



## APPENDIX D - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2020/2021				2021/2022			2022/2023			2023/2024	2024/2025
		January Draft Budget £	February Final Revised Budget £	Actuals Periods 1-9 £	Variance Draft v Final Budget £	January Draft Budget £	February Final Revised Budget £	Variance Draft v Final Budget £	January Draft Budget £	February Final Revised Budget £	Variance Draft v Final Budget £	February Final Revised Budget £	February Final Revised Budget £
BG902	<b>General Funds Receipts</b>												
	<b>Unallocated B/fwd</b>	(3,812,600)	(3,812,600)		0	(1,224,899)	(726,419)	498,480	(0)	(1,020,585)	(1,020,585)	(166,076)	(1,826,798)
	In Year Receipts	(2,932,239)	(2,433,759)		498,480	(4,675,000)	(5,185,480)	(510,480)	(4,683,840)	(4,683,840)	0	(23,556,500)	(13,384,000)
	Used in Year	4,929,201	4,929,201		0	4,581,646	4,655,669	74,023	3,736,456	5,538,349	1,801,893	18,841,972	13,692,087
	Ring Fenced Receipts Used to Repay ST Borrowing	590,739	590,739		0	1,318,252	235,644	(1,082,608)	947,384	0	(947,384)	3,053,806	0
	<b>General Fund Receipts Unallocated C/fwd</b>	<b>(1,224,899)</b>	<b>(726,419)</b>		498,480	<b>(0)</b>	<b>(1,020,585)</b>	<b>(1,020,585)</b>	<b>(0)</b>	<b>(166,076)</b>	<b>(166,076)</b>	<b>(1,826,798)</b>	<b>(1,518,711)</b>
	<b>Locality Review receipts</b>												
	<b>Unallocated B/fwd</b>				0	0	0	0	(1,033,200)	(1,033,200)	0	(2,231,400)	(2,276,200)
	In Year Receipts				0	(1,507,200)	(1,507,200)	0	(1,963,200)	(1,963,200)	0	(988,800)	0
	Used in Year	0	0		0	474,000	474,000	0	765,000	765,000	0	944,000	724,000
	<b>Receipts Unallocated C/fwd</b>	<b>0</b>	<b>0</b>		0	<b>(1,033,200)</b>	<b>(1,033,200)</b>	<b>0</b>	<b>(2,231,400)</b>	<b>(2,231,400)</b>	<b>0</b>	<b>(2,276,200)</b>	<b>(1,552,200)</b>
BG905	<b>Previously ringfenced regeneration receipts</b>												
	<b>Unallocated B/fwd</b>	(508,376)	(508,376)		0			0			0		
	Used in Year	508,376	508,376		0			0			0		
	<b>Reserve Unallocated C/fwd</b>	<b>0</b>	<b>0</b>		0			0			0		
BG903 & BG916	<b>Capital Reserve</b>												
	<b>Unallocated B/fwd</b>	(1,094,000)	(1,094,000)		0	(749,704)	(749,704)	0	(0)	(0)	0	0	(350,000)
	In Year Resource	(804,863)	(804,863)		0	(617,886)	(617,886)	0	(899,153)	(899,153)	0	(725,280)	(729,033)
	Used in Year	1,149,159	1,149,159		0	1,367,589	1,367,589	0	899,153	899,153	0	375,280	379,033
	<b>Capital Reserve Unallocated C/fwd</b>	<b>(749,704)</b>	<b>(749,704)</b>		0	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(350,000)</b>	<b>(700,000)</b>

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	<b>Stevenage Direct Services</b>												
	<b>Parks &amp; Open Spaces</b>												
KC218	Hertford Road Play Area (S106 Funded)	25,000	25,000	0	0			0			0		
KE911	Play Area Improvement Programme	42,030	42,030	0	0	243,000	243,000	0	283,500	283,500	0	220,000	
KE097	Litter bins	0	0	0	0	103,000	103,000	0	83,000	83,000	0	10,000	4,000
KE329	Play Areas Fixed Play	30,810	30,810	0	0	10,000	10,000	0			0		
KE494	Green Space Access Infrastructure			0	0	60,000	60,000	0	241,000	241,000	0	128,000	128,000
	<b>Other</b>												
KG002	Garages	1,065,000	1,065,000	450,990	0	2,265,720	2,265,720	0	2,265,720	2,265,720	0	2,265,720	
KS263	Waste and Recycling System	63,700	63,700	36,900	0	19,000	19,000	0			0		
KE519	FVP Dam Works	32,000	32,000	3,153	0			0			0		
KE520	Welfare improvements at out based hubs	10,000	10,000	0	0			0			0		
	<b>Vehicles, Plant, Equipment</b>												
KE349	Waste Receptacles	15,000	15,000	15,048	0			0			0		
KE497	Trade Waste Containers	20,000	20,000	0	0	20,000	20,000	0	20,000	20,000	0	20,000	
Various	Vehicle/Plant replacement Programme - see Appendix A1	719,350	719,350	476,071	0	303,500	303,500	0	285,400	285,400	0	705,000	
	<b>Total Stevenage Direct Services</b>	<b>2,022,890</b>	<b>2,022,890</b>	<b>982,161</b>	<b>0</b>	<b>3,024,220</b>	<b>3,024,220</b>	<b>0</b>	<b>3,178,620</b>	<b>3,178,620</b>	<b>0</b>	<b>3,348,720</b>	<b>132,000</b>
	<b>Housing Development Scheme (Joint GF/HRA)</b>												
KG030	Grants To Registered Providers contingency	1,280,000	1,280,000	0	0								
KG032	Building Conversion into New Homes - Ditchmore Lane	37,590	37,590	27,864	0								
Various	Housing Development Schemes (Joint GF/HRA)	860,050	860,050	554,476	0	3,730,886	3,730,886	0	8,874,818	8,874,818	0	8,334,474	
KG038	Wholly Owned Housing Development Company (WOC)	2,284,370	0	0	(2,284,370)		3,164,147	3,164,147	2,506,990	4,681,789	2,174,799	169,244	0
	<b>Total Housing Development (including grants to Registered Providers)</b>	<b>4,462,010</b>	<b>2,177,640</b>	<b>582,339</b>	<b>(2,284,370)</b>	<b>3,730,886</b>	<b>6,895,033</b>	<b>3,164,147</b>	<b>11,381,808</b>	<b>13,556,607</b>	<b>2,174,799</b>	<b>8,503,718</b>	<b>574,900</b>
	<b>Finance &amp; Estates</b>												
KG025	Garage Site Assembly	0	0	0	0	45,000	0	(45,000)			0		
GROWTH	new Management software					75,000	75,000	0	0	0	0	0	0
KR916	Commercial Properties Refurbishment (MRC Programme)	448,110	448,110	0	0	189,540	189,540	0	29,750	29,750	0	29,750	
KR150	Works to improve vacant premises prior to re-letting	0	0	1,346	0	55,000	55,000	0	15,000	15,000	0	15,000	15,000
GROWTH	EPC Surveys					120,000	120,000	0			0		
GROWTH	EPC remedials					20,000	20,000	0			0		
GROWTH	Building condition and Insurance valuation Survey					150,000	150,000	0			0		
	<b>Total Finance &amp; Estates</b>	<b>448,110</b>	<b>448,110</b>	<b>1,346</b>	<b>0</b>	<b>654,540</b>	<b>609,540</b>	<b>(45,000)</b>	<b>44,750</b>	<b>44,750</b>	<b>0</b>	<b>44,750</b>	<b>15,000</b>

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	<b>Corporate Projects, Customer Services &amp; Technology</b>												
	<b>IT General</b>												
KS268	Infrastructure Investment	900,560	900,560	136,253	0	271,720	271,720	0	104,220	104,220	0	104,220	104,220
GROWTH	Core ICT Equipment for Additional Staff				0	70,000	70,000	0	0	0	0		
GROWTH	2012 Migration Servers				0	26,130	26,130	0			0		
	<b>Total IT General</b>	<b>900,560</b>	<b>900,560</b>	<b>136,253</b>	<b>0</b>	<b>367,850</b>	<b>367,850</b>	<b>0</b>	<b>104,220</b>	<b>104,220</b>	<b>0</b>	<b>104,220</b>	<b>104,220</b>
	<b>Connected to Our Customer (CTOC)</b>												
KS271	Corporate Website - Redesign	64,630	64,630	558	0	680	680	0			0		
KS274	New CRM Technology	102,860	102,860	23,750	0	1,000	1,000	0			0		
	<b>Total CTOC</b>	<b>167,490</b>	<b>167,490</b>	<b>24,309</b>	<b>0</b>	<b>1,680</b>	<b>1,680</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Corporate Projects, Customer Services &amp; Technology</b>	<b>1,068,050</b>	<b>1,068,050</b>	<b>160,561</b>	<b>0</b>	<b>369,530</b>	<b>369,530</b>	<b>0</b>	<b>104,220</b>	<b>104,220</b>	<b>0</b>	<b>104,220</b>	<b>104,220</b>
	<b>Housing and Investment</b>												
	<b>Community Centres</b>												
KE902	Community Centres General	12,590	12,590	10,771	0			0			0		
KE471	St Nicholas - Boiler and Hot Water Installation Upgrade	0	0	2,189	0			0			0		
KE484	Springfield House - Boiler upgrade	0	0	(11,449)	0			0			0		
KE488	Springfield House - Boundary Wall	2,700	2,700	2,706	0			0			0		
GROWTH	Springfield House CC - New additional heating				0	10,000	0	(10,000)			0		
KE528	Community Centres: 2019/20 Backlog H&S Works	12,850	12,850	485	0			0			0		
KE529	Community Centres Urgent and H&S Works	21,000	21,000	3,347	0	33,500	33,500	0	60,000	60,000	0		
KE525	CC	40,000	40,000	18,579	0			0			0		
	<b>Park Pavilions</b>												
KE907	Park Pavilions General	7,360	7,360	7,620	0			0			0		
	<b>Cemeteries</b>												
KE904	Cemetery Buildings			(626)									
GROWTH	Weston Road cemetery - wall repairs				0	10,000	0	(10,000)			0		
	<b>Depots</b>												
KE526	Depots: Urgent and H&S Works	140,000	140,000	14,602	0	240,000	240,000	0			0		
KE527	Depots: Planned Preventative Works (incl £500k reroof)	0	0	1,591	0	475,000	475,000	0	55,000	55,000	0		
	<b>Other</b>												
Growth	MSCP: Urgent and H&S Works							0	20,000	20,000	0		
GROWTH	Multi Storey Car Park - Installation of emergency lighting					50,000	50,000	0			0		
	<b>Council Offices</b>												
KR141	Corporate Buildings - Essential Health & Safety Electrical Works	10,730	10,730	7,828	0			0			0		
KR149	Daneshill House - Test & Risk Assessment Remedial Works	90,490	90,490	90,284	0			0			0		
KR151	Daneshill: 2019/20 Backlog Urgent and H&S Works	0	0	17,102	0	18,000	18,000	0			0	65,000	
	Daneshill: Urgent and H&S Works	45,000	45,000		0			0			0		
GROWTH	Daneshill House - New boiler flue installation				0	22,000	0	(22,000)			0		

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	<b>Housing and Investment cont.</b>												
	<b>Operational Buildings</b>												
KE503	Indoor Market - Urgent Health & Safety Works	13,900	13,900	3,698	0								
KR917	BTC - Roof Replacement Preliminary Works	11,090	11,090	418	0								
KR152	BTC 2019/20 Backlog H&S Works	30,000	30,000	1,132	0								
KR153	BTC Urgent and H&S Works	100,000	100,000	3,772	0	38,000	38,000	0					
KR154	BTC Planned Preventative Works	56,000	56,000	4,125	0	176,000	176,000	0	172,000	172,000	0	122,000	60,000
	<b>Town Centre</b>												
KR138	Town Square Assets - Condition Survey	2,000	2,000	(620)	0								
KE504	Station Ramp	35,000	35,000	26,157	0								
	<b>Total Housing and Investment</b>	<b>630,710</b>	<b>630,710</b>	<b>203,530</b>	<b>0</b>	<b>1,072,500</b>	<b>1,030,500</b>	<b>(42,000)</b>	<b>307,000</b>	<b>307,000</b>	<b>0</b>	<b>187,000</b>	<b>60,000</b>
	<b>Regeneration</b>												
KE384	Town Centre Improvements Phase 2 incl Wayfinding signage	0	0	5,607									
Various	Land Assembly (GD1)	548,300	548,300		0								
KE439	Town Square Improvements (GD1)	2,917,570	2,917,570	2,963,200	0								
KE466	Bus Interchange (GD3)	9,210,390	6,210,390	1,948,823	(3,000,000)		3,000,000	3,000,000					
KE533	Multi Storey Car Park (GD3) 'Sustainable Transport'	1,100,000	1,100,000	5,150	0								
KE534	Town Centre Improvements (GD3) 'SG1 Acceleration Works'	2,110,000	2,110,000	0	0								
KE535	Town Fund Delivery - North Block fit-out	1,500,000	1,500,000	0	0								
KE506	Public Sector Hub	200,000	200,000	201,551	0	900,000	900,000	0	2,474,000	2,474,000	0	13,384,000	13,384,000
	<b>Total Regeneration</b>	<b>17,586,260</b>	<b>14,586,260</b>	<b>5,742,460</b>	<b>(3,000,000)</b>	<b>900,000</b>	<b>3,900,000</b>	<b>3,000,000</b>	<b>2,474,000</b>	<b>2,474,000</b>	<b>0</b>	<b>13,384,000</b>	<b>13,384,000</b>
	<b>Community &amp; Neighbourhoods</b>												
KC900	Arts and Leisure Centre - Pipework	180,000	180,000	79,084	0								
KC202	Fairlands Valley Park - Aqua			0		11,361	11,361	0					
KC224	Leisure Stock Condition			0		0	0	0	20,000	20,000	0		
KC229	Bandle Hill Play Centre - Fencing Replacement	5,000	5,000	4,736	0								
KC230	Pin Green Play Centre Equipment	20,000	20,000	0	0								
KE224	CCTV - Replacement Cameras	13,300	13,300	13,634	0	5,000	5,000	0	5,000	5,000	0	5,000	5,000
KE507	Cycleways Installations (subject to £100k Arts Council grant bid)			0		10,000	10,000	0					
KC232	SALC and the Swim Centre Urgent and H&S Works	60,000	60,000	2,953	0	280,000	280,000	0	100,000	100,000	0		
GROWTH	Stevenage Arts & Leisure Est 20 electrical distribution boards											30,000	
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre 2019/20 Backlog H&S	73,500	73,500	3,669	0								
KC233	Stevenage Arts & Leisure Water leak	30,000	30,000	2,258	0								
KC234	Fairlands Valley Park Sailing Centre - Boathouse	12,000	12,000	0	0	0	0	0					
GROWTH	Stevenage Swimming Centre Pool circulation pumps												15,000
GROWTH	Stevenage Swimming Centre Electrical distribution boards											25,000	
GROWTH	SLL Leisure management - end of contract capital provision								150,000	150,000	0		
KC235	Boat house as essential H&S works for dry rot	0	0	0	0	15,000	15,000	0					
	<b>Total Community &amp; Neighbourhoods</b>	<b>393,800</b>	<b>393,800</b>	<b>106,335</b>	<b>0</b>	<b>321,361</b>	<b>321,361</b>	<b>0</b>	<b>275,000</b>	<b>275,000</b>	<b>0</b>	<b>60,000</b>	<b>20,000</b>

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	<b>Planning &amp; Regulatory</b>												
KE119	Off Street Car Parks (Multi Storey Car Parks)			507	0	250,000	250,000	0	250,000	250,000	0	250,000	250,000
KE508	Multi-storey Car Park - New Entrances/Resurfacing	1,450	1,450	0	0			0			0		
KE530	Car Park Equipment - Digitalisation	20,000	20,000	0	0			0			0		
KE516	Town Centre Ramps Improvements	27,000	27,000	7,124	0			0			0		
KE201	Hard standings			0		25,000	25,000	0	25,000	25,000	0	25,000	25,000
KE100	Residential Parking			137		23,160	23,160	0			0		
KE470	Electric Car Charging Points	15,000	15,000	10,221	0			0			0		
KE217	Parking Restrictions	10,000	10,000	19,156	0	15,000	15,000	0	15,000	15,000	0	15,000	15,000
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	10,680	10,680	6,130	0	0	0	0			0		
KE444	Coreys Mill Lane - Additional Parking Capacity	2,000	2,000	1,317	0	24,000	24,000	0			0		
KE531	Workplace Travel Plan	0	0	0	0	15,000	15,000	0	15,000	15,000	0	15,000	15,000
KG010	House Renovation/Improvement Grants	0	0	(681)	0								
	<b>Total Planning &amp; Regulatory</b>	<b>86,130</b>	<b>86,130</b>	<b>43,911</b>	<b>0</b>	<b>352,160</b>	<b>352,160</b>	<b>0</b>	<b>305,000</b>	<b>305,000</b>	<b>0</b>	<b>305,000</b>	<b>305,000</b>
KR911	Deferred Works Reserve	53,000	53,000	0	0	200,000	200,000	0	200,000	200,000	0	200,000	200,000