

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2019/20				On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Q1 Working Budget	Actuals to 10 October 2019	Q2 Revised Budget	Variance Working v Q1 Revised Budget		Q2 Revised Budget	Q2 Revised Budget	Q2 Revised Budget	Q2 Revised Budget
		£	£	£	£		£	£	£	£
	<b>General Fund - Schemes</b>									
	Stevenage Direct Services	2,979,290	493,902	2,645,010	(334,280)	4,631,400	2,650,900	2,446,800	1,228,000	
	Housing Development	2,760,000	618,843	2,760,000		1,899,250	330,590	6,499,450		
	Finance and Estates	13,803,370	26,912	13,773,370	(30,000)	241,100	15,000	76,020	10,000	
	Corporate Projects, Customer Services & Technology	875,010	140,045	897,860	22,850	645,150	274,710	107,500		
	Housing and Investment	558,910	133,679	571,860	12,950	825,000	30,000	35,000		
	Regeneration	11,050,150	4,752,870	9,850,150	(1,200,000)	9,280,590		2,474,000	13,384,000	
	Communities and Neighbourhoods	285,030	69,892	285,030		20,000	40,000	170,000	20,000	
	Planning and Regulatory	689,760	134,497	714,760	25,000	300,000	325,000	325,000	295,000	
	Deferred Works Reserve	29,600		14,600	(15,000)	154,000	56,000	15,000	2,000	
	<b>Total Schemes</b>	<b>33,031,120</b>	<b>6,370,640</b>	<b>31,512,640</b>	<b>(1,518,480)</b>	<b>17,996,490</b>	<b>3,722,200</b>	<b>12,148,770</b>	<b>14,939,000</b>	
	<b>Schemes included above on hold pending receipts</b>	<b>553,670</b>		<b>401,970</b>		<b>828,000</b>	<b>238,000</b>	<b>343,000</b>	<b>193,000</b>	
	<b>General Fund -Resources</b>									
	Capital Receipts	3,287,010		2,955,388	(331,622)	6,077,006	224,824	2,621,355	13,843,720	
	New Build 1-4-1 Receipts - Additional Funding from HRA for RP	1,500,000		1,500,000						
	Grants	325,869		235,299	(90,570)		90,570	728,210		
	S106's	69,995		69,995		10,000	10,000			
	LEP	10,574,563		9,650,150	(924,413)	5,875,590				
	RCCO	94,000		157,920	63,920	4,000	4,000	4,000		
	Regeneration Asset Reserve	275,589			(275,589)	200,000				
	Capital Reserve (BG916 Revenue Savings)	1,314,000		1,314,000		720,000	720,000	720,000	720,000	
	Capital Reserve (BG903 Housing Receipts)	479,427		361,068	(118,359)	364,244	367,886	371,565	375,280	
	New Homes Bonus	358,170		358,170		312,000	362,500	230,000		
	Prudential Borrowing Approved	14,350,650		14,350,650		4,118,770	1,702,400	4,209,390		
	Housing GF development short term borrowing- and funded	401,847		560,000	158,153	314,880	240,020	3,264,250		
	<b>Total Resources (General Fund)</b>	<b>33,031,120</b>		<b>31,512,640</b>	<b>(1,518,480)</b>	<b>17,996,490</b>	<b>3,722,200</b>	<b>12,148,770</b>	<b>14,939,000</b>	
	<b>General Funds Receipts BG902</b>									
	<b>Unallocated B/fwd</b>	<b>(3,330,472)</b>		<b>(3,330,472)</b>		<b>(2,561,994)</b>	<b>(3,422,909)</b>	<b>(6,729,905)</b>	<b>(2,087,499)</b>	
	In Year Receipts	(4,016,598)		(2,902,028)		(7,252,800)	(3,771,840)	(1,243,200)	(26,768,000)	
	Used in Year	3,287,010		2,955,388		6,077,006	224,824	2,621,355	13,843,720	
	Ring Fenced Receipts Used to Repay Short Term Borrowing	556,965		715,118		314,880	240,020	3,264,250		
	<b>General Fund Receipts Unallocated C/fwd</b>	<b>(3,503,095)</b>		<b>(2,561,994)</b>		<b>(3,422,909)</b>	<b>(6,729,905)</b>	<b>(2,087,499)</b>	<b>(15,011,780)</b>	
	<b>Capital Reserve Resource</b>									
	<b>Unallocated B/fwd</b>	<b>(594,000)</b>		<b>(594,431)</b>		<b>(350,000)</b>	<b>(700,000)</b>	<b>(1,050,000)</b>	<b>(1,400,000)</b>	
	In Year Resource	(1,430,637)		(1,430,637)		(1,434,244)	(1,437,886)	(1,441,565)	(1,445,280)	
	Used in Year	1,793,427		1,675,068		1,084,244	1,087,886	1,091,565	1,095,280	
	<b>Capital Reserve Unallocated C/fwd</b>	<b>(231,210)</b>		<b>(350,000)</b>		<b>(700,000)</b>	<b>(1,050,000)</b>	<b>(1,400,000)</b>	<b>(1,750,000)</b>	

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		£	£	£	£		£	£	£	£
	<b>Stevenage Direct Services</b>									
	<b>Parks &amp; Open Spaces</b>									
KC218	Hertford Road Play Area (S106 Funded)	25,000		25,000						
KE911	Play Area Improvement Programme	192,340	68,995	192,340		243,000	283,500	220,000		
KE097	Litter bins	125,000	8,669	125,000		73,000	83,000	10,000		
KE329	Play Areas Fixed Play	20,810		20,810		10,000	10,000			
KE494	Green Space Access Infrastructure	45,000	36,415	45,000						
KE494	Green Space Access Infrastructure	50,000		50,000		148,000	153,000	128,000	128,000	
	<b>Other</b>									
KG002	Garages	1,153,890	201,053	1,153,890		3,657,400	1,952,400	1,952,400	375,000	
KE487	Cavendish Depot - Road Markings and Barriers	12,750		12,750						
KE495	Cavendish Depot - Renovation/Yard Drainage	100,000		10,000	(90,000)	90,000				
KE496	Refurbishment of Weston Rd Cemetery Office	6,500		6,500						
KS263	Waste and Recycling System	80,000		110,000	30,000					
	<b>Vehicles, Plant, Equipment</b>									
KE349	Waste Receptacles	15,000	11,255	15,000		15,000				
KE497	Trade Waste Containers	20,000		20,000		20,000	20,000	20,000	20,000	
Various	Vehicle/Plant replacement Programme	1,133,000	167,515	858,720	(274,280)	375,000	149,000	116,400	705,000	
	<b>Total Stevenage Direct Services</b>	<b>2,979,290</b>	<b>493,902</b>	<b>2,645,010</b>	<b>(334,280)</b>	<b>4,631,400</b>	<b>2,650,900</b>	<b>2,446,800</b>	<b>1,228,000</b>	
	<b>Housing Development</b>									
KG030	Grants To Registered Providers	591,600	239,200	591,600						
KG030	Grants To Registered Providers contingency	908,400		908,400						
KG032	Building Conversion into New Homes - Ditchmore Lane	560,000	379,643	560,000		314,880				
KG034/35/36	Housing Development Scheme (Joint GF/HRA)						330,590	3,992,460		
KG033	Private Sales Schemes - Wedgwood Way									
	Wholly Owned Housing Development Company (WOC)	700,000		700,000		1,584,370		2,506,990		
	<b>Total Housing Development (including grants to Registered Providers)</b>	<b>2,760,000</b>	<b>618,843</b>	<b>2,760,000</b>		<b>1,899,250</b>	<b>330,590</b>	<b>6,499,450</b>		
	<b>Finance &amp; Estates</b>									
KG025	Garage Site Assembly	130,000	14,848	100,000	(30,000)					
KR912	Investment Property	13,244,050		13,244,050						
KR914	IDOX Property Management Software	17,200		17,200						
KR915	Energy Performance Surveys and Proposed Building Works	15,000	450	15,000		15,000	15,000	15,000		
KR915	Energy Performance Surveys and Proposed Building Works								10,000	
KR916	Commercial Properties Refurbishment (MRC Programme)	387,120	11,614	387,120		226,100		61,020		
KR147	Commercial Properties - Asbestos Removal	10,000		10,000						
	<b>Total Finance &amp; Estates</b>	<b>13,803,370</b>	<b>26,912</b>	<b>13,773,370</b>	<b>(30,000)</b>	<b>241,100</b>	<b>15,000</b>	<b>76,020</b>	<b>10,000</b>	

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		£	£	£	£		£	£	£	£
	<b>Corporate Projects, Customer Services &amp; Technology</b>									
	<b>IT General</b>									
KS251	Harmonising Infrastructure Technology (for shared service)	10,460	4,020		(10,460)					
KS268	Infrastructure Investment	569,430	60,413	617,080	47,650	619,630	273,030	107,500		
	<b>Total IT General</b>	<b>579,890</b>	<b>64,433</b>	<b>617,080</b>	<b>37,190</b>	<b>619,630</b>	<b>273,030</b>	<b>107,500</b>		
	<b>Employer of Choice (EOC)</b>									
KS260	Replacement HR & Payroll System	4,670	1,240	1,240	(3,430)					
KS269	New Intranet	14,170	33,260	33,260	19,090					
	<b>Total EOC</b>	<b>18,840</b>	<b>34,500</b>	<b>34,500</b>	<b>15,660</b>					
	<b>Connected to Our Customer (CTOC)</b>									
KS271	Corporate Website - Redesign	106,510	35,471	106,510		8,020	680			
KS274	New CRM Technology	169,770	5,641	139,770	(30,000)	17,500	1,000			
	<b>Total CTOC</b>	<b>276,280</b>	<b>41,113</b>	<b>246,280</b>	<b>(30,000)</b>	<b>25,520</b>	<b>1,680</b>			
	<b>Total Corporate Projects, Customer Services &amp; Technology</b>	<b>875,010</b>	<b>140,045</b>	<b>897,860</b>	<b>22,850</b>	<b>645,150</b>	<b>274,710</b>	<b>107,500</b>		
	<b>Housing and Investment</b>									
	<b>Play Centres</b>									
KC914	Pin Green - Recover Flat Roof	21,000	7,849	21,000						
TBA	<b>Bandley Hill - Replace Fenestration</b>					30,000				
KC915	Bandley Hill - Replace Hall Floor Covering	25,000	10,723	12,500	(12,500)					
TBA	<b>St Nicholas - Replacement Doors</b>					10,000				
	<b>Community Centres</b>									
KE902	Community Centres General	32,000	9,273	32,000						
TBA	<b>St Nicholas - Replacement Windows &amp; Doors</b>						30,000			
KE471	St Nicholas - Boiler and Hot Water Installation Upgrade	15,300	460	40,000	24,700					
KE515	St Nicholas Annexe - External Decorations	20,000	600	20,000						
	<b>New Growth</b>									
	<b>Bedwell - External Cedar Cladding Works</b>					5,000				
	<b>Bedwell - Boiler Upgrade</b>					100,000				
KE472	The Oval - Replace Radiators	8,000	8,001	8,000						
KE499	The Oval - Replace Windows	15,000	450	11,000	(4,000)					
KE488	Springfield House - Boundary Wall	52,150	1,565	52,150						
	<b>Timebridge - Resurface Felt Flat Roofs</b>					60,000				
	<b>Symonds Green - Replacement Windows &amp; Doors</b>					25,000				
	<b>Park Pavilions</b>									
KE907	Park Pavilions General	9,000	420	9,000						
KE475	Chells - Decommission Shower & Provide Hot Water To Changing Rooms	21,380	2,225	21,380						
KE500	Ridlins - M&E Refurbishment of AHU Plant & Controls	25,000	4,399	25,000						
KE479	Canterbury Way - Demolition	12,000	360	25,000	13,000					
KE493	King George V - Electrical Mains Intake & Supply Head	12,000	10,860	10,860	(1,140)					

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		£	£	£	£		£	£	£	£
	<b>Housing and Investment (cont'd)</b>									
	<u>Cemeteries</u>									
	<u>Depots</u>									
KE480	Cavendish Rd - Office Alterations	44,930	53,210	44,930						
KE501	CavendishRd - Re-roofing (Ascertain Level of Works Required)	15,000	450	15,000						
KE501	CavendishRd - Re-roofing (on hold 2020/21 spend)					*	500,000			
	<u>Other</u>									
<b>Growth</b>	<b>Ridlins Running Track - Refurbishment</b>								35,000	
KE904	Cemetery Buildings	15,000	450	15,000						
	<u>Council Offices</u>									
KR900	Council Offices	19,380	580	19,380						
KR141	Corporate Buildings - Essential Health & Safety Electrical Works	19,270	587	19,270						
KR142	Corporate and Commercial Buildings - Condition survey	5,000	150	5,000						
KR149	Daneshill House - Test & Risk Assessment Remedial Works	15,000	450	15,000		*				
	<u>Operational Buildings</u>									
KE503	Indoor Market - New Hot Air Curtains	20,000	600	20,000		*				
TBA	Indoor Market - New LED & Lighting					*	65,000			
TBA	BTC - Roof Replacement Preliminary Works			15,000	15,000	*				
	<u>Town Centre</u>									
KR136	Preparation Works to Units 1,4,5 of the former QD Building	30,000	7,888	7,890	(22,110)					
KR138	Town Square Assets - Condition Survey	10,000	10,710	10,000						
<b>KE504</b>	Station Ramp (on hold 2020/21 spend)	52,500	1,575	52,500		*	30,000			
KR145	Town Chambers / Square - External Facade Structural Repairs	45,000	43,732	45,000						
	<b>Total Housing and Investment</b>	<b>558,910</b>	<b>133,679</b>	<b>571,860</b>	<b>12,950</b>		<b>825,000</b>	<b>30,000</b>	<b>35,000</b>	
	<u>Regeneration</u>									
KE454	Town Centre Regen Programme Police Station (GD1)	3,925,000	3,925,626	3,925,000						
KE467	Swingate/CCTV Relocation (GD1)	1,793,730	620,705	1,793,730						
KE505	Demolition of Towers Garages and other sites (GD1)	300,000		300,000						
KE439	Town Square Improvements (GD1)	3,131,420	169,580	3,131,420			2,505,000			
KE466	Bus Interchange (GD3)	1,500,000	92,853	500,000	(1,000,000)		5,875,590			
KE506	Public Sector Hub	400,000		200,000	(200,000)		900,000	2,474,000	13,384,000	
	<b>Total Regeneration</b>	<b>11,050,150</b>	<b>4,752,870</b>	<b>9,850,150</b>	<b>(1,200,000)</b>		<b>9,280,590</b>	<b>2,474,000</b>	<b>13,384,000</b>	

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	<b>Community &amp; Neighbourhoods</b>									
KC900	Arts and Leisure Centre - Lift Replacement	111,000			(111,000)	*			150,000	
KC900	Arts and Leisure Centre - Pipework		(2,523)	111,000	111,000	*				
KC202	Fairlands Valley Park - Aqua	27,660	15,518	27,660		*				
KC228	Stevenage Golf Centre - Boiler Replacement	8,660	8,657	8,660		*				
KC224	Leisure Stock Condition	19,810	2,350	19,810		*		20,000		
KC225	Bandley Hill Play Centre - Treehouse	29,900	29,900	29,900		*				
KC229	Bandley Hill Play Centre - Fencing Replacement	23,000	690	23,000		*				
KC230	Pin Green Play Centre Equipment	35,000		35,000		*				
KE224	CCTV - Replacement Cameras	20,000	15,000	20,000		*	20,000	20,000	20,000	
KE507	Cycleways Installations (contribution to £100k Arts Council grant b	10,000	300	10,000		*				
	<b>Total Community &amp; Neighbourhoods</b>	<b>285,030</b>	<b>69,892</b>	<b>285,030</b>			<b>20,000</b>	<b>40,000</b>	<b>170,000</b>	
	<b>Planning &amp; Regulatory</b>									
KE119	Off Street Car Parks (Multi Storey Car Parks)	164,620	5,926	189,620	25,000	*	200,000	225,000	225,000	
KE508	Multi-storey Car Park - New Entrances/Resurfacing	15,000		15,000		*	25,000	25,000	25,000	
KE122	MSCP's Lighting Improvements	100,000		100,000		*				
KE516	Town Centre Ramps Improvements	45,000		45,000		*				
KE201	Hard standings	50,000	1,304	50,000		*	50,000	50,000	50,000	
KE100	Residential Parking	123,160	33,533	123,160		*				
KE100	Residential Parking	30,000		30,000		*				
KE470	Electric Car Charging Points	15,000		15,000		*				
KE217	Parking Restrictions	45,700	49,465	45,700		*	25,000	25,000	25,000	
KE217	Parking Restrictions	24,000		24,000		*				
KE509	Onstreet Contactless pay	10,000		10,000		*				
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	12,000	627	12,000						
KE444	Coreys Mill Lane - Additional Parking Capacity	25,280	25,275	25,280						
KG010	House Renovation/Improvement Grants		180							
KG011	Disabled Facilities Grants	30,000	18,186	30,000						
	<b>Total Planning &amp; Regulatory</b>	<b>689,760</b>	<b>134,497</b>	<b>714,760</b>	<b>25,000</b>		<b>300,000</b>	<b>325,000</b>	<b>325,000</b>	
KR911	<b>Deferred Works Reserve</b>	<b>29,600</b>		<b>14,600</b>	<b>(15,000)</b>		<b>154,000</b>	<b>56,000</b>	<b>15,000</b>	
									<b>2,000</b>	