

APPENDIX C - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2021/2022				2022/2023			2023/2024	2024/2025	2025/2026
		Working Budget	Actuals 26 September 2021	January Draft Budget	Variance Working v Draft Budget	Working Budget	January Draft Budget	Variance Working v Draft Budget	January Draft Budget	January Draft Budget	January Draft Budget
		£	£	£	£	£	£	£	£	£	£
BG902	General Funds Receipts										
	Unallocated B/fwd	(999,592)		(999,592)	0	(1,468,727)	(1,559,995)	(91,269)	(842,471)	(1,589,223)	(695,136)
	In Year Receipts	(6,751,275)		(5,183,715)	1,567,560	(7,456,296)	(5,736,816)	1,719,480	(10,172,500)	0	
	Used in Year	5,733,408		4,074,579	(1,658,829)	4,595,387	5,680,331	1,084,944	6,371,942	894,087	341,000
	Ring Fenced Receipts Used to Repay ST Borrowing	548,732		548,732	0	774,010	774,010	0	3,053,806	0	0
	General Fund Receipts Unallocated C/fwd	(1,468,727)		(1,559,995)	(91,269)	(3,555,626)	(842,471)	2,713,155	(1,589,223)	(695,136)	(354,136)
BG911	Locality Review receipts										
	Unallocated B/fwd				0	(33,200)	(336,000)	(302,800)	(1,458,600)	(1,474,600)	(750,600)
	In Year Receipts	(507,200)		(336,000)	171,200	(1,963,200)	(2,361,600)	(398,400)	(960,000)	0	0
	Used in Year	474,000		0	(474,000)	765,000	1,239,000	474,000	944,000	724,000	0
	Receipts Unallocated C/fwd	(33,200)		(336,000)	(302,800)	(1,231,400)	(1,458,600)	(227,200)	(1,474,600)	(750,600)	(750,600)
BG905	Ringfenced regeneration receipts										
	Unallocated B/fwd				0	0	(4,350,000)		(3,300,000)	(3,300,000)	(3,300,000)
	In Year Receipts			(5,060,000)	(5,060,000)						
	Used in Year			710,000	710,000		1,050,000				
	Reserve Unallocated C/fwd	0		(4,350,000)	(4,350,000)	0	(3,300,000)	(3,300,000)	(3,300,000)	(3,300,000)	(3,300,000)
	SG1 Receipts										
	Unallocated B/fwd				0	0	800,000		0	0	0
	In Year Receipts	(900,000)			900,000	(2,474,000)	(5,800,000)				
	Used in Year	900,000		800,000	(100,000)	2,474,000	5,000,000		0	0	0
	Reserve Unallocated C/fwd	0		800,000	800,000	0	0	0	0	0	0
BG903 & BG916	Capital Reserve										
	Unallocated B/fwd	(1,393,323)		(1,393,323)	0	0	(874,482)	(874,482)	0	(350,000)	(700,000)
	In Year Resource	(617,886)		(617,886)	0	(899,153)	(899,153)	0	(725,280)	(729,033)	0
	Used in Year	2,011,209		1,136,727	(874,482)	899,153	1,773,635	874,481	375,280	379,033	0
	Capital Reserve Unallocated C/fwd	0		(874,482)	(874,482)	1	0	(0)	(350,000)	(700,000)	(700,000)

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	Stevenage Direct Services										
	Parks & Open Spaces										
KC218	Hertford Road Play Area (\$106 Funded)	25,000		25,000	0			0			
KE911	Play Area Improvement Programme	325,030	44,975	325,030	0	243,500	243,500	0	220,000		
GROWTH	Play Area Improvement Programme				0		25,515	25,515	24,220		
KE097	Litter bins	103,000	9,363	103,000	0	83,000	83,000	0	10,000	4,000	
KE329	Play Areas Fixed Play	40,810	22,741	40,810	0			0			
KE494	Green Space Access Infrastructure	100,000	91,624	100,000	0	201,000	201,000	0	128,000	128,000	
KE916	Peartree skate park	40,000		40,000	0						
KE917	Ridlins Athletics Facility	30,000		30,000	0						
	Other										
KG002	Garages	2,400,870	317,989	1,500,000	(900,870)	2,265,720	3,166,590	900,870	2,265,720		
KS263	Waste and Recycling System	43,900		20,000	(23,900)		23,900	23,900			
KE520	Welfare improvements at out based hubs	10,000		10,000	0			0			
KE914	FVP Dam Works	45,000		45,000	0			0			
KE915	Waste receptacles	40,000		40,000	0			0			
GROWTH	Flat block waste management infrastructure				0		30,000	30,000			
GROWTH	Water Tank and system, Shephalbury Bowls				0		15,000	15,000			
GROWTH	Shrub bed programme				0		133,000	133,000	133,000	133,000	133,000
GROWTH	Review of Biodiversity Action Plan				0		12,000	12,000			
GROWTH	Cemeteries System				0		50,000	50,000			
GROWTH	Provision for maintenance works at closed cemeteries				0		50,000	50,000	50,000	50,000	50,000
	Vehicles, Plant, Equipment										
KE349	Waste Receptacles	0		0	0			0			
KE497	Trade Waste Containers	40,000		40,000	0	20,000	20,000	0	20,000		
Various	Vehicle/Plant replacement Programme - see Appendix A1	442,742	24,735	442,742	0	431,400	1,393,000	961,600	735,500	0	
	Total Stevenage Direct Services	3,686,352	511,426	2,761,582	(924,770)	3,244,620	5,446,505	2,201,885	3,586,440	315,000	183,000
	Housing Development Scheme (Joint GF/HRA)										
Various	Housing Development Schemes (Joint GF/HRA)	3,836,912	372,546	3,836,912	0	8,874,818	8,874,818	0	8,334,474	574,900	0
KG038	Wholly Owned Housing Development Company (WOC)*	3,214,147		3,214,147	0	4,381,789	4,381,789	0	169,244	0	0
	Total Housing Development (including grants to Registered Providers)	7,051,059	372,546	7,051,059	0	13,256,607	13,256,607	0	8,503,718	574,900	0
	<i>*the capital programme includes £7.765Million for the WOC as per the reports to Executive in January 2021 and Council in February 2021, however members have approved up to £15Million</i>										

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	Finance & Estates										
	Estates										
KS278	New Management Software	75,000		75,000	0			0			
KR916	Commercial Properties Refurbishment (MRC Programme)	207,300		207,300	0	231,850	231,850	0	0		
KR150	Works to improve vacant premises prior to re-letting	55,000		55,000	0	15,000	15,000	0	15,000	15,000	
KR155	EPC Surveys	60,000		60,000	0	60,000	60,000	0			
KR156	EPC remedials	20,000		20,000	0		250,000	250,000			
KR157	Building condition and Insurance valuation Survey	75,000		75,000	0	75,000	75,000	0			
	Play Centres										
GROWTH	St Nicholas play centre roof				0		30,000	30,000			
	Community Centres										
KE902	Community Centres General	1,820		1,820	0			0			
KE471	St Nicholas - Boiler and Hot Water Installation Upgrade	0		0	0			0			
KE515	St Nicholas Annexe - External Decorations	0		0	0			0			
KE472	The Oval - Replace Radiators	0		0	0			0			
KE499	The Oval - Replace Windows	0		0	0			0			
KE484	Springfield House - Boiler upgrade	0		0	0			0			
KE488	Springfield House - Boundary Wall	0		0	0			0			
KE528	Community Centres: 2019/20 Backlog H&S Works	15,000		15,000	0			0			
KE529	Community Centres Urgent and H&S Works	41,350		41,350	0	60,000	20,000	(40,000)			
KR159	St Nicholas POD removal	15,000		15,000	0			0			
GROWTH	Bedwell CC - Replace extract fans and electric heaters				0		5,000	5,000			
GROWTH	Bedwell Community Centre roof fascia replacement				0		50,000	50,000			
GROWTH	Chells Manor - boiler replacement and hot water works				0		50,000	50,000			
GROWTH	Douglas Drive day centre - replace electric wall heaters				0		10,000	10,000			
GROWTH	Bedwell Community Centre reroofing				0			0	125,000		
GROWTH	Chells manor - lightning upgrade				0			0	10,000		
GROWTH	St Nicholas Annex refurbish metal roof				0			0	60,000		
GROWTH	Timebridge - reroofing				0			0		85,000	
GROWTH	St Nicholas CC reroofing				0			0			125,000

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	<u>Neighbourhood Centres</u>										
GROWTH	Bedwell Neighbourhood centre canopy repairs				0		30,000	30,000			
GROWTH	8-10 The glebe roof replacement				0		30,000	30,000			
GROWTH	The Oval reroofing ('youth wing')				0		30,000	30,000			
GROWTH	Mobbsbury Way Neighbourhood Centre canopy reroofing				0			0	30,000		
GROWTH	The Glebe Neighbourhood Centre canopy reroofing				0			0		40,000	
GROWTH	The Oval - replace heaters in Hall and dining room				0			0			10,000
	<u>Park Pavilions</u>										
GROWTH	St Nicholas Pavilion reroofing				0		150,000	150,000			
GROWTH	St Nicholas Pavilion replace windows				0		75,000	75,000			
GROWTH	Peartree pavilion - reroofing				0			0	100,000		
GROWTH	KGV Pavilion Replace electric heating and lighting				0			0	20,000		
GROWTH	KGV reroofing and gutter replacement				0			0	75,000		
	<u>Depots</u>										
KE526	Depots: Urgent and H&S Works	339,900		125,000	(214,900)		374,900	374,900			
KE527	Depots: Planned Preventative Works (reroof)	469,330	0	30,000	(439,330)	55,000	280,000	225,000			
KE526	Cavendish Road Fire protection works	250,000		125,000	(125,000)		125,000	125,000			
KR160	Cavendish depot - IT server room - gas suppression air permeability prevention works	20,000		20,000	0			0			
KR161	Cavendish Depot IT/CCTV gas suppression works	40,000		40,000	0			0			
	<u>Other</u>										
Growth	MSCP: Urgent and H&S Works	0		0	0	20,000	20,000	0			
KE536	Multi Storey Car Park - Installation of emergency lighting	50,000		50,000	0			0			
KR158	Town Plaza	35,000		35,000	0			0			
	Fairlands valley farmhouse roofing works			35,000	35,000			0			
GROWTH	MSCP lighting upgrade - LED (phased)				0		75,000	75,000	75,000	75,000	
GROWTH	MSCP resurface worn stairwell floor				0		20,000	20,000	40,000		
GROWTH	MSCP / Indoor Market guttering				0		30,000	30,000			
	<u>Council Offices</u>										
KR900	Council Offices	0		0	0			0			
KR141	Corporate Buildings - Essential Health & Safety Electrical Works	0		0	0			0			
KR149	Daneshill House - Test & Risk Assessment Remedial Works	0		0	0			0			
KR151	Daneshill: 2019/20 Backlog Urgent and H&S Works	0	4,883	0	0			0	65,000		
	Daneshill: Urgent and H&S Works	58,190		58,190	0			0			
GROWTH	Daneshill fire doors				0		150,000	150,000			

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	<u>Estates cont.</u>										
	<u>Operational Buildings</u>										
KE503	Indoor Market - Urgent Health & Safety Works	0	(1,047)	0	0			0			
KR152	BTC 2019/20 Backlog H&S Works	30,000		30,000	0			0			
KR153	BTC Urgent and H&S Works	80,300	17,302	80,300	0	6,000	6,000	0			
KR154	BTC Planned Preventative Works	455,830	7,600	455,830	0	172,000	172,000	0	0	0	
GROWTH	BTC Essential works - Replace / upgrade doors, Lighting and control upgrade and replacement of lift in the new block				0			0	195,000		
GROWTH	BTC - Replace roof lights, gutters and fascia's to the old block and workshops				0			0		150,000	
	Total Finance & Estates	2,394,020	28,738	1,649,790	(744,230)	694,850	2,364,750	1,669,900	810,000	365,000	135,000
	<u>Corporate Projects, Customer Services & Technology</u>										
	<u>IT General</u>										
KS268	Infrastructure Investment	743,140	238,439	341,630	(401,510)	104,220	505,730	401,510	104,220	104,220	
KS318	Core ICT Equipment for Additional Staff	70,000		0	(70,000)		70,000	70,000			
GROWTH	Core ICT Equipment for Additional Staff				0		70,000	70,000			
KS319	2012 Migration Servers	26,130		0	(26,130)		26,130	26,130			
	Total IT General	839,270	238,439	341,630	(497,640)	104,220	671,860	567,640	104,220	104,220	0
	<u>Connected to Our Customer (CTOC)</u>										
KS271	Corporate Website - Redesign	4,420	131	4,420	0	2,600	2,600	0			
KS274	New CRM Technology	53,140	2,500	53,140	0			0			
	Total CTOC	57,560	2,631	57,560	0	2,600	2,600	0	0	0	0
	Total Corporate Projects, Customer Services & Technology	896,830	241,069	399,190	(497,640)	106,820	674,460	567,640	104,220	104,220	0

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	Regeneration										
KE384	Town Centre Improvements Phase 2 incl Wayfinding signage	0	11,997		0			0			
KE467	Swingate Relocation & Acquisitions (GD1)	0	150		0			0			
KE505	Demolition of Towers Garages and other sites (GD1)	0		800,000	800,000			0			
Various	Land Assembly (GD1)	0		800,000	800,000			0			
KE439	Town Square Improvements (GD1)	0		0	0			0			
KE466	Bus Interchange (GD3)	3,499,970	3,200,209	3,799,970	300,000			0			
KE533	Multi Storey Car Park (GD3) 'Sustainable Transport'	172,630	68,846	172,630	0			0			
KE535	Town Fund Delivery - North Block fit-out	1,121,880	1,073,426	1,021,880	(100,000)			0			
KE506	Public Sector Hub	900,000			(900,000)	2,474,000	5,000,000	2,526,000			
	Repay LEP Site Assembly loan	210,000		210,000	0			0			
KE541	Railway Station Multi-Storey Car Park			400,000	400,000		3,100,000	3,100,000			
KE538	Towns Fund	1,875,000		1,875,000							
	Total Regeneration	7,779,480	4,356,006	8,279,480	500,000	2,474,000	8,100,000	5,626,000	0	0	0
	Community & Neighbourhoods										
KC900	Arts and Leisure Centre - Pipework	0	1,067	0	0			0			
KC202	Fairlands Valley Park - Aqua	11,360		11,360	0			0			
KC224	Leisure Stock Condition	0		0	0	20,000	20,000	0			
KC230	Pin Green Play Centre Equipment	20,000	910	20,000	0			0			
KE224	CCTV - Replacement Cameras (Community mobile cameras)	4,670	4,371	4,670	0	5,000	5,000	0	5,000	5,000	
KE507	Cycleways Installations (subject to £100k Arts Council grant bid)	10,000		10,000	0			0			
KC232	SALC and the Swim Centre Urgent and H&S Works	241,460		241,460	0	100,000	100,000	0	45,000		
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre	19,950		19,950	0			0			
KC233	Stevenage Arts & Leisure Water leak - Reroofing	30,000	980	30,000	0			0			
GROWTH	Stevenage Swimming Centre Pool circulation pumps	0		0	0			0		15,000	
GROWTH	Stevenage Swimming Centre Electrical distribution boards	0		0	0			0	0		
GROWTH	SLL Leisure management - end of contract capital provision					150,000	150,000	0			
KC235	Boat house as essential H&S works for dry rot	27,000	961	27,000	0			0			
GROWTH	Ridlins Athletics				0		100,000	100,000			
GROWTH	Fire stopping works at SALC				0		100,000	100,000			
GROWTH	Lift replacement at SALC				0		140,000	140,000			
GROWTH	Replacement bridge at Golf Centre & other bridge works				0		90,000	90,000			
GROWTH	Replacement Camera programme				0		25,000	25,000	35,000	40,000	10,000
GROWTH	ASB team mobile camera				0		5,000	5,000	5,000	5,000	5,000
	Total Community & Neighbourhoods	364,440	8,288	364,440	0	275,000	735,000	460,000	90,000	65,000	15,000

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	Planning & Regulatory										
KE119	Off Street Car Parks (Multi Storey Car Parks)	278,560	171,820	278,560	0	215,000	215,000	0	250,000	250,000	
KE530	Car Park Equipment - Digitalisation	20,000		20,000	0			0			
KE516	Town Centre Ramps Improvements	10,000	9,598	10,000	0			0			
KE201	Hard standings	25,000	75	25,000	0	25,000	25,000	0	25,000	25,000	
KE100	Residential Parking	23,160		23,160	0			0			
KE470	Electric Car Charging Points	2,630		2,630	0			0			
KE217	Parking Restrictions	17,550	2,317	17,550	0	15,000	15,000	0	15,000	15,000	
KE444	Coreys Mill Lane - Additional Parking Capacity	26,000	1,529	26,000	0			0			
KE531	Workplace Travel Plan	15,000		15,000	0	15,000	15,000	0	15,000	15,000	
GROWTH	SBC grants to businesses to reduce their carbon emissions				0		8,000	8,000	8,000	8,000	8,000
GROWTH	Cashless on street parking transition	0		0	0			0	60,000	60,000	
	Total Planning & Regulatory	417,900	185,338	417,900	0	270,000	278,000	8,000	373,000	373,000	8,000
KR911	Deferred Works Reserve	23,310		82,640	59,330	200,000	200,000	0	200,000	200,000	