

APPENDIX B - HOUSING CAPITAL STRATEGY

		2019/2020				2020/2021	2021/2022	2022/2023	2023/2024
Cost Centre	Scheme	Q1 Working Budget £	Actuals to 10 October 2019 £	Q2 Revised Budget £	Variance Working v Q2 Revised Budget £	Q2 Revised Budget £	Q2 Revised Budget £	Q2 Revised Budget £	Q2 Revised Budget £
	<b>SUMMARY</b>								
	Capital Programme Excluding New Build	21,133,030	4,702,870	21,218,830	85,800	19,071,510	18,908,690	15,785,060	14,423,740
	New Build (Housing Development)	11,367,690	5,267,452	11,367,690		31,272,230	17,387,000	13,186,720	13,582,310
	Special Projects & Equipment	155,000	122	155,000					
	IT Including Digital Agenda	1,050,370	111,292	1,094,620	44,250	326,820	135,830	50,000	
	<b>TOTAL HRA CAPITAL PROGRAMME</b>	<b>33,706,090</b>	<b>10,081,735</b>	<b>33,836,140</b>	<b>130,050</b>	<b>50,670,560</b>	<b>36,431,520</b>	<b>29,021,780</b>	<b>28,006,050</b>
	<b>HRA USE OF RESOURCES</b>								
	MRR (Self Financing Depreciation)	9,018,401		8,966,756	(51,645)	20,166,602	16,016,193	14,420,002	13,627,678
	Revenue Contribution to Capital	13,047,810		11,333,653	(1,714,157)	11,560,319	10,040,148	8,683,724	7,544,559
	Unpooled Receipts (BH902)								
	New Build Receipts (BH901)	2,840,827		2,840,827		8,834,536	3,650,141	2,234,632	3,188,184
	Debt Provision Receipts (BH903)	855,393		855,393		892,010	928,576	965,007	1,152,414
	Section 20 Contribution (BH905)	797,711		797,711		1,681,862	2,039,624	1,798,942	1,309,394
	Land Receipts	400,000		400,000				919,473	1,183,821
	S106					417,264			
	Grant			85,800	85,800				
	Borrowing	6,745,948		8,556,000	1,810,052	7,117,967	3,756,838		
	<b>TOTAL HRA RESOURCES FOR CAPITAL</b>	<b>33,706,090</b>		<b>33,836,140</b>	<b>130,050</b>	<b>50,670,560</b>	<b>36,431,520</b>	<b>29,021,780</b>	<b>28,006,050</b>
							(0)	(0)	(0)
	Major Repair Reserve Bought Forward (BH930)	(10,919,793)		(10,919,793)		(14,109,487)	(6,546,117)	(3,535,440)	(2,569,070)
	Depreciation (increasing MRR)	(12,156,450)		(12,156,450)		(12,603,233)	(13,005,515)	(13,453,626)	(13,934,473)
	MRR Used (decreasing MRR)	9,018,401		8,966,756		20,166,602	16,016,193	14,419,996	13,627,678
	Major Repair Reserve Carried Forward	<b>(14,057,842)</b>		<b>(14,109,487)</b>	<b>0</b>	<b>(6,546,117)</b>	<b>(3,535,440)</b>	<b>(2,569,070)</b>	<b>(2,875,865)</b>
	Total RTB Receipts Bought Forward	(10,132,532)		(10,132,532)		(10,686,460)	(5,935,567)	(6,050,117)	(7,761,573)
	Total RTB Receipts Received	(4,250,147)		(4,250,147)		(4,975,653)	(4,693,268)	(4,911,095)	(5,136,032)
	Total RTB Receipts Used by General Fund (RP)								
	Receipts used for Registered Providers								
	Repayment of One for One Receipts								
	Debt Provision Receipts Used for Provision of Interest on Repaid One for One Receipts								
	Total RTB Receipts Used by HRA & General Fund (for RP)	3,696,220		3,696,220		9,726,546	4,578,717	3,199,639	4,190,801
	Total RTB Receipts Carried Forward	<b>(10,686,460)</b>		<b>(10,686,460)</b>		<b>(5,935,567)</b>	<b>(6,050,117)</b>	<b>(7,761,573)</b>	<b>(8,706,804)</b>

APPENDIX B - HOUSING CAPITAL STRATEGY

		2019/2020				2020/2021	2021/2022	2022/2023	2023/2024
Cost Centre	Scheme	Q1 Working Budget £	Actuals to 10 October 2019 £	Q2 Revised Budget £	Variance Working v Q2 Revised Budget £	Q2 Revised Budget £	Q2 Revised Budget £	Q2 Revised Budget £	Q2 Revised Budget £
<b>CAPITAL PROGRAMME EXCL. NEW BUILD</b>									
<b>Planned Investment including Decent Homes</b>									
KH157	Decent Homes - Redecs	20,000	336	20,000		20,000	20,000	20,000	20,000
Various1	Decent Homes - Internal Works	1,618,710	575,656	1,618,710		1,705,670	1,802,910	1,779,870	14,403,740
Various2	Decent Homes External Works	205,000	(135,182)	205,000					
Various3	Decent Homes - Roofing								
Various4	Decent Homes - Flat Blocks	12,280,160	2,404,248	12,280,160		12,602,600	12,852,780	11,780,400	
KH300	MRC Miscellaneous	260,000	40,913	260,000					
KH205	Communal Heating	1,200,000	744,617	1,200,000		1,313,300	1,316,820		
KH092	Lift Installation - Inspection & Remedial Works	437,800	177,564	437,800		303,070	265,390		
KH287	Temporary Lift Provision - Flat Blocks					450,000	450,000		
KH291	Sprinkler Systems - Flat Blocks	1,989,440	60,066	1,989,440					
KH294	High Rises - Preliminary Works	190,000	5,700	190,000					
<b>Health &amp; Safety</b>									
KH085	Fire Safety	81,400	18,838	81,400		80,190	80,410	79,380	
KH112	Asbestos Management	379,870	118,101	379,870		374,250	375,250	370,460	
KH114	Subsidence	102,540	46,020	102,540		101,020	101,290	100,000	
KH144	Contingent Major Repairs	378,940	44,400	378,940		425,480	435,560	440,000	
<b>Estate &amp; Communal Area</b>									
KH223	Asset Review - Challenging Assets	110,000	84,284	110,000		606,140	607,770	600,000	
KH224	Asset Review - Sheltered (non RED)	1,300,000	325,339	1,300,000		505,120			
<b>Other HRA Schemes</b>									
KH174	Energy Efficiency Pilot Projects	15,200	5,660	15,200		15,150	15,190	15,000	
KH094	Disabled Adaptations	563,970	186,311	649,770	85,800	569,520	585,320	599,950	
<b>TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD</b>		<b>21,133,030</b>	<b>4,702,870</b>	<b>21,218,830</b>	<b>85,800</b>	<b>19,071,510</b>	<b>18,908,690</b>	<b>15,785,060</b>	<b>14,423,740</b>
<b>CAPITAL PROGRAMME NEW BUILD</b>									
KH233	New Build Programme	11,367,690	5,267,452	11,367,690		31,272,230	14,777,069	10,317,750	10,627,280
	Build for sale						701,888	903,680	930,790
	Ineligible part of Oval						1,908,043	1,965,290	2,024,240
KH209	New Build - Archer Road								
KH233	<b>TOTAL CAPITAL PROGRAMME NEW BUILD</b>	<b>11,367,690</b>	<b>5,267,452</b>	<b>11,367,690</b>		<b>31,272,230</b>	<b>17,387,000</b>	<b>13,186,720</b>	<b>13,582,310</b>

APPENDIX B - HOUSING CAPITAL STRATEGY

Cost Centre	Scheme	2019/2020				2020/2021	2021/2022	2022/2023	2023/2024
		Q1 Working Budget £	Actuals to 10 October 2019 £	Q2 Revised Budget £	Variance Working v Q2 Revised Budget £	Q2 Revised Budget £	Q2 Revised Budget £	Q2 Revised Budget £	Q2 Revised Budget £
	<b>SPECIAL PROJECTS &amp; EQUIPMENT</b>								
	<b>HRA Equipment</b>								
KH015	Capital Equipment (including Supported Housing Equipments)	30,000	122	30,000					
KH278	Vans for RVS	125,000		125,000					
	<b>Sub Total Special Projects &amp; Equipment</b>	<b>155,000</b>	<b>122</b>	<b>155,000</b>					
	<b>INFORMATION TECHNOLOGY</b>								
	<b>IT General (IT)</b>								
KH218	ICT Programme (Business Plan)	15,730			(15,730)				
KH251	Harmonising Infrastructure Technology (for shared service)	14,870	1,980		(14,870)				
KH268	Infrastructure Investment	270,750	29,756	343,290	72,540	305,190	134,480	50,000	
KH235	ICT Equipment	10,000		10,000					
KH296	Keystone Module (to support fire safety)	32,000	13,575	32,000					
KH297	Tablets (x144)	5,330		5,330					
	<b>Total General IT</b>	<b>348,680</b>	<b>45,311</b>	<b>390,620</b>	<b>41,940</b>	<b>305,190</b>	<b>134,480</b>	<b>50,000</b>	
	<b>Employer Of Choice (EOC)</b>								
KH259	Replacement HR & Payroll System	2,500	611	610	(1,890)				
KH269	New Intranet	7,580	16,382	16,380	8,800				
	<b>Total EOC</b>	<b>10,080</b>	<b>16,992</b>	<b>16,990</b>	<b>6,910</b>				
	<b>Connected To Our Customers (CTOC)</b>								
KH270	Online Customer Account (formerly Capita Advantage Digital)								
KH271	Corporate Website - Redesign	54,870	18,273	54,870		4,130	350		
KH272	Electronic SMB Reports System								
KH273	Call Recording								
KH288	New CRM Technology	369,770	5,641	369,770		17,500	1,000		
KH289	Future Online Development of Civica Icon Payments								
	<b>Total CTOC</b>	<b>424,640</b>	<b>23,914</b>	<b>424,640</b>		<b>21,630</b>	<b>1,350</b>		
	<b>Housing All Under One Roof programme (HAUOR)</b>								
KH283	Housing Improvements	155,960	17,975	155,960					
KH260	On-Line Housing Application Form	41,750	4,000	41,750					
KH286	Housing Document Management System	52,660	3,099	52,660					
KH293	Online Tenants Self-Service	16,600		12,000	(4,600)				
	<b>Total HAUOR</b>	<b>266,970</b>	<b>25,074</b>	<b>262,370</b>	<b>(4,600)</b>				
	<b>TOTAL ICT INCLUDING DIGITAL AGENDA</b>	<b>1,050,370</b>	<b>111,292</b>	<b>1,094,620</b>	<b>44,250</b>	<b>326,820</b>	<b>135,830</b>	<b>50,000</b>	