budget £
	<b>Stevenage Direct Services</b>											
	<b>Parks &amp; Open Spaces</b>											
KC218	Hertford Road Play Area (S106 Funded)	25,000		25,000	0	0	0	0	0	0	0	
KE911	Play Area Improvement Programme	575,119	234,009	233,000	(342,119)	214,220	556,339	342,119	0	0		
TBA	T.C. Gardens Play Area - Safer Surfacing Replacement			0	0		0	0				
KE097	Litter bins	128,269	4,350	128,269	0	10,000	10,000	0	4,000	0		
KE329	Play Areas Fixed Play	9,473		9,473	0	0	0	0	0	0		
KE494	Green Space Access Infrastructure	203,650	80	203,650	0	128,000	128,000	0	128,000	0		
KE916	Peartree skate park	40,000		40,000	0	0	0	0	0	0		
KC236	Ridlins Athletics	100,000		100,000	0	0	0	0	0	0		
KE917	Ridlins Athletics Facility	30,000		30,000	0	0	0	0	0	0		
	<b>Other</b>											
KG002	Garages	2,253,830	1,840,700	2,253,830	(0)	3,402,979	3,402,979	0	0	0		
KS263	Waste and Recycling System	42,811	12,800	42,811	0	0	0	0	0	0		
KE520	Welfare improvements at out based hubs	0		0	0	10,000	10,000	0	0	0		
KE914	FVP Dam Works	35,008	29,392	35,008	0	0	0	0	0	0		
KE542	Flat block waste management infrastructure	30,000	42	30,000	0	0	0	0	0	0		
KE543	Shrub bed programme	133,000		133,000	0	133,000	133,000	0	133,000	133,000		
KE544	Review of Biodiversity Action Plan	12,000		12,000	0	0	0	0	0	0		
KE545	Cemeteries System	50,000	34,799	50,000	0	0	0	0	0	0		
	<b>Vehicles, Plant, Equipment</b>											
KE497	Trade Waste Containers	27,996		27,996	0	20,000	20,000	0	0	0		
Various	Vehicle/Plant replacement Programme - see Appendix A1	735,882	282,692	735,882	0	1,616,985	986,785	(630,200)	1,060,000	0		
GROWTH	Memorial Tree for Weston Road Cemetery						23,200	23,200				
GROWTH	Improvement works to Hampson Park depot						40,000	40,000				
GROWTH	Additional Headstone Plinths - Weston Road Cemetery						16,000	16,000				
GROWTH	Various						797,500	797,500		0		
	<b>Total Stevenage Direct Services</b>	<b>4,432,038</b>	<b>2,438,864</b>	<b>4,089,920</b>	<b>(342,119)</b>	<b>5,535,184</b>	<b>6,123,803</b>	<b>588,619</b>	<b>1,325,000</b>	<b>133,000</b>		
	<b>Housing Development Scheme (Joint GF/HRA)</b>											
KG032	Building Conversion New Homes		(11,315)			0	0					
KG034	Kenilworth - Retail	28,530		28,530	0	0	0	0	0	0		
KG035	Kenilworth - Community Centre	162,218		162,218	0	486,464	486,464	0	574,900	0		
KG036	Kenilworth - private sale (Malvern Close & Blocks A3&A6)	8,327,813		1,120,000	(7,207,813)	7,848,010	9,559,355	1,711,345	5,496,468	0		
KG037	North Road	293,902		293,902	0	0	0	0	0	0		
Various	<b>Housing Development Schemes (Joint GF/HRA)</b>	<b>8,812,463</b>	<b>(11,315)</b>	<b>1,604,650</b>	<b>(7,207,813)</b>	<b>8,334,474</b>	<b>10,045,819</b>	<b>1,711,345</b>	<b>6,071,368</b>	<b>0</b>		
KG038	Wholly Owned Housing Development Company (WOC)	3,820,830	759,580	820,830	(3,000,000)	3,000,000	3,000,000	3,000,000	0	0		
	<b>Total Housing Development (including grants to Register)</b>	<b>12,633,293</b>	<b>748,265</b>	<b>2,425,480</b>	<b>(10,207,813)</b>	<b>8,334,474</b>	<b>13,045,819</b>	<b>4,711,345</b>	<b>6,071,368</b>	<b>0</b>		

## APPENDIX C - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2022/2023				2023/2024			2024/2025	2025/2026	2026/2027	2027/2028
		Working Budget (approved 12/10/22) £	Actuals 31/12/2022 £	January Draft Budget £	Variance £	Working Budget £	January Draft Budget £	Variance £	January Draft Budget £	January Draft Budget £	January Draft Budget £	January Draft Budget £
	<b>Finance &amp; Estates</b>											
	<b>Estates</b>											
KS278	New Management Software	66,075		66,075	0		0	0	0	0		
KR916	Commercial Properties Refurbishment (MRC Programme)	439,074	12	439,074	0		0	0	0	0		
KR150	Works to improve vacant premises prior to re-letting	50,267	5,447	50,267	0	15,000	15,000	0	15,000	0		
KR155	EPC Surveys	25,000	8,188	25,000	(0)	89,619	89,619	0	0	0		
KR156	EPC remedials	219,765	163	219,765	0		0	0	0	0		
KR157	Building condition and Insurance valuation Survey	148,341	2,540	148,341	0		0	0	0	0		
	<b>Play Centres</b>											
KC904	Play Centres General		1,962		0	0	0	0				
	<b>Community Centres</b>											
KE529	Community Centres Urgent and H&S Works	46,659	885	46,659	0	0	0	0	0	0		
KR159	St Nicholas POD removal	2,500	480	2,500	0		0	0	0	0		
KE553	Bedwell CC - Replace extract fans and electric heaters	5,000		5,000	0		0	0	0	0		
GROWTH	Bedwell Community Centre reroofing	0		0	0	125,000	0	(125,000)	0	0		
GROWTH	Chells manor - lightning upgrade	0		0	0	10,000	10,000	0	0	0		
GROWTH	St Nicholas Annex refurbish metal roof	0		0	0	60,000	0	(60,000)	0	0		
	<b>Neighbourhood Centres</b>											
KE554	Bedwell Neighbourhood centre canopy repairs	30,000	2,958	30,000	0		0	0	0	0		
KE555	8-10 The glebe roof replacement	100,000		100,000	0		0	0	0	0		
	<b>Park Pavilions</b>											
GROWTH	Peartree pavilion - reroofing	0		0	0	100,000	0	(100,000)	0	0		
GROWTH	KGV Pavilion Replace electric heating and lighting	0		0	0	20,000	0	(20,000)	0	0		
GROWTH	KGV reroofing and gutter replacement	0		0	0	75,000	0	(75,000)	0	0		
	<b>Depots</b>											
KE526	Cavendish Fire Protection works formerly know as Depots: Urgent and H&S Works	702,170	542,476	702,170	0		0	0	0	0		
KE527	Depots: Planned Preventative Works (reroof)	0	8,330	0	0	265,107	265,107	0	0	0		
KR160	Cavendish depot - IT server room - gas suppression air permeability prevention works	60,649	1,235	60,649	0		0	0	0	0		
KR161	Cavendish Depot IT/CCTV gas suppression works	6,800	2,518	6,800	0	0	0	0	0	0		
	<b>Other</b>											
KE558	MSCP resurface worn stairwell floor	40,000		40,000	0	40,000	40,000	0	0	0		
KE536	Multi Storey Car Park - Installation of emergency lighting	121,419	12,691	121,419	0	75,000	75,000	0	75,000	0		
KE557	MSCP lighting upgrade - LED (phased)	0		0	0	0	0	0	0	0		
KR158	Town Plaza	3,084	17,953	3,084	0		0	0	0	0		
KR162	Fairlands valley farmhouse roofing works	45,000	2,474	45,000	0		0	0	0	0		
KE559	MSCP / Indoor Market guttering	0		0	0	30,000	30,000	0	0	0		

## APPENDIX C - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2022/2023				2023/2024			2024/2025	2025/2026	2026/2027	2027/2028
		Working Budget (approved 12/10/22) £	Actuals 31/12/2022 £	January Draft Budget £	Variance £	Working Budget £	January Draft Budget £	Variance £	January Draft Budget £	January Draft Budget £	January Draft Budget £	January Draft Budget £
	<b>Council Offices</b>											
KR141	Corporate Buildings - H&S		6,883		0		0	0				
KR151	Daneshill: Urgent and H&S Works	49,886	15,131	49,886	0	65,000	65,000	0	0	0		
	<b>Operational Buildings</b>											
KR152	BTC 2019/20 Backlog H&S Works	27,934		27,934	0	0	0	0	0	0		
KR153	BTC Urgent and H&S Works	65,783		65,783	0	0	0	0	0	0		
KR154	BTC Planned Preventative Works	605,354	410,882	605,354	0		0	0	0	0		
GROWTH	and control upgrade and replacement of lift in the new	0			0	195,000	195,000	0	0	0		
	<b>Town Centre</b>											
Growth	Various				0		218,000	218,000	0			
	<b>Total Finance &amp; Estates</b>	<b>2,860,761</b>	<b>1,043,209</b>	<b>2,860,761</b>	<b>0</b>	<b>1,164,726</b>	<b>1,002,726</b>	<b>(162,000)</b>	<b>90,000</b>	<b>0</b>		
	<b>Corporate Projects, Customer Services &amp; Technology</b>											
	<b>IT General</b>											
KS268	Infrastructure Investment	300,000	62,157	300,000	0	336,627	336,627	0	104,220	0		
KS318	Core ICT Equipment for Additional Staff	75,000		75,000	0	65,000	65,000	0	0	0		
KS319	2012 Migration Servers	6,130		6,130	0	20,000	20,000	0	0	0		
	<b>Total IT General</b>	<b>381,130</b>	<b>62,157</b>	<b>381,130</b>	<b>0</b>	<b>421,627</b>	<b>421,627</b>	<b>0</b>	<b>104,220</b>	<b>0</b>		
	<b>Connected to Our Customer (CTOC)</b>											
KS274	New CRM Technology	36,704	2,595	36,704	0		0	0	0	0		
	<b>Total CTOC</b>	<b>36,704</b>	<b>2,595</b>	<b>36,704</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
	<b>Total Corporate Projects, Customer Services &amp; Technology</b>	<b>417,834</b>	<b>64,751</b>	<b>417,834</b>	<b>0</b>	<b>421,627</b>	<b>421,627</b>	<b>0</b>	<b>104,220</b>	<b>0</b>		

## APPENDIX C - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2022/2023				2023/2024			2024/2025	2025/2026	2026/2027	2027/2028
		Working Budget (approved 12/10/22)	Actuals 31/12/2022	January Draft Budget	Variance	Working Budget	January Draft Budget	Variance	January Draft Budget	January Draft Budget	January Draft Budget	January Draft Budget
		£	£	£	£	£	£	£	£	£	£	£
	<b>Regeneration</b>											
KE505	Demolition of Towers Garages and other sites (GD1)	278,887	185,382	278,887	0	0	0	0	0	0	0	0
KE466	Bus Interchange (GD3)	0	112,418	0	0	0	0	0	0	0	0	0
KE533	Multi Storey Car Park (GD3) 'Sustainable Transport'	0	34,085	0	0	0	0	0	0	0	0	0
KE506	Public Sector Hub	4,992,200	39,059	50,000	(4,942,200)	0	1,829,750	1,829,750	0	0	0	0
KE541	Railway Station Multi-Storey Car Park	3,292,500	7,573,461	9,257,580	5,965,080	2,700,000	0	(2,700,000)	0	0	0	0
	Repay LEP Loan								1,000,000			
	Towns Fund											
KE538	Towns Fund	(89,741)	99,125	(89,741)	0	0	0	0	0	0	0	0
KE560	Stevenage Enterprise Centre	1,000,000		1,000,000	0	3,000,000	3,000,000	0	0	0	0	0
KE561	Gunnels Wood Road Infrastructure	985,434		985,434	0	0	0	0	0	0	0	0
KE562	Station Gateway	(34,922)	28,170	0	34,922	0	0	0	500,000	0	0	0
KE563	Marshgate Biotech	366,868	222,804	366,868	0	1,250,000	1,250,000	0	0	0	0	0
KE564	Stevenage Innovation & Technology Centre	486,028	16,775	486,028	0	1,500,000	1,500,000	0	2,000,000	1,000,000	0	0
KE565	New Towns Heritage Centre	479,821	0	479,821	0	500,000	500,000	0	1,000,000	0	0	0
KE566	Stevenage Sports & Leisure Club	354,701		354,701	0	2,100,000	2,100,000	0	2,000,000	5,500,000	0	0
KE567	Cycling & Pedestrian Connectivity	352,416	10,152	352,416	0	1,000,000	1,000,000	0	1,200,000	900,000	0	0
KE568	Diversification of Retail & Garden Square	1,087,653	540,116	1,087,653	0	50,000	50,000	0	2,450,000	0	0	0
Various	Towns Fund	4,988,259	917,143	5,023,181	34,922	9,400,000	9,400,000	0	9,150,000	7,400,000	0	0
	<b>Total Regeneration</b>	<b>13,551,846</b>	<b>8,861,547</b>	<b>14,609,648</b>	<b>1,057,802</b>	<b>12,100,000</b>	<b>11,229,750</b>	<b>(870,250)</b>	<b>10,150,000</b>	<b>7,400,000</b>		
	<b>Community &amp; Neighbourhoods</b>											
KC202	Fairlands Valley Park - Aqua	11,360	5,540	11,360	0	0	0	0	0	0	0	0
KC224	Leisure Stock Condition	20,000		20,000	0	0	0	0	0	0	0	0
KC230	Pin Green Play Centre Equipment	19,010		19,010	0	0	0	0	0	0	0	0
KE224	CCTV - Replacement Cameras (Community mobile camera grant bid)	5,000	10,049	5,000	0	5,000	5,000	0	5,000	0	0	0
KE507		10,000		10,000	0	0	0	0	0	0	0	0
KC232	SALC and the Swim Centre Urgent and H&S Works	249,256	81,875	249,256	0	45,000	45,000	0	0	0	0	0
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre	19,950	88	19,950	0	0	0	0	0	0	0	0
KC233	Stevenage Arts & Leisure Water leak - Reroofing	28,856	9,826	28,856	0	0	0	0	0	0	0	0
KC242	SLL Leisure management - end of contract capital provision	150,000		150,000	0	0	0	0	0	0	0	0
KC237	Fire stopping works at SALC	100,000	8,131	100,000	0	0	0	0	0	0	0	0
KC238	Lift replacement at SALC	140,000	535	140,000	0	0	0	0	0	0	0	0
KC239	Replacement bridge at Golf Centre & other bridge works	90,000		90,000	0	0	0	0	0	0	0	0
KC240	Replacement Camera programme	25,000	26,085	25,000	0	35,000	35,000	0	40,000	10,000	0	0
KC241	ASB team mobile camera	5,000		5,000	0	5,000	5,000	0	5,000	5,000	0	0
GROWTH	New Leisure Contract				0		1,200,000	1,200,000				
Growth	Various				0		250,000	250,000	5,000	5,000	5,000	5,000
	<b>Total Community &amp; Neighbourhoods</b>	<b>873,431</b>	<b>142,130</b>	<b>873,431</b>	<b>0</b>	<b>90,000</b>	<b>1,540,000</b>	<b>1,450,000</b>	<b>55,000</b>	<b>20,000</b>	<b>5,000</b>	<b>5,000</b>

## APPENDIX C - GENERAL FUND CAPITAL STRATEGY

		2022/2023				2023/2024			2024/2025	2025/2026	2026/2027	2027/2028
Cost Centre	Scheme	Working Budget (approved 12/10/22) £	Actuals 31/12/2022 £	January Draft Budget £	Variance £	Working Budget £	January Draft Budget £	Variance £	January Draft Budget £	January Draft Budget £	January Draft Budget £	January Draft Budget £
	<b>Planning &amp; Regulatory</b>					0						
KE119	Off Street Car Parks (Multi Storey Car Parks)	125,000	101,072	125,000	0	346,244	346,244	0	250,000	0		
KE530	Car Park Equipment - Digitalisation	20,000		20,000	0	0	0	0	0	0		
KE201	Hard standings	42,607	20,980	42,607	0	25,000	25,000	0	25,000	0		
KE100	Residential Parking	21,846	19,720	21,846	0	0	0	0	0	0		
KE217	Parking Restrictions	16,183	10,978	16,183	0	15,000	15,000	0	15,000	0		
KE444	Coreys Mill Lane - Additional Parking Capacity	22,130	402	22,130	0	0	0	0	0	0		
KE531	Workplace Travel Plan	27,519	1,393	27,519	0	15,000	15,000	0	15,000	0		
GROWTH	Cashless on street parking transition	0		0	0	60,000	60,000	0	60,000	0		
	<b>Total Planning &amp; Regulatory</b>	<b>275,285</b>	<b>154,545</b>	<b>275,285</b>	<b>0</b>	<b>461,244</b>	<b>461,244</b>	<b>0</b>	<b>365,000</b>	<b>0</b>		
KR911	Deferred Works Reserve	1,059,485		1,059,485	0	200,000	200,000	0	200,000	0		