



## APPENDIX D - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2020/2021			2021/2022			2022/2023	2023/2024	2024/2025
		Q2 Working Budget £	January Draft Revised Budget £	Variance Working v Revised Budget £	Q2 Working Budget £	January Draft Revised Budget £	Variance Working v Revised Budget £	January Draft Revised Budget £	January Draft Revised Budget £	January Draft Revised Budget £
BG902	<b>General Funds Receipts</b>									
	<b>Unallocated B/fwd</b>	(3,812,600)	(3,812,600)	0	(876,569)	(1,224,899)	(348,330)	(0)	(0)	(1,660,722)
	In Year Receipts	(3,796,239)	(2,932,239)	864,000	(3,775,000)	(4,675,000)	(900,000)	(4,683,840)	(23,556,500)	(13,384,000)
	Used in Year	6,141,531	4,929,201	(1,212,330)	3,333,322	4,581,646	1,248,324	3,736,456	18,841,972	13,692,087
	Ring Fenced Receipts Used to Repay ST Borrowing	590,739	590,739	0	1,318,247	1,318,252	6	947,384	3,053,806	0
	<b>General Fund Receipts Unallocated C/fwd</b>	<b>(876,569)</b>	<b>(1,224,899)</b>	<b>(348,330)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(1,660,722)</b>	<b>(1,352,635)</b>
	<b>Locality Review receipts</b>									
	<b>Unallocated B/fwd</b>			0	0	0	0	(1,033,200)	(2,231,400)	(2,276,200)
	In Year Receipts			0	(350,000)	(1,507,200)	(1,157,200)	(1,963,200)	(988,800)	0
	Used in Year		0	0	238,853	474,000	235,147	765,000	944,000	724,000
	<b>Receipts Unallocated C/fwd</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(111,147)</b>	<b>(1,033,200)</b>	<b>(922,053)</b>	<b>(2,231,400)</b>	<b>(2,276,200)</b>	<b>(1,552,200)</b>
BG905	<b>Previously ringfenced regeneration receipts</b>									
	<b>Unallocated B/fwd</b>	(508,376)	(508,376)	0			0			
	Used in Year	508,376	508,376	0			0			
	<b>Reserve Unallocated C/fwd</b>		<b>0</b>	<b>0</b>			<b>0</b>			
BG903 & BG916	<b>Capital Reserve</b>									
	<b>Unallocated B/fwd</b>	(1,094,000)	(1,094,000)	0	(722,254)	(749,704)	(27,450)	(0)	0	(350,000)
	In Year Resource	(1,222,417)	(804,863)	417,554	(617,886)	(617,886)	0	(899,153)	(725,280)	(729,033)
	Used in Year	1,594,163	1,149,159	(445,004)	1,340,140	1,367,589	27,450	899,153	375,280	379,033
	<b>Capital Reserve Unallocated C/fwd</b>	<b>(722,254)</b>	<b>(749,704)</b>	<b>(27,450)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(350,000)</b>	<b>(700,000)</b>

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	<b>Stevenage Direct Services</b>									
	<b>Parks &amp; Open Spaces</b>									
KC218	Hertford Road Play Area (S106 Funded)	25,000	25,000	0			0			
KE911	Play Area Improvement Programme	42,030	42,030	0	243,000	243,000	0	283,500	220,000	
KE097	Litter bins	0	0	0	103,000	103,000	0	83,000	10,000	4,000
KE329	Play Areas Fixed Play	30,810	30,810	0	10,000	10,000	0			
KE494	Green Space Access Infrastructure	0			148,000	60,000	(88,000)	241,000	128,000	128,000
	<b>Other</b>									
KG002	Garages	1,065,000	1,065,000	0	4,469,770	2,265,720	(2,204,050)	2,265,720	2,265,720	
KE495	Cavendish Depot - Renovation/Yard Drainage	90,000		(90,000)						
KS263	Waste and Recycling System	63,700	63,700	0	19,000	19,000	0			
KE519	FVP Dam Works	32,000	32,000	0			0			
KE520	Welfare improvements at out based hubs	10,000	10,000	0			0			
	<b>Vehicles, Plant, Equipment</b>									
KE349	Waste Receptacles	15,000	15,000	0						
KE497	Trade Waste Containers	20,000	20,000	0	20,000	20,000	0	20,000	20,000	
Various	Vehicle/Plant replacement Programme	942,850	719,350	(223,500)	249,000	303,500	54,500	285,400	705,000	
	<b>Total Stevenage Direct Services</b>	<b>2,336,390</b>	<b>2,022,890</b>	<b>(313,500)</b>	<b>5,261,770</b>	<b>3,024,220</b>	<b>(2,237,550)</b>	<b>3,178,620</b>	<b>3,348,720</b>	<b>132,000</b>
	<b>Housing Development Scheme (Joint GF/HRA)</b>									
KG030	Grants To Registered Providers contingency	1,280,000	1,280,000	0						
KG032	Building Conversion into New Homes - Ditchmore Lane	37,593	37,590	(3)						
Various	Housing Development Schemes (Joint GF/HRA)	860,051	860,050	(1)	3,730,886	3,730,886	0	8,874,818	8,334,474	
KG038	Wholly Owned Housing Development Company (WOC)*	2,284,370	2,284,370	0			0	2,506,990		
	<b>Total Housing Development (including grants to Registered Providers)</b>	<b>4,462,014</b>	<b>4,462,010</b>	<b>(4)</b>	<b>3,730,886</b>	<b>3,730,886</b>	<b>0</b>	<b>11,381,808</b>	<b>8,334,474</b>	<b>574,900</b>
	<i>*will change in Final Capital Strategy to reflect WOC Report to January Executive</i>									
	<b>Finance &amp; Estates</b>									
KG025	Garage Site Assembly	45,000	0	(45,000)		45,000	45,000			
KR912	Investment Property	13,244,050	0	(13,244,050)			0			
KR914	IDOX Property Management Software	17,200	0	(17,200)			0			
GROWTH	new Management software					75,000	75,000	0	0	0
KR916	Commercial Properties Refurbishment (MRC Programme)	375,560	448,110	72,550	375,560	189,540	(186,020)	29,750	29,750	
KR150	Works to improve vacant premises prior to re-letting	40,000	0	(40,000)	15,000	55,000	40,000	15,000	15,000	15,000
GROWTH	EPC Surveys			0		120,000	120,000			
GROWTH	EPC remedials			0		20,000	20,000			
GROWTH	Building condition and Insurance valuation Survey			0		150,000	150,000			
	<b>Total Finance &amp; Estates</b>	<b>13,721,810</b>	<b>448,110</b>	<b>(13,273,700)</b>	<b>390,560</b>	<b>654,540</b>	<b>263,980</b>	<b>44,750</b>	<b>44,750</b>	<b>15,000</b>

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	<b>Corporate Projects, Customer Services &amp; Technology</b>									
	<b>IT General</b>									
KS251	Harmonising Infrastructure Technology (for shared service)									
KS268	Infrastructure Investment	900,556	900,560	4	271,720	271,720	0	104,220	104,220	104,220
GROWTH	Core ICT Equipment for Additional Staff			0		70,000	70,000	0		
GROWTH	2012 Migration Servers			0		26,130	26,130			
	<b>Total IT General</b>	<b>900,556</b>	<b>900,560</b>	<b>4</b>	<b>271,720</b>	<b>367,850</b>	<b>96,130</b>	<b>104,220</b>	<b>104,220</b>	<b>104,220</b>
	<b>Connected to Our Customer (CTOC)</b>									
KS271	Corporate Website - Redesign	64,627	64,630	3	680	680	0			
KS274	New CRM Technology	102,856	102,860	4	1,000	1,000	0			
	<b>Total CTOC</b>	<b>167,483</b>	<b>167,490</b>	<b>7</b>	<b>1,680</b>	<b>1,680</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Corporate Projects, Customer Services &amp; Technology</b>	<b>1,068,039</b>	<b>1,068,050</b>	<b>11</b>	<b>273,400</b>	<b>369,530</b>	<b>96,130</b>	<b>104,220</b>	<b>104,220</b>	<b>104,220</b>
	<b>Housing and Investment</b>									
	<b>Community Centres</b>									
KE902	Community Centres General	12,590	12,590	0			0			
KE488	Springfield House - Boundary Wall	2,700	2,700	0			0			
GROWTH	Springfield House CC - New additional heating			0		10,000	10,000			
KE528	Community Centres: 2019/20 Backlog H&S Works	12,850	12,850	0			0			
KE529	Community Centres Urgent and H&S Works	21,000	21,000	0	33,500	33,500	0	60,000		
KE525	Community Centres: Planned Preventative Works: to replace boiler at Bedwell CC	40,000	40,000	0						
	<b>Park Pavilions</b>									
KE907	Park Pavilions General	7,360	7,360	0			0			
	<b>Cemeteries</b>									
GROWTH	Weston Road cemetery - wall repairs			0		10,000	10,000			
	<b>Depots</b>									
KE526	Depots: Urgent and H&S Works	290,000	140,000	(150,000)		240,000	240,000			
KE527	Depots: Planned Preventative Works (incl £500k reroof)	30,000	0	(30,000)	475,000	475,000	0	55,000		
	<b>Other</b>									
Growth	MSCP: Urgent and H&S Works						0	20,000		
GROWTH	Multi Storey Car Park - Installation of emergency lighting					50,000	50,000			
	<b>Council Offices</b>									
KR141	Corporate Buildings - Essential Health & Safety Electrical Works	10,730	10,730	0			0			
KR149	Daneshill House - Test & Risk Assessment Remedial Works	90,490	90,490	0			0			
KR151	Daneshill: 2019/20 Backlog Urgent and H&S Works	0	0	0	18,000	18,000	0		65,000	
KR151	Daneshill: Urgent and H&S Works	45,000	45,000	0			0			
GROWTH	Daneshill House - New boiler flue installation			0		22,000	22,000			

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	<b>Housing and Investment cont.</b>									
	<b>Operational Buildings</b>									
KE503	Indoor Market - Urgent Health & Safety Works	13,900	13,900	0			0			
KR917	BTC - Roof Replacement Preliminary Works	11,090	11,090	0			0			
KR152	BTC 2019/20 Backlog H&S Works	30,000	30,000	0			0			
KR153	BTC Urgent and H&S Works	100,000	100,000	0	38,000	38,000	0			
KR154	BTC Planned Preventative Works	256,000	56,000	(200,000)	6,000	176,000	170,000	172,000	122,000	60,000
	<b>Town Centre</b>									
KR138	Town Square Assets - Condition Survey	2,000	2,000	0			0			
KE504	Station Ramp	35,000	35,000	0			0			
	<b>Total Housing and Investment</b>	<b>1,010,710</b>	<b>630,710</b>	<b>(380,000)</b>	<b>570,500</b>	<b>1,072,500</b>	<b>502,000</b>	<b>307,000</b>	<b>187,000</b>	<b>60,000</b>
	<b>Regeneration</b>									
Various	Land Assembly (GD1)	548,303	548,300	(3)			0			
KE439	Town Square Improvements (GD1)	2,917,575	2,917,570	(5)			0			
KE466	Bus Interchange (GD3)	9,210,385	9,210,390	5			0			
KE533	Multi Storey Car Park (GD3)	1,100,000	1,100,000	0			0			
KE534	Town Centre Improvements (GD3)	2,110,000	2,110,000	0			0			
KE535	Town Fund Delivery - North Block fit-out	1,500,000	1,500,000	0			0			
KE506	Public Sector Hub	1,100,000	200,000	(900,000)		900,000	900,000	2,474,000	13,384,000	13,384,000
	<b>Total Regeneration</b>	<b>18,486,263</b>	<b>17,586,260</b>	<b>(900,003)</b>	<b>0</b>	<b>900,000</b>	<b>900,000</b>	<b>2,474,000</b>	<b>13,384,000</b>	<b>13,384,000</b>
	<b>Community &amp; Neighbourhoods</b>									
KC900	Arts and Leisure Centre - Pipework	240,630	180,000	(60,630)			0			
KC202	Fairlands Valley Park - Aqua				11,361	11,361	0			
KC224	Leisure Stock Condition				20,000	0	(20,000)	20,000		
KC229	Bandley Hill Play Centre - Fencing Replacement	8,000	5,000	(3,000)			0			
KC230	Pin Green Play Centre Equipment	35,000	20,000	(15,000)			0			
KE224	CCTV - Replacement Cameras	13,298	13,300	2	5,000	5,000	0	5,000	5,000	5,000
KE507	Cycleways Installations (subject to £100k Arts Council grant bid)				10,000	10,000	0			
KC232	SALC and the Swim Centre Urgent and H&S Works	60,000	60,000	0	280,000	280,000	0	100,000		
GROWTH	Stevenage Arts & Leisure Est 20 electrical distribution boards						0		30,000	
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre 2019/20 Backlog H&S	73,500	73,500	0			0			
KC233	Stevenage Arts & Leisure Water leak	30,000	30,000	0			0			
KC234	Fairlands Valley Park Sailing Centre - Boathouse	0	12,000	12,000	12,000	0	(12,000)			
GROWTH	Stevenage Swimming Centre Pool circulation pumps						0			15,000
GROWTH	Stevenage Swimming Centre Electrical distribution boards						0		25,000	
GROWTH	SLL Leisure management - end of contract capital provision						0	150,000		
KC235	Boat house as essential H&S works for dry rot	0	0	0	15,000	15,000	0			
	<b>Total Community &amp; Neighbourhoods</b>	<b>460,428</b>	<b>393,800</b>	<b>(66,628)</b>	<b>353,361</b>	<b>321,361</b>	<b>(32,000)</b>	<b>275,000</b>	<b>60,000</b>	<b>20,000</b>

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		£	£	£	£	£	£	£	£	£
	<b>Planning &amp; Regulatory</b>									
KE119	Off Street Car Parks (Multi Storey Car Parks)			0	250,000	250,000	0	250,000	250,000	250,000
KE508	Multi-storey Car Park - New Entrances/Resurfacing	1,450	1,450	0			0			
KE530	Car Park Equipment - Digitalisation	20,000	20,000	0			0			
KE516	Town Centre Ramps Improvements	27,000	27,000	0			0			
KE201	Hard standings				50,000	25,000	(25,000)	25,000	25,000	25,000
KE100	Residential Parking				23,160	23,160	0			
KE470	Electric Car Charging Points	15,000	15,000	0			0			
KE217	Parking Restrictions	10,000	10,000	0	25,000	15,000	(10,000)	15,000	15,000	15,000
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	10,680	10,680	0	0	0	0			
KE444	Coreys Mill Lane - Additional Parking Capacity	2,000	2,000	0	24,000	24,000	0			
KE531	Workplace Travel Plan	0	0	0	15,000	15,000	0	15,000	15,000	15,000
	<b>Total Planning &amp; Regulatory</b>	<b>86,130</b>	<b>86,130</b>	<b>0</b>	<b>387,160</b>	<b>352,160</b>	<b>(35,000)</b>	<b>305,000</b>	<b>305,000</b>	<b>305,000</b>
KR911	Deferred Works Reserve	53,000	53,000	0	200,000	200,000	0	200,000	200,000	200,000