

**APPENDIX A - GENERAL FUND CAPITAL STRATEGY**

Cost Centre	Scheme	2021/2022						2022/2023					2023/2024	2024/2025
		Working Budget	Actuals 26 September 2021	Q1 Draft	Variance Working Budget v Q1	Q2 Forecast Budget	Variance Working Budget v Q2 revised Budget	Working Budget	Q1 Draft	Variance Working Budget v Q1	Q2 Forecast Budget	Variance Working Budget v Q2 revised Budget	Q2 Forecast Budget	Q2 Forecast Budget
		£	£	£	£	£	£	£	£	£	£	£	£	£
	<b>General Fund - Schemes</b>													
confirmed	Stevenage Direct Services	3,465,352	511,426	3,505,352	40,000	3,505,352	40,000	3,284,620	3,244,620	(40,000)	3,244,620	(40,000)	3,348,720	132,000
	Housing Development	7,051,059	372,546	7,051,059	0	7,051,059	0	13,256,607	13,256,607	0	13,256,607	0	8,503,718	574,900
	Finance and Estates	2,172,370	28,738	2,422,370	250,000	2,284,020	111,650	351,750	351,750	0	694,850	343,100	80,000	15,000
	Digital & Transformation	899,430	241,069	899,430	0	896,830	(2,600)	104,220	104,220	0	106,820	2,600	104,220	104,220
	Regeneration	7,779,480	4,356,006	7,779,480	0	7,779,480	0	2,474,000	2,474,000	0	2,474,000	0	13,384,000	13,384,000
	Communities and Neighbourhoods	364,440	8,288	364,440	0	364,440	0	275,000	275,000	0	275,000	0	50,000	20,000
confirmed	Planning and Regulatory	384,350	185,338	417,900	33,550	417,900	33,550	305,000	270,000	(35,000)	270,000	(35,000)	305,000	305,000
	Deferred Works Reserve	264,860	0	16,310	(248,550)	23,310	(241,550)	200,000	200,000	0	200,000	0	200,000	200,000
	<b>Total Schemes</b>	<b>22,381,341</b>	<b>5,703,411</b>	<b>22,456,341</b>	<b>75,000</b>	<b>22,322,391</b>	<b>(58,950)</b>	<b>20,251,197</b>	<b>20,176,197</b>	<b>(75,000)</b>	<b>20,521,897</b>	<b>270,700</b>	<b>25,975,658</b>	<b>14,735,120</b>
	<b>General Fund -Resources</b>													
BG902	Capital Receipts	5,503,358		5,668,358	165,000	5,534,408	31,050	4,324,687	4,249,687	(75,000)	4,493,997	169,310	18,680,222	13,632,087
	Locality Review receipts	474,000		474,000	0	474,000	0	765,000	765,000	0	765,000	0	944,000	724,000
BH901	New Build 1-4-1 Receipts - for RP Grants	0		0	0	0	0	0	0	0	0	0	0	0
BG461	Grants and other contributions	4,958,201		4,908,201	(50,000)	4,908,201	(50,000)	4,746,012	4,746,012	0	4,746,012	0	3,916,192	0
BG860	S106's	121,332		121,332	0	121,332	0	0	0	0	0	0	0	0
BG904	LEP	3,674,480		3,674,480	0	3,674,480	0	0	0	0	0	0	0	0
	RCCO	127,870		87,870	(40,000)	87,870	(40,000)	0	0	0	0	0	0	0
	Regeneration Asset Reserve	0		0	0	0	0	0	0	0	0	0	0	0
BG905	Ringfenced regeneration receipts	210,000		210,000	0	210,000	0	0	0	0	0	0	0	0
BG903	Capital Reserve (Housing Receipts)	432,886		432,886	0	432,886	0	371,565	371,565	0	371,565	0	375,280	379,033
BG916	Capital Reserve (Revenue Savings)	1,578,323		1,578,323	0	1,578,323	0	527,588	527,588	0	527,588	0	0	0
BG920	New Homes Bonus CNM	344,980		344,980	0	344,980	0	65,027	65,027.0	0	65,027	0	0	0
	Prudential Borrowing Approved	4,181,901		4,181,901	0	4,181,901	0	6,397,512	6,397,512	0	6,397,512	0	2,059,964	0
	Short Term borrowing and funded from private sale	774,010		774,010	0	774,010	0	3,053,806	3,053,806	0	3,053,806	0	0	0
	Funding Gap	0		0	0	0	0	0	0	0	101,390	101,390	0	0
	<b>Total Resources (General Fund)</b>	<b>22,381,341</b>		<b>22,456,341</b>	<b>75,000</b>	<b>22,322,391</b>	<b>(58,950)</b>	<b>20,251,197</b>	<b>20,176,197</b>	<b>(75,000)</b>	<b>20,521,897</b>	<b>270,700</b>	<b>25,975,658</b>	<b>14,735,120</b>
				<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>			<b>0</b>	<b>0</b>

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		£	£	£	£	£	£	£	£	£	£	£	£	£
BG902	<b>General Funds Receipts</b>													
	<b>Unallocated B/fwd</b>	(999,592)		(999,592)	0	(999,592)	0	(288,159)	(125,274)	162,885	(1,667,727)	(1,542,452)	(3,856,016)	(5,678,488)
	In Year Receipts	(5,340,657)		(5,342,772)	(2,115)	(6,751,275)	(1,410,618)	(6,527,040)	(6,527,040)	0	(7,456,296)	(929,256)	(23,556,500)	(13,384,000)
	Used in Year	5,503,358		5,668,358	165,000	5,534,408	31,050	4,324,687	4,249,687	(75,000)	4,493,997	244,310	18,680,222	13,632,087
	Ring Fenced Receipts Used to Repay ST Borrowing	548,732		548,732	0	548,732	0	774,010	774,010	0	774,010	0	3,053,806	0
	<b>General Fund Receipts Unallocated C/fwd</b>	<b>(288,159)</b>		<b>(125,274)</b>	<b>162,885</b>	<b>(1,667,727)</b>	<b>(1,379,568)</b>	<b>(1,716,503)</b>	<b>(1,628,618)</b>	<b>87,885</b>	<b>(3,856,016)</b>	<b>(2,227,398)</b>	<b>(5,678,488)</b>	<b>(5,430,401)</b>
	<b>Locality Review receipts</b>													
	<b>Unallocated B/fwd</b>	0		0	0	0	0	0	(33,200)	(33,200)	(33,200)	0	(1,231,400)	(2,276,200)
	In Year Receipts	(474,000)		(507,200)	(33,200)	(507,200)	(33,200)	(1,963,200)	(1,963,200)	0	(1,963,200)	0	(1,988,800)	0
	Used in Year	474,000		474,000	0	474,000	0	765,000	765,000	0	765,000	0	944,000	724,000
	<b>Receipts Unallocated C/fwd</b>	<b>0</b>		<b>(33,200)</b>	<b>(33,200)</b>	<b>(33,200)</b>	<b>(33,200)</b>	<b>(1,198,200)</b>	<b>(1,231,400)</b>	<b>(33,200)</b>	<b>(1,231,400)</b>	<b>0</b>	<b>(2,276,200)</b>	<b>(1,552,200)</b>
BG903 & BG916	<b>Capital Reserve</b>													
	<b>Unallocated B/fwd</b>	(1,393,323)		(1,393,323)	(0)	(1,393,323)	(0)	0	0	(0)	0	(0)	1	(350,000)
	In Year Resource	(617,886)		(617,886)	0	(617,886)	0	(899,153)	(899,153)	0	(899,153)	0	(725,280)	(729,033)
	Used in Year	2,011,209		2,011,209	0	2,011,209	0	899,153	899,153	0	899,153	0	375,280	379,033
	<b>Capital Reserve Unallocated C/fwd</b>	<b>0</b>		<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>1</b>	<b>1</b>	<b>(0)</b>	<b>1</b>	<b>(0)</b>	<b>(350,000)</b>	<b>(700,000)</b>

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		£	£	£	£	£	£	£	£	£	£	£	£	£
	<b>Stevenage Direct Services</b>													
	<b>Parks &amp; Open Spaces</b>													
KC218	Hertford Road Play Area (S106 Funded)	25,000		25,000	0	25,000	0			0				
KE911	Play Area Improvement Programme	285,030	44,975	325,030	40,000	325,030	40,000	283,500	243,500	(40,000)	243,500	(40,000)	220,000	
KE097	Litter bins	103,000	9,363	103,000	0	103,000	0	83,000	83,000	0	83,000	0	10,000	4,000
KE329	Play Areas Fixed Play	40,810	22,741	40,810	0	40,810	0		0	0	0	0		
KE494	Green Space Access Infrastructure	100,000	91,624	100,000	0	100,000	0	201,000	201,000	0	201,000	0	128,000	128,000
	<b>Other</b>													
KG002	Garages	2,400,870	317,989	2,400,870	0	2,400,870	0	2,265,720	2,265,720	0	2,265,720	0	2,265,720	
KS263	Waste and Recycling System	43,900		43,900	0	43,900	0							
KE519	FVP Dam Works	0		0	0	0	0							
KE520	Welfare improvements at out based hubs	10,000		10,000	0	10,000	0							
	<b>Vehicles, Plant, Equipment</b>													
KE349	Waste Receptacles	0		0	0	0	0							
KE497	Trade Waste Containers	40,000		40,000	0	40,000	0	20,000	20,000	0	20,000	0	20,000	
Various	Vehicle/Plant replacement Programme - see Appendix A1	416,742	24,735	416,742	0	416,742	0	431,400	431,400	0	431,400	0	705,000	
	<b>Total Stevenage Direct Services</b>	<b>3,465,352</b>	<b>511,426</b>	<b>3,505,352</b>	<b>40,000</b>	<b>3,505,352</b>	<b>40,000</b>	<b>3,284,620</b>	<b>3,244,620</b>	<b>(40,000)</b>	<b>3,244,620</b>	<b>(40,000)</b>	<b>3,348,720</b>	<b>132,000</b>
	<b>Housing Development Scheme (Joint GF/HRA)</b>													
KG032	Building Conversion into New Homes - Ditchmore Lane		(11,315)	0	0	0	0							
KG034	Kenilworth - Retail	828,529	18,826	828,529	0	828,529	0							
KG035	Kenilworth - Community Centre	0		0	0	0	0	162,218	162,218	0	162,218	0	486,464	574,900
KG036	Kenilworth - private sale (Malvern Close & Blocks A3&A6)	2,234,373		2,234,373	0	2,234,373	0	8,712,600	8,712,600	0	8,712,600	0	7,848,010	
KG037	North Road	774,010	365,035	774,010	0	774,010	0							
Various	<b>Housing Development Schemes (Joint GF/HRA)</b>	<b>3,836,912</b>	<b>383,861</b>	<b>3,836,912</b>	<b>0</b>	<b>3,836,912</b>	<b>0</b>	<b>8,874,818</b>	<b>8,874,818</b>	<b>0</b>	<b>8,874,818</b>	<b>0</b>	<b>8,334,474</b>	<b>574,900</b>
KG038	Wholly Owned Housing Development Company (WOC)*	3,214,147		3,214,147	0	3,214,147	0	4,381,789	4,381,789	0	4,381,789	0	169,244	0
	<b>Total Housing Development (including grants to Registered Providers)</b>	<b>7,051,059</b>	<b>372,546</b>	<b>7,051,059</b>	<b>0</b>	<b>7,051,059</b>	<b>0</b>	<b>13,256,607</b>	<b>13,256,607</b>	<b>0</b>	<b>13,256,607</b>	<b>0</b>	<b>8,503,718</b>	<b>574,900</b>
	<i>*the capital programme includes £7.765Million for the WOC as per the reports to Executive in January 2021 and Council in February 2021, however members have approved up to £15Million</i>													
	<b>Finance &amp; Estates</b>													
	<b>Estates</b>													
KS278	New Management Software	75,000		75,000	0	75,000	0							
KR916	Commercial Properties Refurbishment (MRC Programme)	379,650		379,650	0	207,300	(172,350)	29,750	29,750	0	231,850	202,100	0	
KR150	Works to improve vacant premises prior to re-letting	55,000		55,000	0	55,000	0	15,000	15,000	0	15,000	0	15,000	15,000
KR155	EPC Surveys	120,000		120,000	0	60,000	(60,000)				60,000	60,000		
KR156	EPC remedials	20,000		20,000	0	20,000	0					0		
KR157	Building condition and Insurance valuation Survey	150,000		150,000	0	75,000	(75,000)				75,000	75,000		

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		£	£	£	£	£	£	£	£	£	£	£	£	£
	<b>Finance &amp; Estates cont.</b>													
	<b>Community Centres</b>													
KE902	Community Centres General	1,820		1,820	0	1,820	0							
KE528	Community Centres: 2019/20 Backlog H&S Works	12,850		12,850	0	15,000	2,150							
KE529	Community Centres Urgent and H&S Works	43,500		43,500	0	41,350	(2,150)	60,000	60,000	0	60,000			
	<b>Depots</b>													
KE526	Depots: Urgent and H&S Works	339,900		339,900	0	339,900	0							
KE527	Depots: Planned Preventative Works (reroof)	469,330	0	469,330	0	469,330	0	55,000	55,000	0	55,000			
	Cavendish Road Fire protection works			250,000	250,000	250,000	250,000							
	<b>Other</b>													
Growth	MSCP: Urgent and H&S Works	0		0	0	0	0	20,000	20,000	0	20,000			
KE536	Multi Storey Car Park - Installation of emergency lighting	50,000		50,000	0	50,000	0							
	<b>Council Offices</b>													
KR151	Daneshill: 2019/20 Backlog Urgent and H&S Works	0	4,883	0	0	0	0						65,000	
	Daneshill: Urgent and H&S Works	58,190		58,190	0	58,190	0							
	<b>Operational Buildings</b>													
KE503	Indoor Market - Urgent Health & Safety Works	7,000	(1,047)	7,000	0	0	(7,000)							
KR152	BTC 2019/20 Backlog H&S Works	30,000		30,000	0	30,000	0							
KR153	BTC Urgent and H&S Works	131,920	17,302	131,920	0	80,300	(51,620)				6,000	6,000		
KR154	BTC Planned Preventative Works	228,210	7,600	228,210	0	455,830	227,620	172,000	172,000	0	172,000		0	0
	<b>Total Finance &amp; Estates</b>	<b>2,172,370</b>	<b>28,738</b>	<b>2,422,370</b>	<b>250,000</b>	<b>2,284,020</b>	<b>111,650</b>	<b>351,750</b>	<b>351,750</b>	<b>0</b>	<b>694,850</b>	<b>343,100</b>	<b>80,000</b>	<b>15,000</b>
	<b>Corporate Projects, Customer Services &amp; Technology</b>													
	<b>IT General</b>													
KS268	Infrastructure Investment	743,140	238,439	743,140	0	743,140	0	104,220	104,220	0	104,220		104,220	104,220
KS318	Core ICT Equipment for Additional Staff	70,000		70,000	0	70,000	0							
KS319	2012 Migration Servers	26,130		26,130	0	26,130	0							
	<b>Total IT General</b>	<b>839,270</b>	<b>238,439</b>	<b>839,270</b>	<b>0</b>	<b>839,270</b>	<b>0</b>	<b>104,220</b>	<b>104,220</b>	<b>0</b>	<b>104,220</b>	<b>0</b>	<b>104,220</b>	<b>104,220</b>
	<b>Connected to Our Customer (CTOC)</b>													
KS271	Corporate Website - Redesign	7,020	131	7,020	0	4,420	(2,600)				2,600	2,600		
KS274	New CRM Technology	53,140	2,500	53,140	0	53,140	0							
	<b>Total CTOC</b>	<b>60,160</b>	<b>2,631</b>	<b>60,160</b>	<b>0</b>	<b>57,560</b>	<b>(2,600)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,600</b>	<b>2,600</b>	<b>0</b>	<b>0</b>
	<b>Total Corporate Projects, Customer Services &amp; Technology</b>	<b>899,430</b>	<b>241,069</b>	<b>899,430</b>	<b>0</b>	<b>896,830</b>	<b>(2,600)</b>	<b>104,220</b>	<b>104,220</b>	<b>0</b>	<b>106,820</b>	<b>2,600</b>	<b>104,220</b>	<b>104,220</b>

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		£	£	£	£	£	£	£	£	£	£	£	£	£
	<b>Regeneration</b>													
KE384	Town Centre Improvements Phase 2 incl Wayfinding signage		11,997		0	0	0							
KE467	Swingate Relocation & Acquisitions (GD1)		150		0	0	0							
KE466	Bus Interchange (GD3)	3,499,970	3,200,209	3,499,970	0	3,499,970	0							
KE533	Multi Storey Car Park (GD3) 'Sustainable Transport'	172,630	68,846	172,630	0	172,630	0							
KE534	Town Centre Improvements (GD3) 'SG1 Acceleration Works'	0	1,377	0	0	0	0							
KE535	Town Fund Delivery - North Block fit-out	1,121,880	1,073,426	1,121,880	0	1,121,880	0							
KE506	Public Sector Hub	900,000		900,000	0	900,000	0	2,474,000	2,474,000	0	2,474,000	0	13,384,000	13,384,000
	Repay LEP Site Assembly loan	210,000		210,000	0	210,000	0			0				
	Towns Fund	1,875,000		1,875,000	0	1,875,000	0							
	<b>Total Regeneration</b>	<b>7,779,480</b>	<b>4,356,006</b>	<b>7,779,480</b>	<b>0</b>	<b>7,779,480</b>	<b>0</b>	<b>2,474,000</b>	<b>2,474,000</b>	<b>0</b>	<b>2,474,000</b>	<b>0</b>	<b>13,384,000</b>	<b>13,384,000</b>
	<b>Community &amp; Neighbourhoods</b>													
KC900	Arts and Leisure Centre - Pipework	0	1,067	0	0	0	0							
KC202	Fairlands Valley Park - Aqua	11,360		11,360	0	11,360	0							
KC224	Leisure Stock Condition	0		0	0	0	0	20,000	20,000	0	20,000	0		
KC230	Pin Green Play Centre Equipment	20,000	910	20,000	0	20,000	0							
KE224	CCTV - Replacement Cameras	4,670	4,371	4,670	0	4,670	0	5,000	5,000	0	5,000	0	5,000	5,000
KE507	Cycleways Installations (subject to £100k Arts Council grant bid)	10,000		10,000	0	10,000	0							
KC232	SALC and the Swim Centre Urgent and H&S Works	241,460		241,460	0	241,460	0	100,000	100,000	0	100,000	0	45,000	
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre	19,950		19,950	0	19,950	0							
KC233	Stevenage Arts & Leisure Water leak - Reroofing	30,000	980	30,000	0	30,000	0							
GROWTH	Stevenage Swimming Centre Pool circulation pumps	0		0	0	0	0							15,000
GROWTH	SLL Leisure management - end of contract capital provision							150,000	150,000	0	150,000	0		
KC235	Boat house as essential H&S works for dry rot	27,000	961	27,000	0	27,000	0							
	<b>Total Community &amp; Neighbourhoods</b>	<b>364,440</b>	<b>8,288</b>	<b>364,440</b>	<b>0</b>	<b>364,440</b>	<b>0</b>	<b>275,000</b>	<b>275,000</b>	<b>0</b>	<b>275,000</b>	<b>0</b>	<b>50,000</b>	<b>20,000</b>
	<b>Planning &amp; Regulatory</b>													
KE119	Off Street Car Parks (Multi Storey Car Parks)	243,560	171,820	278,560	35,000	278,560	35,000	250,000	215,000	(35,000)	215,000	(35,000)	250,000	250,000
KE508	Multi-storey Car Park - New Entrances/Resurfacing	1,450		0	(1,450)	0	(1,450)							
KE530	Car Park Equipment - Digitalisation	20,000		20,000	0	20,000	0							
KE516	Town Centre Ramps Improvements	10,000	9,598	10,000	0	10,000	0							
KE201	Hard standings	25,000	75	25,000	0	25,000	0	25,000	25,000	0	25,000	0	25,000	25,000
KE100	Residential Parking	23,160		23,160	0	23,160	0							
KE470	Electric Car Charging Points	2,630		2,630	0	2,630	0							
KE217	Parking Restrictions	17,550	2,317	17,550	0	17,550	0	15,000	15,000	0	15,000	0	15,000	15,000
KE444	Coreys Mill Lane - Additional Parking Capacity	26,000	1,529	26,000	0	26,000	0							
KE531	Workplace Travel Plan	15,000		15,000	0	15,000	0	15,000	15,000	0	15,000	0	15,000	15,000
	<b>Total Planning &amp; Regulatory</b>	<b>384,350</b>	<b>185,338</b>	<b>417,900</b>	<b>33,550</b>	<b>417,900</b>	<b>33,550</b>	<b>305,000</b>	<b>270,000</b>	<b>(35,000)</b>	<b>270,000</b>	<b>(35,000)</b>	<b>305,000</b>	<b>305,000</b>
KR911	Deferred Works Reserve	264,860		16,310	(248,550)	23,310	(241,550)	200,000	200,000	0	200,000	0	200,000	200,000