

APPENDIX 4: DRAFT COVID-19 TOWN RECOVERY PLAN

Theme 1: Supporting Businesses, the local economy and infrastructure development

Objectives:

- A thriving and sustainable town; supporting a diverse economy that creates jobs and opportunities
- Engaging the business community to support economic resilience
- Promoting and delivering residential and commercial development
- Reskilling and upskilling Stevenage residents to be able to compete in the changed local economy
- A liveable and low carbon town; a destination of choice to live, visit and work

Focus Area	Identifiable Programmes/ Projects/Schemes	Deliverables	Council role (i.e. control, regulate or influence)	Partners	Resourced (Yes or No)	Deadline
Planning & Development Support	<ul style="list-style-type: none"> ▪ SG1 planning determination ▪ Prioritisation of CIL Projects ▪ Support Oval Masterplan ▪ Station Area Action Plan ▪ North of Stevenage determination ▪ Support neighbourhood planning 	<ul style="list-style-type: none"> ▪ Applications determined for key sites such as SG1, West of Stevenage 	Control	Developers/ HCC HCC	Yes	March 2021
		<ul style="list-style-type: none"> ▪ Longer-term plans in place to support development around station gateway 	Control		Yes	Dec 2021
		<ul style="list-style-type: none"> ▪ Application advice for key sites 	Control		Yes	Ongoing
		<ul style="list-style-type: none"> ▪ Grassroots identification of development and improvement options for local areas. 	Control	Local community groups and development partners	Yes	TBC
Regeneration	<ul style="list-style-type: none"> ▪ SG1 Scheme ▪ Bus Interchange ▪ Multi-storey Car Park Business Case ▪ North Queensway (REEF) Scheme ▪ Marshgate ▪ GD3 Projects ▪ Town Deal ▪ Homes England Bid 	<ul style="list-style-type: none"> ▪ Town Square and North Block project completions 	Control	Ashe	Yes	November 2020
		<ul style="list-style-type: none"> ▪ Completing Queensway project 	Control	Reef	Yes	April 2021
		<ul style="list-style-type: none"> ▪ Start on the construction of a new bus and transport interchange 	Control	Wilmott Dixon Dev Board	Yes	November 2020
		<ul style="list-style-type: none"> ▪ Submitting a Town Investment Plan 	Control	Town Deal Board	No	October 2020
		<ul style="list-style-type: none"> • Initiating the Public Sector Hub to include designing and commissioning option for new Museum 	Control	Mace	Yes	October 2020
		<ul style="list-style-type: none"> ▪ Submit funding proposals to key external Partners 	Control / Influence		Yes	November 2020
		<ul style="list-style-type: none"> ▪ Commencing SG1 Phase 1 	Influence	Mace	Yes	March 2021

Delivery of new Council and affordable housing Interventions	<ul style="list-style-type: none"> Housing Development Programme Bespoke Supported Housing Schemes 	<ul style="list-style-type: none"> 550 homes by 2025 Completing on site schemes: Ditchmore Lane, North Rd, Kenilworth, Shephall Way, Symonds Green, Blackwell Close, Progressing options for new sites including the Oval 	Control Control	Developer Partners Local Supply Chain Architects/	Yes Yes	Annual targets Phased dates July 2020 – 23	
		<ul style="list-style-type: none"> Housing Development Strategy and Pipeline across Stevenage neighbourhoods Wholly Owned Housing Company 	Control Control		Partial Yes	Dec 2020 Sept 2020	
	Economic recovery through maximising growth	<ul style="list-style-type: none"> Local Stevenage Industrial/Economic Recovery Strategy Old Town High Street Plan BTC – Incubation hub Development of East West North Growth Corridor Proposals/Programme 	<ul style="list-style-type: none"> Stevenage Skills Plan / Stevenage LIS 	Control / Influence	LEP	No	Dec 2020
			<ul style="list-style-type: none"> Action / support plan for Old Town 	Control / Influence	STOBCP	No	Dec 2020
<ul style="list-style-type: none"> Partnership relationship with BTC including options to expand provision 			Control	Wenta	No	Jan 2021	
Employment, skills development & employability projects	<ul style="list-style-type: none"> Stevenage Works including evolution into a job brokerage service CITB Training Hub 	<ul style="list-style-type: none"> Stevenage Skills Strategy CITB scheme live Stevenage Works fund created via S106 and major contract contributions 	Control	JC+ and North Herts College	TBC	Jan 21	
Leisure and the Night Time Economy	<ul style="list-style-type: none"> Leisure Strategy and Action Plan 	<ul style="list-style-type: none"> Leisure Strategy 	Control	SLC, Sports England Town Development Board	No	July 2020	
		<ul style="list-style-type: none"> Projects identified through Town Deal 	Influence		No	November 2020	
Environmental response	<ul style="list-style-type: none"> Climate Change Strategy and Action Plan CNM Investment Programme Bio Diversity Strategy 	<ul style="list-style-type: none"> Agreeing then implementing climate change strategy action plan 	Control/ Influence	Residents and local businesses and public sector partners Green Volunteers	Partial	Sept 2020	
		<ul style="list-style-type: none"> Implementing biodiversity projects 	Control		Yes	March 2021	

Theme 2: Supporting Local People and Maintaining Strong Communities

Objectives:

- A progressive and equitable town: making a positive contribution by unlocking the potential of our communities
- Building community resilience and relationships, including the delivery of a joint, holistic response to poverty, homelessness, shielding, domestic abuse and other social factors
- Increased independence in our communities and enabling residents and community groups to do more for themselves
- Continue to co-operatively support the local Voluntary, Community and Social Enterprise (VCSE) sector during the crisis and recovery phase
- Safe and good quality neighbourhoods;
- Adapting the public realm and market spaces to support visitors, retailers and traders
- Build upon our strong track record of social value through prioritising training and education opportunities for Stevenage residents
- Implement area based working

Focus Area	Identifiable Programmes/Projects/Schemes	Deliverables	Council role (i.e. control, regulate or influence)	Partners	Resourced (Yes or No)	Deadline
Community Wealth Building	<ul style="list-style-type: none"> ▪ CWB Strategy and Action Plan 	<ul style="list-style-type: none"> ▪ Inclusive Economy Charter 	Control	UoH, HCC, VCS	No	July 2020
		<ul style="list-style-type: none"> ▪ Herts Growth Board CWB Business Plan 	Influence	UoH, HCC, VCS	No	July 2020
		<ul style="list-style-type: none"> ▪ New Procurement Strategy – buy local 	Influence	Growth Board, NHDC, UoH	No	Sept 2020
Cooperative Neighbourhoods	<ul style="list-style-type: none"> ▪ Area Based Working ▪ Volunteering Scheme 	<ul style="list-style-type: none"> ▪ Implementation of area based working 	Control	SDS, Housing	Yes	Sept 2020
		<ul style="list-style-type: none"> ▪ Increase volunteering opportunities via the Cooperative ‘Stevenage Helps’ model 	Control	VCS, HCC	Yes	Jan 2021
Community and Voluntary Sector Support, equalities, social cohesion and addressing poverty	<ul style="list-style-type: none"> ▪ Community Impact Assessment ▪ Resurrection of the Social Inclusion Partnership ▪ Engagement Framework ▪ Stevenage Helps 	<ul style="list-style-type: none"> ▪ Equalities Commission and action plan 	Influence	Community	No	Sept 2020
		<ul style="list-style-type: none"> ▪ New advice services contract 2021-24 	Control	CA Stevenage	Yes	Oct 2020
		<ul style="list-style-type: none"> ▪ External funds secured for social inclusion initiatives 	Influence	CA, VCS	Partial	Dec 2020
		<ul style="list-style-type: none"> ▪ Neighbourhood hub model 				Dec 2020
		<ul style="list-style-type: none"> ▪ Support Stevenage Foodbanks 	Control			Ongoing
		<ul style="list-style-type: none"> ▪ SBC/CA Inward Investment Partnership 	Influence			Jan2020
		<ul style="list-style-type: none"> ▪ CA Contract 	Control			Aug 2020
		<ul style="list-style-type: none"> ▪ Community Centre Review 	Control	CAs	No	Aug 2020
	<ul style="list-style-type: none"> ▪ Local Community Budgets 	Control		Yes	Mar 2021	

Safe places	<ul style="list-style-type: none"> Community Safety Strategy Plan Stevenage Against Domestic Violence No More Service 	<ul style="list-style-type: none"> Community Safety Plan Actions 	Control and Influence	Police, CSP partners	Partial	As per action plan
		<ul style="list-style-type: none"> Support victims of Domestic Abuse through effective advice and support services and through the provision of safe houses 	Control and Influence	Police, CSP partners	Yes	Ongoing
Housing response	<ul style="list-style-type: none"> Homelessness and Rough Sleeper Strategy and Implementation Plan (to be revised) Housing Older Persons Strategy (require a resource for delivery of this) Better quality homes 	<ul style="list-style-type: none"> Housing First Business Case New Hostel Business Plan Decent Homes Programme Major Works Contract – Flat Block Planned Maintenance Programme Sprinkler Programme 	Control	Dev Ptnrs & HCC	Yes	Sept 2020
		<ul style="list-style-type: none"> Income Action Plan 	Control	TBA	Yes	Aug 2020
Cultural Programme	<ul style="list-style-type: none"> Cultural Strategy and Action Plan 	<ul style="list-style-type: none"> Arts heritage installations 	Control	ACE, A&H Forum	Part	Oct 2020
		<ul style="list-style-type: none"> Creative Use Scheme pilot 	Control	Junction 7 Creatives	Yes	Aug 2020
		<ul style="list-style-type: none"> Town Deal- Culture-led Regeneration activity 	Influence	MIND, Lister, Care Homes	Part	Oct 2020
		<ul style="list-style-type: none"> Needs analysis & commissioned delivery 	Control	VCS partners	Yes	TBD
		<ul style="list-style-type: none"> Arts and wellbeing activities 	Control and influence	Arts Provider and groups	Yes	TBD
		<ul style="list-style-type: none"> Pride Awards and Events 	Control		Yes	TBD

Theme 3: Supporting the Mental and Physical Health of the Town

Objectives:

- Revitalising health in the community and reduce health inequalities within the town
- Help protect Stevenage communities and visitors against the health and wider consequences of COVID-19 as far as possible
- Close working with health partners to align recovery plans
- Support NHS Partners to cope with the pandemic

Focus Area	Identifiable Programmes/Projects/Schemes	Deliverables	Council role (i.e. control, regulate or influence)	Partners	Resourced (Yes or No)	Deadline
Addressing health inequality and improve the wellbeing of residents	<ul style="list-style-type: none"> Review and update Healthy Stevenage Strategy and action plan Healthy Hub Diabetes Prevention Innovation Project Young Persons Healthy Hub 	<ul style="list-style-type: none"> Launch of Young Person's Hub 	Control	Marriots School, SLL	Yes	Sept 2020
		<ul style="list-style-type: none"> Diabetes Prevention Project 	Influence	UoH, Public Health, VCS	Yes	Mar 2021
		<ul style="list-style-type: none"> Health interventions emerging as part of recovery efforts 	Influence		No	Mar 2021

Links with and support for the Lister	<ul style="list-style-type: none"> Quarterly Meetings with N&E Herts Health Trust 	<ul style="list-style-type: none"> ICBD meetings maintained and locality board resumed 	Influence	Lister, E&NHCCG,ICO	Yes	June 2020
Joined up work with health partners - CCG, NHS, Public Health	<ul style="list-style-type: none"> Herts & WE Strategic Collaboration / Integrated Care Model 	<ul style="list-style-type: none"> Support Hertfordshire Track and Trace arrangements and Local Outbreak Plans 	Influence and control	LRF Partners	No	June 2020

Theme 4: Travel and Mobility

Objectives:

- A safe and connected town; and connectivity to drive growth

Focus Area	Identifiable Programmes/Projects/Schemes	Deliverables	Council role (i.e. control, regulate or influence)	Partners	Resourced (Yes or No)	Deadline
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Plans to enable safe movement within the central parts of the town and encourage the use of sustainable forms of transport	<ul style="list-style-type: none"> Reinstatement of Car Parks Social Distancing measures in place at the bus station and town centre Expansion and improvement of our cycle network Identify gaps in the network and areas for improvement Commission technical analysis of where cycle hire stations can go, then develop bid options Work on Cycle Hire Bids Future Town Future Transport strategy and action plan Designation of Stevenage as a Sustainable Transport Town Updated Parking SPD and Parking Strategy 	<ul style="list-style-type: none"> Car Parks re-opened 	Control	Westgate Town Centre Partnership	Yes	June 20
		<ul style="list-style-type: none"> Reopening programme for the old and new town centres - signage, line marking and public guidance for moving around the town centre. 	Control		Yes	June 20
		<ul style="list-style-type: none"> Advice and guidance to local businesses reopening. 	Influence	Town Centre Partnership	Yes	June 20
		<ul style="list-style-type: none"> Secure improvements to cycle network from new neighbourhoods and HCC 	Influence	HCC	No	
		<ul style="list-style-type: none"> Bid for Cycle hire funding to HCC or Central Government (town / growth deal) 	Influence	HCC	No	Dec 20
		<ul style="list-style-type: none"> Bus priority measures 	Influence	HCC	No	Dec 21
		<ul style="list-style-type: none"> Electric Car Scheme 	Control	TBC	Yes	Sept 20
		<ul style="list-style-type: none"> Adoption of Parking and SPD 	Control		Yes	Sept 20
		<ul style="list-style-type: none"> Adoption of Parking Standards 	Control		Yes	Mar 21
		<ul style="list-style-type: none"> Updated FT Future transport Strategy 	Control		Yes	Dec 20