

Cost Centre	Scheme	2019/2020			2020/2021			2021/2022	2022/2023	2023/2024	2024/2025	
		Q3 Working Budget	Actuals 2019-2020	(Under) / Overspend	Slippage from 2019-20	Q3 Working Budget	Q4 Revised Budget	Variance (Q4 v Q3)	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget
		£	£	£	£	£	£	£	£	£	£	£
	SUMMARY											
	Capital Programme Excluding New Build	18,018,830	18,468,603	449,773	(449,773)	23,370,440	22,920,667	(449,773)	18,633,070	17,655,150	16,238,210	19,215,640
	Special Projects & Equipment	155,000	5,505	(149,495)	149,495		149,495	149,495				
	New Build (Housing Development)	11,101,300	11,517,135	415,835	(415,835)	29,884,480	29,468,645	(415,835)	41,477,156	36,303,022	18,047,704	13,647,538
	IT Including Digital Agenda	666,330	395,291	(271,039)	272,999	798,240	1,071,239	272,999	135,180	51,330	51,330	51,330
	TOTAL HRA CAPITAL PROGRAMME	29,941,460	30,386,534	445,074	(443,114)	54,053,160	53,610,046	(443,114)	60,245,406	54,009,502	34,337,244	32,914,508
	HRA USE OF RESOURCES											
BH930	MRR (Self Financing Depreciation)	18,961,481	18,030,186	(931,295)		12,733,751	7,522,368	(5,211,383)	16,392,437	18,942,676	13,806,151	14,482,764
	Revenue Contribution to Capital											11,719,160
BH902	Unpooled Receipts		233,705	233,705								
BH901	New Build Receipts	3,092,700	3,269,794	177,094		7,303,251	2,976,932	(4,326,319)	10,222,301	6,125,446	3,901,991	3,702,600
BH903	Debt Provision Receipts	720,000	1,091,234	371,234		861,300	590,617	(270,683)	898,217	936,391	975,881	1,058,398
BH905	Section 20 Contribution		1,480	1,480		3,173,114	3,173,114		1,364,190	1,381,733	73,361	76,069
	Land Receipts					400,000	400,000		4,250,000	919,473	1,183,821	1,219,335
	S106		617,822	617,822		417,264		(417,264)	62,091			
	Developer Contributions (Kenilworth)	24,971		(24,971)		3,087,370		(3,087,370)	1,492,106	3,211,468		
	Grant	85,800	85,804	4								
	Borrowing	7,056,508	7,056,508			26,077,110	20,099,853	(5,977,257)	25,564,063	22,492,314	14,396,039	309,364
	TOTAL HRA RESOURCES FOR CAPITAL	29,941,460	30,386,534	445,074		54,053,160	34,762,884	(19,290,276)	60,245,406	54,009,502	34,337,244	32,567,690
		(0)									(0)	(346,818)
	Major Repair Reserve Bought Forward (BH930)	(10,919,793)	(10,919,793)	(0)		(4,114,762)	(4,373,617)	(258,855)	(9,337,672)	(5,788,496)	(0)	0
	Depreciation (increasing MRR)	(12,156,450)	(11,484,009)	672,441		(12,486,424)	(12,486,424)		(12,843,261)	(13,154,181)	(13,806,151)	(14,482,764)
	MRR Used (decreasing MRR)	18,961,481	18,030,186	(931,295)		9,397,781	7,522,368	(1,875,413)	16,392,437	18,942,676	13,806,151	14,482,764
	Major Repair Reserve Carried Forward	(4,114,762)	(4,373,617)	(258,855)		(7,203,406)	(9,337,672)	(2,134,267)	(5,788,496)	(0)	0	0
	Total RTB Receipts Bought Forward	(10,132,532)	(10,132,532)			(9,431,466)	(10,042,424)	(610,957)	(9,042,492)	(2,391,698)	0	1
	Total RTB Receipts Received	(4,131,079)	(5,761,935)	(1,630,856)		(4,276,382)	(2,932,376)	1,344,006	(8,719,724)	(4,670,139)	(4,877,871)	(5,275,185)
	Total RTB Receipts Used by General Fund (RP)	591,600	829,465	237,865								
	Receipts used for Registered Providers											
	Repayment of One for One Receipts & Interest	427,846	427,846			364,758	364,758					
	Debt Provision Receipts Used for Provision of Interest on Repaid One for One Receipts											
	Total RTB Receipts Used by HRA & General Fund (for RP)	3,812,700	4,594,733	782,033		8,164,551	3,567,549	(4,597,002)	15,370,518	7,061,837	4,877,872	4,760,998
	Total RTB Receipts Carried Forward	(9,431,466)	(10,042,424)	(610,957)		(5,178,539)	(9,042,492)	(3,863,954)	(2,391,698)	0	1	(514,186)

APPENDIX B - HOUSING CAPITAL STRATEGY



Cost Centre	Scheme	2019/2020			2020/2021			2021/2022	2022/2023	2023/2024	2024/2025
		Q3 Working Budget	Actuals 2019-2020	(Under) / Overspend	Slippage from 2019-20	Q3 Working Budget	Q4 Revised Budget	Variance (Q4 v Q3)	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget
		£	£	£	£	£	£	£	£	£	£
	CAPITAL PROGRAMME EXCL. NEW BUILD										
	Planned Investment including Decent Homes										
KH157	Decent Homes - Redecs	20,000		(20,000)	20,000	20,000	(20,000)	20,000	20,000	20,000	
Various1	Decent Homes - Internal Works	718,710	1,220,156	501,446	(501,446)	2,605,670	2,410,690	(194,980)	1,802,910	1,779,870	14,403,740
Various2	Decent Homes External Works	205,000	64,506	(140,494)	140,494						
Various3	Decent Homes - Roofing										
Various4	Decent Homes - Flat Blocks	11,480,160	11,080,708	(399,452)	399,452	13,402,600	12,834,650	(567,950)	12,852,780	11,780,400	
KH300	MRC Miscellaneous	260,000	315,528	55,528	(55,528)						
KH205	Communal Heating	1,200,000	2,523,620	1,323,620	(1,323,620)	1,313,300	1,881,563	568,263	1,316,820		
KH092	Lift Installation - Inspection & Remedial Works	437,800	646,251	208,451	(208,451)	303,070	741,549	438,479	265,390		
KH287	Temporary Lift Provision - Flat Blocks					450,000		(450,000)	450,000		
KH291	Sprinkler Systems - Flat Blocks	489,440	67,805	(421,635)	421,635	1,500,000	1,921,635	421,635			
KH294	High Rises - Preliminary Works	190,000		(190,000)	190,000		190,000	190,000			
	Health & Safety										
KH085	Fire Safety	81,400	82,315	915	(915)	80,190	80,410	220	80,410	79,380	
KH112	Asbestos Management	379,870	261,543	(118,327)	118,327	374,250	375,250	1,000	375,250	370,460	
KH114	Subsidence	102,540	98,174	(4,366)	4,366	101,020	101,290	270	101,290	100,000	
KH144	Contingent Major Repairs	378,940	304,270	(74,670)	74,670	425,480	549,670	124,190	435,560	440,000	
KH122											
	Estate & Communal Area										
KH223	Asset Review - Challenging Assets	110,000	147,718	37,718	(37,718)	606,140	569,230	(36,910)	607,770	600,000	
KH224	Asset Review - Sheltered (non RED)	1,300,000	999,990	(300,011)	300,011	505,120	630,130	125,010			
	Other HRA Schemes										
KH174	Energy Efficiency Pilot Projects	15,200	5,790	(9,410)	9,410	15,150	24,600	9,450	15,190	15,000	
KH094	Disabled Adaptations	649,770	650,229	459	(459)	569,520	610,000	40,480	585,320	599,950	
	New Business Plan expenditure					1,098,930		(1,098,930)	(275,620)	1,870,090	1,814,470
	TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD	18,018,830	18,468,603	449,773	(449,773)	23,370,440	22,920,667	(449,773)	18,633,070	17,655,150	16,238,210
							0				
	SPECIAL PROJECTS & EQUIPMENT										
	HRA Equipment										
KH015	Capital Equipment (including Supported Housing Equipments)	30,000	5,505	(24,495)	24,495		24,495	24,495			
KH278	Vans for RVS	125,000		(125,000)	125,000		125,000	125,000			
	Sub Total Special Projects & Equipment	155,000	5,505	(149,495)	149,495		149,495	149,495			

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		£	£	£	£	£	£	£	£	£	£	£
KH209	CAPITAL PROGRAMME NEW BUILD											
	New Build Programme - eligible for 1-4-1	10,309,000	10,899,312	590,312	(590,312)	24,344,170	23,753,858	(590,312)	34,074,338	29,293,211	16,536,910	12,688,818
	New Build Programme - ineligible	792,300	617,822	(174,478)	174,478	5,540,310	5,714,788	174,478	6,700,928	6,106,131	580,004	
	Build for sale								701,890	903,680	930,790	958,720
	Ineligible part of Oval											
	New Build - Archer Road											
	TOTAL CAPITAL PROGRAMME NEW BUILD		11,101,300	11,517,135	415,835	(415,835)	29,884,480	29,468,645	(415,835)	41,477,156	36,303,022	18,047,704
KH251	INFORMATION TECHNOLOGY											
	IT General (IT)											
	Harmonising Infrastructure Technology (for shared service)		1,980	1,980								
	Infrastructure Investment	293,390	172,055	(121,335)	119,355	285,190	404,545	119,355	133,830	51,330	51,330	51,330
	Total General IT	293,390	174,035	(119,355)	119,355	285,190	404,545	119,355	133,830	51,330	51,330	51,330
KH259	Employer Of Choice (EOC)											
	Replacement HR & Payroll System	610	611	1								
	New Intranet	19,880	19,882	2								
	Total EOC	20,490	20,492	2								
KH218	HRA											
	ICT Programme (Business Plan)					109,530	109,530					
	ICT Equipment	10,000		(10,000)								
	Keystone Module (to support fire safety)	32,000	43,035	11,035								
	Tablets (x144)	5,330	6,252	922								
	Total Other HRA	47,330	49,287	1,957		109,530	109,530					
KH271	Connected To Our Customers (CTOC)											
	Corporate Website - Redesign	54,320	25,707	(28,613)	28,613	4,680	33,293	28,613	350			
	New CRM Technology	124,400	54,852	(69,548)	69,548	262,870	332,418	69,548	1,000			
	Total CTOC	178,720	80,559	(98,161)	98,161	267,550	365,711	98,161	1,350			
KH283	Housing All Under One Roof programme (HAUOR)											
	Housing Improvements	55,950	34,975	(20,975)	975	100,010	100,985	975				
	On-Line Housing Application Form	48,700	24,000	(24,700)	54,507	(6,950)	42,907	49,857				
	Repairs End to End (Northgate consultancy/Integra integration)	5,100	5,099	(1)	1	47,560	47,561	1				
	Online Tenants Self-Service	16,650	6,843	(9,807)		(4,650)		4,650				
	Total HAUOR	126,400	70,918	(55,482)	55,482	135,970	191,452	55,482				
	TOTAL ICT INCLUDING DIGITAL AGENDA	666,330	395,291	(271,039)	272,999	798,240	1,071,239	272,999	135,180	51,330	51,330	51,330