

# APPENDIX A - 5 YEAR CAPITAL STRATEGY

Cost Centre	2013/2014					2014/2015	2015/2016	2016/2017	2017/2018
	Approved Executive 21/1/2014	Actual Spend as at 31st December 2013	Budget Remaining	Projected Budget 2013/14	Projected Less Jan 2014 Approved Budget	Projected Budget	Projected Budget	Projected Budget	Projected Budget
	£	£	£	£	£	£	£	£	£
<b>General Fund - Schemes</b>									
Leisure & Community Services	547,100	255,985	(292,345)	196,100	(351,000)	581,000	286,000	389,000	401,000
Housing Services	375,000	166,082	(204,482)	375,000		375,000	375,000	375,000	375,000
Environment & Regeneration Resources	1,619,240	558,722	(1,038,059)	1,192,740	(426,500)	3,708,950	1,810,760	954,210	1,432,210
	784,690	152,313	(588,309)	436,190	(348,500)	691,000	1,010,000	840,000	670,000
<b>Total General Fund Schemes</b>	<b>3,326,030</b>	<b>1,133,102</b>	<b>(2,123,195)</b>	<b>2,200,030</b>	<b>(1,126,000)</b>	<b>5,355,950</b>	<b>3,481,760</b>	<b>2,558,210</b>	<b>2,878,210</b>
<b>General Fund - Equipment</b>									
Leisure & Community Services	273,640	198,934	(74,706)	377,640	104,000				
Environment & Regeneration Resources	316,150	86,560	(68,178)	316,150		729,820	1,757,000	1,112,500	921,000
	497,710	549,008	74,190	437,710	(60,000)	604,000	544,430	355,180	279,380
<b>Total General Fund Equipment</b>	<b>1,087,500</b>	<b>834,501</b>	<b>(68,694)</b>	<b>1,131,500</b>	<b>44,000</b>	<b>1,333,820</b>	<b>2,301,430</b>	<b>1,467,680</b>	<b>1,200,380</b>
<b>Total General Fund</b>	<b>4,413,530</b>	<b>1,967,603</b>	<b>(2,191,888)</b>	<b>3,331,530</b>	<b>(1,082,000)</b>	<b>6,689,770</b>	<b>5,783,190</b>	<b>4,025,890</b>	<b>4,078,590</b>
<b>Total HRA Schemes</b>	<b>22,009,730</b>	<b>14,547,168</b>	<b>(7,439,562)</b>	<b>22,009,730</b>		<b>27,347,700</b>	<b>17,684,270</b>	<b>18,784,160</b>	<b>25,195,580</b>
<b>GRAND TOTAL: General Fund &amp; HRA</b>	<b>26,423,260</b>	<b>16,514,772</b>	<b>(9,631,450)</b>	<b>25,341,260</b>	<b>(1,082,000)</b>	<b>34,037,470</b>	<b>23,467,460</b>	<b>22,810,050</b>	<b>29,274,170</b>
<b>General Fund -Resources</b>									
Capital Receipts	291,660			359,297	67,637	1,341,600	1,259,200		
Debt Provision Receipts	13,390			13,390		315,160	438,550	12,000	
Grants	703,620			703,620	(0)	1,767,122	320,542	270,542	270,542
S106's	233,735			133,735	(100,000)	100,455			
Other Contributions				22,413	22,413				
RCCO	176,680			259,520	82,840	83,160			
Prudential Borrowing Approved	2,994,445			1,839,555	(1,154,890)	3,082,273	3,764,898	2,323,268	
<b>Unapproved Borrowing</b>								<b>1,420,080</b>	<b>3,808,048</b>
<b>Total Resources (General Fund)</b>	<b>4,413,530</b>			<b>3,331,530</b>	<b>(1,082,000)</b>	<b>6,689,770</b>	<b>5,783,190</b>	<b>4,025,890</b>	<b>4,078,590</b>
<b>MRP calculation (charged to following years accounts)</b>									
MRP Prudential Borrowing				79,875		123,951	257,873	155,823	
MRP Unsupported Borrowing								101,238	289,870

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	£	£	£	£	£	£	£	£	£
<b>HRA-Resources</b>									
MRR (Self Financing Depreciation)	8,351,152			8,351,152		14,288,000	12,183,728	12,321,978	12,321,978
Capital Receipts	296,000			296,000		332,000	334,000	344,000	354,000
New Build Receipts	1,667,525			1,667,525		1,209,030	857,142	857,142	857,142
Debt Provision Receipts									
S106 Contributions	20,680			20,680					
Other Contributions	74,863			74,863					
Revenue Contributions	4,646,510			4,646,510		4,566,670	4,309,400	5,261,040	11,662,460
Grants (Backlog Decent Homes)	6,953,000			6,953,000		6,953,000			
Grants									
<b>Total Resources (HRA)</b>	<b>22,009,730</b>			<b>22,009,730</b>		<b>27,347,700</b>	<b>17,684,270</b>	<b>18,784,160</b>	<b>25,195,580</b>
<b>Funding (Surplus)/Deficit Cumulative</b>								<b>1,420,080</b>	<b>5,228,128</b>
<b>General Fund Capital Receipts Brought Forward</b>	(6,060)			(6,060)		(833,347)	(518,187)	(79,637)	(67,637)
General Fund Receipts	(285,600)			(353,237)	(67,637)	(1,341,600)	(1,259,200)		
Debt Provision Receipts	(779,100)			(779,100)					
General Fund Receipts Used in Year	305,050			305,050	67,637	1,656,760	1,697,750	12,000	
<b>General Fund Capital Receipts Carried Forward</b>	<b>(765,710)</b>			<b>(833,347)</b>		<b>(518,187)</b>	<b>(79,637)</b>	<b>(67,637)</b>	<b>(67,637)</b>
<b>HRA Capital Receipts Brought Forward</b>	(1,692,944)			(1,692,944)		(4,091,980)	(6,949,510)	(10,158,928)	(12,125,787)
HRA Receipts - New Build Homes	(2,291,771)			(2,291,771)		(2,291,770)	(2,291,770)	(1,591,508)	(1,591,508)
HRA Receipts - Pooling	(296,000)			(296,000)		(332,000)	(334,000)	(344,000)	(354,000)
HRA Receipts - Debt Provision (Unallocated)	(1,774,790)			(1,774,790)		(1,774,790)	(1,774,790)	(1,232,493)	(1,232,493)
HRA Receipts Used in Year	1,963,525			1,963,525		1,541,030	1,191,142	1,201,142	1,211,142
<b>HRA Capital Receipts Carried Forward</b>	<b>(4,091,980)</b>			<b>(4,091,980)</b>		<b>(6,949,510)</b>	<b>(10,158,928)</b>	<b>(12,125,787)</b>	<b>(14,092,646)</b>

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	<b>LEISURE &amp; COMMUNITY SERVICES SCHEMES</b>									
	<b>Leisure Buildings and Land</b>									
KC034	SLL Capital Enhancement Programme	275,000	235,323	(39,677)	25,000	(250,000)				
KC900	Arts and Leisure Centre	150,000	5,232	(144,768)	50,000	(100,000)	350,000	85,000	215,000	215,000
KC901	Swimming Centre	25,000	626	(24,374)	25,000		18,000		36,000	68,000
KC902	Golf Centre	18,000	626	(17,374)	18,000		25,000	18,000	18,000	18,000
KC903	Golf Course	35,000		(35,000)	35,000		150,000	130,000	70,000	50,000
TBA	Fairlands Valley Park Buildings						17,000	33,000	45,000	45,000
	<b>Play Centres</b>									
KC186	Skipton Close Play Scheme (S106 Funded)	11,510		(11,510)	11,510					
KC904	Play Centres	3,900	1,494	(2,406)	2,900	(1,000)	21,000	20,000	5,000	5,000
	<b>PRG Funded Schemes</b>									
KC204	High ropes Construction (PRG funded)	170		(170)	170					
KC205	Facilities Upgrade (PRG funded)	9,140	7,284	(1,856)	9,140					
KC209	Environmental Redevelopment - (Wild Stevenage PRG Funded)	4,170	5,400		4,170					
KC211	Swingate Facilities Adaptation (Money, money, money PRG)	4,830		(4,830)	4,830					
KC212	Office & Facilities Upgrade (Ventures, PRG)	10,380		(10,380)	10,380					
	<b>Total Leisure &amp; Community Services Schemes</b>	<b>547,100</b>	<b>255,985</b>	<b>(292,345)</b>	<b>196,100</b>	<b>(351,000)</b>	<b>581,000</b>	<b>286,000</b>	<b>389,000</b>	<b>401,000</b>
	<b>LEISURE &amp; COMMUNITY SERVICES EQUIPMENT</b>									
KC187	Chiller Replacement	150,140	175,055	24,915	300,140	150,000				
KC139	Sailing Fleet Renewal	10,000	10,000		10,000					
KC215	Museum CCTV	13,500	13,879	379	13,500					
KC216	Swimming Centre Plant & Equipment	100,000		(100,000)	54,000	(46,000)				
	<b>Total Leisure &amp; Community Services Equipments</b>	<b>273,640</b>	<b>198,934</b>	<b>(74,706)</b>	<b>377,640</b>	<b>104,000</b>				

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	<b>HOUSING SERVICES SCHEMES</b>									
	<b>Housing Improvement Grants</b>									
KG010	House Renovation/Improvement Grants	25,000	(4,436)	(25,000)	25,000		25,000	25,000	25,000	25,000
KG011	Disabled Facilities Grants	350,000	170,518	(179,482)	350,000		350,000	350,000	350,000	350,000
	<b>Total Housing Services Schemes</b>	<b>375,000</b>	<b>166,082</b>	<b>(204,482)</b>	<b>375,000</b>		<b>375,000</b>	<b>375,000</b>	<b>375,000</b>	<b>375,000</b>

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		£	£	£	£	£	£	£	£	£
	<b>ENVIRONMENT &amp; REGENERATION SCHEMES</b>									
	<b>Parks/Playing Fields</b>									
KC063	Ridlins Football Pitch - Improvements	6,470	2,065	(4,405)	6,470					
KC210	Ridlins Track - Improvements		871							
KC172	Playground Improvement Programme	10,140	10,628		10,140					
KE222	Town Centre Gardens - Improvements		(6,000)							
KE324	Replacement goals and sockets	5,000	3,524	(1,477)	5,000		5,000	5,000	5,000	5,000
KE325	Benches	5,000	3,908	(1,092)	5,000		5,000	5,000	5,000	5,000
TBA	Play Areas Fixed Play						20,000	20,000	20,000	220,000
TBA	KGV Tennis/Multi use and games area (MUGA)							150,000		
TBA	St Nicholas Bowling Green									150,000
TBA	FVP paths and roads						60,000		30,000	
TBA	Old Town bowling memorial						50,000			
	<b>Cemeteries</b>									
KE905	Cemeteries - Fencing/landscape	11,000		(11,000)	11,000		11,000			
TBA	Cemeteries Car Parks							20,000	20,000	20,000
	<b>Allotments</b>									
KE226	Allotments - General	95,650	85,938	(9,712)	95,650		42,000			50,000
TBA	Allotments Water Tanks/infrastructure						5,000	5,000	5,000	50,000
	<b>Operational Buildings</b>									
KE119	Off Street Car Parks (mscp's)	350,000	54,276	(295,724)	60,000	(290,000)	574,000	220,000	100,000	200,000
KE900	Off Street Car Parks (surface)	30,000		(30,000)	30,000		70,000	50,000	50,000	50,000
KE230	Car Parks Lighting Replacement	100,000	35,850	(64,150)	100,000		40,000	15,000	15,000	15,000
KE901	CCTV Control Room	25,000	9,335	(15,665)	25,000					
KG002	Garages	299,990	175,693	(124,297)	299,990		225,000	200,000	250,000	250,000
KE902	Community Centres	48,500	4,881	(43,619)	23,500	(25,000)	75,000	25,000	50,000	50,000
TBA	Park Pavilions						292,000	15,000	20,000	15,000
KE903	Depots	15,000	1,874	(13,126)	7,500	(7,500)	32,500	5,000	5,000	5,000
KE904	Cemetery Buildings	7,500	472	(7,028)	3,500	(4,000)	19,000	10,000	5,000	5,000
KE906	Toilets	17,500		(17,500)	17,500		5,000	5,000	5,000	5,000
	<b>Infrastructure</b>									
KE313	Town Centre - Carriageways	64,710	54,937	(9,773)	64,710		64,710	64,710	64,710	64,710
KE314	Town Centre Cross Canopies	15,000		(15,000)	15,000		5,000	5,000	5,000	5,000
KE009	Reconstruction of Footways	20,000	9,839	(10,161)	20,000		25,000	25,000	25,000	25,000
KE201	Hard standings	50,000	45,028	(4,972)	50,000		50,000	50,000	50,000	50,000
KE100	Residential Parking	183,000	5,064	(177,936)	83,000	(100,000)	117,000			
KE217	Parking Restrictions	20,000	2,835	(17,165)	20,000		20,000	20,000	20,000	
KE208	Street Lighting	7,000	1,091	(5,909)	7,000		10,000	10,000	10,000	10,000
KE315	Drainage - Gullies	10,000	2,625	(7,375)	10,000					
KE250	Retaining walls	12,460		(12,460)	12,460		50,000	50,000	50,000	50,000
TBA	Town Centre - Footpaths						25,000	25,000	25,000	25,000
TBA	Unadopted Carriageway							322,500	107,500	107,500
	<b>Miscellaneous</b>									
KE088	Environmental Improvements	39,230		(39,230)	39,230					
KE247	Town Centre Regeneration - CPO/Legal	5,000		(5,000)	5,000					
KE312	Town Square Purchase (nos 3-20)	28,320	28,317	(3)	28,320					

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	<b>ENVIRONMENT &amp; REGENERATION SCHEMES (Cont'd)</b>									
	<b>Growth Area Funded Projects</b>									
KE255	08-09 Neighbourhood Centres - General	21,070	19,442	(1,628)	21,070		31,210			
KE257	08-09 The Oval - Regeneration						428,580			
KE258	08-09 Archer Road Regeneration	103,310	24,046	(79,264)	103,310		243,560			
KE281	Strategic Land Assembly		(17,817)	(0)			697,000			
KE310	Regeneration Initiatives						46,230			
KE328	ARNC 2014 (GF)	13,390		(13,390)	13,390		365,160	488,550	12,000	
	<b>Total Environment &amp; Regeneration Schemes</b>	<b>1,619,240</b>	<b>558,722</b>	<b>(1,038,059)</b>	<b>1,192,740</b>	<b>(426,500)</b>	<b>3,708,950</b>	<b>1,810,760</b>	<b>954,210</b>	<b>1,432,210</b>

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	<b>ENVIRONMENT &amp; REGENERATION EQUIPMENT</b>									
	<b>Ridlins Athletics Track</b>									
TBA	Track equipment						5,000	5,000	5,000	5,000
	<b>Recycling</b>									
KE231	Green Waste Containers	11,550	9,450	(2,100)	11,550		7,000	7,000	7,000	7,000
KE287	Recycling Initiatives	26,550	16,287	(10,263)	26,550		27,000	27,000	27,000	27,000
KE326	Recycling Equipment (HCC Funded)	186,330	24,914		186,330					
	<b>Plant &amp; Equipment</b>									
KE300	Mule (replaces GX53 AAF)						11,000			
KE302	RASANT (replaces KE03WYK)						25,320			
KE304	Hayter (replaces KE04 UOT)						35,000			
KE316	Hayter (replaces KE05 HFJ)									
KE317	Hayter (replaces KE05 HFK)									
KE318	Hayter (replaces W914 YNK)									
KE319	Kawasaki Mule (replaces KE04 ULL)						11,000			
KE320	Kawasaki Mule (replaces KE04 ULK)						11,000			
KE321	Kawasaki KA2510 (replaces MUL036)									
KE322	Transit (replaces KF03 GHD)	18,500		(18,500)	18,500					
TBA	Vehicles 2014-15 Onwards						483,500	965,000	351,000	793,000
KE323	Grounds equipment	20,000		(20,000)	20,000		84,000	123,000	92,500	59,000
KE097	Litter bins	5,000		(5,000)	5,000		5,000	5,000	5,000	5,000
KE327	Amazone Profi Hopper	23,220	23,223		23,220					
KE224	CCTV (Cameras/Network/Monitoring/Data)	25,000	12,685	(12,315)	25,000		25,000	25,000	25,000	25,000
TBA	Car Parks Equipment							600,000	600,000	
	<b>Total Environment &amp; Regeneration Equipment</b>	<b>316,150</b>	<b>86,560</b>	<b>(68,178)</b>	<b>316,150</b>		<b>729,820</b>	<b>1,757,000</b>	<b>1,112,500</b>	<b>921,000</b>

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	<b>RESOURCES</b>									
	<b>SCHEMES</b>									
	<b>Miscellaneous</b>									
KR028	Energy Conservation Schemes	13,660	114	(13,546)	13,660					
KR041	Major Capital Enhancement Works	238,030	99,434	(94,528)	108,030	(130,000)	205,000			
	<b>Operational Buildings</b>									
KR900	Council Offices	348,000	37,669	(310,331)	173,000	(175,000)	335,000	875,000	565,000	565,000
	<b>Commercial Estate</b>									
KR901	Markets	10,000	3,512	(6,488)	7,000	(3,000)	13,000	10,000	5,000	5,000
KR902	BTC & Chells Industrial Estate	20,000		(20,000)	5,000	(15,000)	15,000		65,000	
KR903	Shops	40,000	7,645	(32,355)	35,000	(5,000)	55,000	25,000	50,000	50,000
KR904	Neighbourhood Centre Public Realm	15,000	1,858	(13,142)	15,000		10,000	10,000	10,000	10,000
KR905	Workshops	15,000		(15,000)	5,000	(10,000)	25,000	15,000	10,000	15,000
KR906	Maisonettes	5,000		(5,000)	2,000	(3,000)	8,000	5,000	5,000	5,000
KR907	Parts of Swinggate House (Investment, formerly non-operational)	65,000	1,967	(63,033)	65,000		7,500	70,000	130,000	20,000
KR908	Museum	15,000	114	(14,886)	7,500	(7,500)	17,500			
	<b>Total Resources Schemes</b>	<b>784,690</b>	<b>152,313</b>	<b>(588,309)</b>	<b>436,190</b>	<b>(348,500)</b>	<b>691,000</b>	<b>1,010,000</b>	<b>840,000</b>	<b>670,000</b>



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	<b>RESOURCES</b>									
	<b>EQUIPMENT</b>									
	<b>Facilities Management</b>									
	<b>Office Equipment</b>									
KS243	Desks, Chairs, Tambour units etc.	15,000	7,261	(7,739)	15,000		10,000	8,000		
	<b>Other</b>									
KS244	Franking Machine	20,000		(20,000)	20,000					
KS245	Flood Protection System	6,000	945	(5,055)	6,000					
TBA	Access System							65,000		
TBA	Car Park Barriers (Daneshill, Cavendish & Inspectors)							10,000		
	<b>I.C.T. Projects</b>									
KS231	Telephony Improvement (ACD)	12,240	12,235	(12,240)	12,240					
KS223	Asset 4000 Software			(6,046)						
KS230	Web & Intranet & Customer Account	60,000	5,913	(54,088)	60,000		23,160			
KS235	Hosted Desk Top Project 2012/13 (GF element)	178,050	508,394	344,017	178,050					
	<b>ICT Corporate and Service Related</b>									
	<b>ICT Infrastructure</b>									
KS236	Hardware						6,670	15,600	48,350	128,210
KS237	Software						36,670	3,330	3,330	16,670
KS238	Implementation						10,000	10,000	10,000	32,000
KS246	ICT Shared Services Set-up Costs	27,500			27,500					
	<b>Information Systems</b>									
KS239	System Upgrades	58,920	14,260	(44,660)	58,920		30,000	30,000	56,000	30,000
KS240	Information Management	60,000		(60,000)		(60,000)	190,000	150,000	110,000	40,000
KS241	AutoCAD	20,000		(20,000)	20,000		2,500	2,500	2,500	2,500
TBA	BMS - Daneshill							75,000	75,000	
TBA	GVAs (Property management)							100,000		
KS242	Service related IT	40,000		(40,000)	40,000		295,000	75,000	50,000	30,000
	<b>Total Resources</b>	<b>497,710</b>	<b>549,008</b>	<b>74,190</b>	<b>437,710</b>	<b>(60,000)</b>	<b>604,000</b>	<b>544,430</b>	<b>355,180</b>	<b>279,380</b>

**APPENDIX A - 5 YEAR CAPITAL STRATEGY**

Cost Centre		2013/2014					2014/2015	2015/2016	2016/2017	2017/2018
		Approved Executive 21/1/2014	Actual Spend as at 31st December 2013	Budget Remaining	Projected Budget 2013/14	Projected Less Jan 2014 Approved Budget	Projected Budget	Projected Budget	Projected Budget	Projected Budget
		£	£	£	£	£	£	£	£	£
	<b>Housing Revenue Account Summary</b>									
	Major Works Programme	20,665,920	14,180,867	(6,485,053)	20,665,920		22,549,680	15,520,380	17,909,460	25,195,580
	Other Capital Expenditure	779,890	247,838	(532,052)	779,890		4,503,180	1,943,890	639,700	
	Capital Equipment	563,920	118,463	(422,457)	563,920		294,840	220,000	235,000	
	<b>Total Housing Revenue Account</b>	<b>22,009,730</b>	<b>14,547,168</b>	<b>(7,439,562)</b>	<b>22,009,730</b>		<b>27,347,700</b>	<b>17,684,270</b>	<b>18,784,160</b>	<b>25,195,580</b>

# APPENDIX A - 5 YEAR CAPITAL STRATEGY

Cost Centre		2013/2014					2014/2015	2015/2016	2016/2017	2017/2018
		Approved Executive 21/1/2014	Actual Spend as at 31st December 2013	Budget Remaining	Projected Budget 2013/14	Projected Less Jan 2014 Approved Budget	Projected Budget	Projected Budget	Projected Budget	Projected Budget
		£	£	£	£	£	£	£	£	£
	<b>HOUSING REVENUE ACCOUNT</b>									
	<b>MRA/HRA Programme</b>									
	<b>Decent Homes - Main Programme</b>									
KH140	Decent Homes - Heating/Insulation	3,006,430	2,319,002	(687,428)	3,006,430		1,362,560	981,090	1,473,370	22,338,440
KH141	Decent Homes - Electrical	2,040,000	823,121	(1,216,879)	2,040,000		1,625,440	1,275,420	1,276,920	
KH142	Decent Homes - Kitchens	4,207,100	2,124,658	(2,082,442)	4,207,100		3,804,240	2,030,390	2,523,420	
KH143	Decent Homes - Bathrooms	1,558,000	1,353,767	(204,233)	1,558,000		1,625,450	1,177,310	1,315,600	
KH144	Decent Homes - Other	350,000	62,001	(287,999)	350,000		394,320	294,330	392,900	
KH157	Decent Homes - Redecs	80,000	75,908	(4,092)	80,000		80,000	60,000	60,000	
KH109	Window Replacement	1,450,000	868,210	(581,790)	1,450,000		1,135,800	981,090	982,250	
KH111	Roofing	46,960	2,646	(44,314)	46,960		4,732,840	2,052,080	2,971,190	
KH205	Communal Heating	75,000	2,310	(72,690)	75,000		90,000	117,730	491,120	
	<b>Decent Homes - Associated Programmes</b>									
KH114	Subsidence	160,000	82,812	(77,189)	160,000		157,730	156,980	157,160	
KH136	Non-Traditional - Major Structural Repairs	20,010	(15,380)	(35,390)	20,010		1,500,000	1,800,310	1,473,370	
KH206	Safe & Secure	150,000	120,500	(29,500)	150,000		197,160	147,160	147,340	
	<b>New Build</b>									
KH209	New Build	5,558,420	5,158,157	(400,263)	5,558,420		4,030,100	2,857,140	2,857,140	2,857,140
	<b>Health and Safety</b>									
KH112	Asbestos Management	100,000	77,107	(22,893)	100,000		78,860	78,490	78,580	
KH079	Asbestos Surveying	230,000	168,365	(61,635)	230,000		150,000	78,490	78,580	
KH082	Sheltered Schemes Electrical Work	415,000	152,109	(262,891)	415,000		147,870	147,160	147,340	
KH085	Fire Safety - The Towers/High Splash/High Croft	80,000	64,528	(15,472)	80,000		49,290	49,050	49,110	
KH105	Fire Alarms	25,000	24,036	(964)	25,000		14,720	19,620	19,640	
	<b>Planned Works</b>									
KH092	Lift Installation - Inspection & Remedial Works	200,000	148,504	(51,496)	200,000		446,650	294,330	491,120	
KH041	Piper Lifeline Replacement Programme	30,000	18,565	(11,435)	30,000		29,570	29,430	29,470	
KH094	Disabled Adaptations	750,000	514,485	(235,515)	750,000		739,350	735,820	736,690	
KH127	Upgrade Warden call Systems - Sheltered Housing	50,000	19,682	(30,318)	50,000		39,430	39,240	39,290	
KH152	Fencing	40,000	6,865	(33,135)	40,000		49,290	49,050	49,110	
KH153	Paths	40,000	5,234	(34,766)	40,000		49,290	49,050	49,110	
KH193	Replacement Door Entry Systems	4,000	3,677	(323)	4,000		19,720	19,620	19,640	
	<b>Total Major Works Programme</b>	<b>20,665,920</b>	<b>14,180,867</b>	<b>(6,485,053)</b>	<b>20,665,920</b>		<b>22,549,680</b>	<b>15,520,380</b>	<b>17,909,460</b>	<b>25,195,580</b>

APPENDIX A - 5 YEAR CAPITAL STRATEGY

Cost Centre		2013/2014					2014/2015	2015/2016	2016/2017	2017/2018
		Approved Executive 21/1/2014	Actual Spend as at 31st December 2013	Budget Remaining	Projected Budget 2013/14	Projected Less Jan 2014 Approved Budget	Projected Budget	Projected Budget	Projected Budget	Projected Budget
		£	£	£	£	£	£	£	£	£
	<b>HOUSING REVENUE ACCOUNT</b>									
	<b>MRA/HRA Programme</b>									
	<b>Other HRA Schemes</b>									
KH072	L.S.S.O	34,710	32,082	(2,628)	34,710		20,000	20,000	20,000	
KH122	Stock Condition Survey						50,000	50,000	50,000	
KH131	Refurbishment Communal Areas Sheltered Housing	645,000	197,553	(447,447)	645,000		295,740	245,270	245,560	
KH110	Cavity and Loft Insulation	28,120	3,094	(25,026)	28,120		4,000,000	1,471,640	49,110	
KH174	Energy Efficiency Pilot Projects	70,000	15,049	(54,951)	70,000		38,860	78,490	78,580	
KH202	Estate Improvements	2,060	60	(2,000)	2,060		98,580	78,490	196,450	
	<b>Total Other HRA Schemes</b>	<b>779,890</b>	<b>247,838</b>	<b>(532,052)</b>	<b>779,890</b>		<b>4,503,180</b>	<b>1,943,890</b>	<b>639,700</b>	

**APPENDIX A - 5 YEAR CAPITAL STRATEGY**

Cost Centre		2013/2014					2014/2015	2015/2016	2016/2017	2017/2018
		Approved Executive 21/1/2014	Actual Spend as at 31st December 2013	Budget Remaining	Projected Budget 2013/14	Projected Less Jan 2014 Approved Budget	Projected Budget	Projected Budget	Projected Budget	Projected Budget
		£	£	£	£	£	£	£	£	£
	<b>HOUSING REVENUE ACCOUNT EQUIPMENT</b>									
	<b>Sheltered Schemes/Flats/Homeless</b>									
KH015	Replacement Equipment	35,000	4,277	(30,723)	35,000		35,000	20,000	35,000	
KH215	Emergency accommodation Replacement Equipment	5,000	1,180	(3,820)	5,000					
KH216	Conversion of ex warden accommodation to sheltered flats	60,000	1,850	(58,150)	60,000		40,000			
	<b>Information Technology</b>									
KH185	Housing Systems Upgrade		16,912	16,912						
KH189	Online Housing Application Form	16,620		(16,620)	16,620					
KH191	Northgate / Integra Interface	25,000		(25,000)	25,000					
KH204	Document Manager	80,000	3,236	(76,764)	80,000					
KH210	BMO Extended Mobile Working	27,470	2,388	(25,082)	27,470					
KH211	BMO Mobile Devices	33,280	48,511	15,231	33,280					
KH212	GF System Upgrade Contribution	910		(910)	910					
KH213	Hosted Desk Top Project 2012/13 (HRA element)	101,800	40,108	(61,692)	101,800					
KH214	ICT General	72,090		(72,090)	72,090		85,530	69,160	11,570	
KS230	Web & Intranet & Customer Account (HRA)	23,000			23,000		19,840			
TBA	HRA Contribution to IT Infrastructure						14,470	30,840	88,430	
TBA	ICT Programme (Business Plan)	83,750		(83,750)	83,750		100,000	100,000	100,000	
	<b>Total HRA Equipment</b>	<b>563,920</b>	<b>118,463</b>	<b>(422,457)</b>	<b>563,920</b>		<b>294,840</b>	<b>220,000</b>	<b>235,000</b>	