

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2016/17				2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
		Draft Capital Revised Budget	Actuals to 31 January 2017	Final Budget for Approval	Variance (Working Budgets Draft Capital vs Working Budget Final Budget for Approval)	Final Budget for Approval	Final Budget for Approval	Final Budget for Approval	Final Budget for Approval	Final Budget for Approval
		£	£	£	£	£	£	£	£	£
General Fund - Schemes										
	Leisure & Community Services	360,580	211,675	360,580		485,000	309,000	5,000	20,000	
	Housing Services	753,460	546,301	753,460		975,000	375,000	375,000	375,000	375,000
	Environment & Regeneration Resources	4,171,160	1,425,837	4,266,160	95,000	3,516,730	4,318,570	4,374,470	2,949,220	769,500
		1,050,640	263,225	1,033,640	(17,000)	905,000	119,500	6,500	6,500	6,500
	Total Schemes	6,335,840	2,447,038	6,413,840	78,000	5,881,730	5,122,070	4,760,970	3,350,720	1,151,000
General Fund - Equipment										
	Leisure & Community Services	55,000	49,675	55,000						
	Environment & Regeneration Resources	1,348,310	785,117	1,348,310		1,205,250	1,225,750	713,000		
		406,250	40,070	406,250		712,000	142,000	100,000		
	Total Equipment	1,809,560	874,862	1,809,560		1,917,250	1,367,750	813,000		
	Total General Fund	8,145,400	3,321,900	8,223,400	78,000	7,798,980	6,489,820	5,573,970	3,350,720	1,151,000
General Fund -Resources										
	Capital Receipts	2,349,514		2,427,514	78,000	4,469,248	1,790,331	2,009,778	443,018	260,404
	Debt Provision Receipts	22,393		22,393						
	New Build 1-4-1 Receipts - Additional Funding from HRA for RP Grants	378,460		378,460		600,000				
	Grants	1,091,088		1,091,088		350,000	350,000	350,000	350,000	350,000
	S106's	21,690		21,690		25,000				
	Other Contributions	8,500		8,500						
	RCCO	42,742		42,742		4,000				
	Regeneration Asset Reserve	588,320		588,320		198,000				
	Capital Reserve (BG916 Revenue Savings)	2,027,437		2,027,437		765,000	1,718,906			122,824
	Capital Reserve (BG903 Housing Receipts)	939,258		939,258		360,602	373,313	386,472	386,472	386,472
	New Homes Bonus	675,998		675,998		657,000	290,700	262,000	316,000	31,300
	Prudential Borrowing Approved					370,130	1,966,570	2,565,720	1,855,230	
	Unapproved Borrowing									
	Total Resources (General Fund)	8,145,400		8,223,400	78,000	7,798,980	6,489,820	5,573,970	3,350,720	1,151,000
MRP calculation (charged to following years accounts)										
	MRP Prudential Borrowing					14,805	78,663	102,629	74,209	
	MRP Unsupported Borrowing									

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	General Funds Receipts									
	Unallocated B/fwd	(168)		(168)		(3,855,179)	(1,113,287)		(703,422)	(260,404)
	In Year Receipts	(6,460,125)		(6,282,525)	177,600	(1,727,356)	(677,044)	(2,713,200)		
	Used in Year	2,349,514		2,427,514	78,000	4,469,248	1,790,331	2,009,778	443,018	260,404
	General Fund Receipts Unallocated C/fwd	(4,110,779)		(3,855,179)	255,600	(1,113,287)		(703,422)	(260,404)	
	Capital Reserve Resource									
	Unallocated B/fwd	(1,756,586)		(1,756,586)		(350,000)	(700,000)	(96,094)	(1,211,094)	(2,326,094)
	In Year Resource	(1,560,109)		(1,560,109)		(1,475,602)	(1,488,313)	(1,501,472)	(1,501,472)	(1,501,472)
	Used in Year	2,966,695		2,966,695		1,125,602	2,092,219	386,472	386,472	509,296
	Capital Reserve Unallocated C/fwd	(350,000)		(350,000)		(700,000)	(96,094)	(1,211,094)	(2,326,094)	(3,318,271)

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		£	£	£	£	£	£	£	£	£
	LEISURE & COMMUNITY SERVICES									
	SCHEMES									
	Leisure Buildings and Land									
KC900	Arts and Leisure Centre - Improvements					100,000	175,000			
KC902	Golf Centre	22,000		22,000						
KC903	Golf Course	148,550	117,900	148,550	270,000	75,000				
KC901	Stevenage Swimming Centre	75,000	2,957	75,000	15,000					
TBA	Fairlands Valley Park - Aqua						24,000			
TBA	Leisure Stock Condition						30,000		20,000	
	Play Centres									
KC909	Old Town Play Area Enhancement (NHB Funded Scheme)	8,000	8,000	8,000						
KC218	Hertford Road Play Area (S106 Funded)					25,000				
KC904	Play Centres	81,330	82,818	81,330	45,000	5,000	5,000			
New	St Nicholas Play Centre Equipment	19,200		19,200						
New	Pin Green Play Centre Equipment- Cableway	6,500		6,500						
New	Pin Green Play Centre Equipment - Large Tower Unit					30,000				
	Total Leisure & Community Services Schemes	360,580	211,675	360,580	485,000	309,000	5,000	20,000		
	LEISURE & COMMUNITY SERVICES									
	Equipment									
KC219	Fitness Facility Redevelopment	40,000	34,880	40,000						
KC220	Firework Discharging Equipment	15,000	14,795	15,000						
		55,000	49,675	55,000						

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	HOUSING SERVICES									
	SCHEMES									
	Housing Improvement Grants									
KG010	House Renovation/Improvement Grants	25,000		25,000		25,000	25,000	25,000	25,000	25,000
KG011	Disabled Facilities Grants	350,000	167,846	350,000		350,000	350,000	350,000	350,000	350,000
KG030	Grants To Registered Providers	378,460	378,455	378,460		600,000				
	Total Housing Services Schemes	753,460	546,301	753,460		975,000	375,000	375,000	375,000	375,000

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	ENVIRONMENT & REGENERATION SCHEMES									
	Parks/Playing Fields									
KC172	Playground Improvement Programme- Ridlins (New Homes Bonus)	5,890	42	5,890						
KE325	Open Spaces Furniture	8,000	5,373	8,000	8,000	8,000	8,000	8,000	8,000	
KE329	Play Areas Fixed Play	20,000	5,786	20,000	20,000	20,000	20,000	20,000	20,000	
KE909	Fairlands Valley Park Campshill Bridge	38,000		38,000						
KE910	Fairlands Valley Park Balancing Pond - Dredging	30,000		30,000						
KE331	Old Town Bowling Green (War Memorial)	4,420	4,419	4,420						
KE339	Skate Park Construction (New Homes Bonus funded)	5,340	3,707	5,340						
KE344	Peartree Park Football Pitch Improvements	21,690		21,690						
	Allotments									
KE332	Allotments Water Tanks/infrastructure	5,000	70	5,000						
	Operational Buildings									
KE119	Off Street Car Parks (Multi Storey Car Parks)	97,740	16,911	97,740	225,000	112,500	225,000			
KE900	Off Street Car Parks (Surface Car Parks)	56,250		56,250	56,250	22,500	56,250			
KG002	Garages	298,180	96,551	298,180	1,032,930	2,593,370	2,815,720	2,105,220	375,000	
KG025	Garage Site Assembly	180,000		180,000						
KG024	Asbestos Surveyor for Garages (one year contract)	16,700		16,700	23,300					
KR135	Demolition of Former Chells Play Centre at Elliot Road	20,000	688	20,000						
KE902	Community Centres	245,010	1,119	245,010	185,000	370,000	260,000			
KE908	Symonds Green Community Centre Extension	270,000	24,082	270,000	215,000					
KE907	Park Pavilions	105,240	11,482	105,240	137,000	137,500	82,500			
KE903	Depots	30,570	28	30,570	45,000	15,000				
KE904	Cemetery Buildings	14,480	75	14,480	14,000	5,500				
KE906	Town Centre Toilets	1,500	373	1,500						
KE416	Site Assembly 29 Shephall Way	95,000	70,000	190,000	95,000					
New	The Oval Re-roofing				167,000	87,500				
	Fairlands Valley Farmhouse - Improvements				55,000					
	Infrastructure									
KE314	Town Centre Cross Canopies	15,080		15,080						
KE382	Stevenage Arts and Leisure Centre Walkway Flooring	1,500	1,489	1,500						
KE201	Hard standings	49,490	8,158	49,490	50,000	50,000	50,000			
KE100	Residential Parking	84,270	68,237	84,270	70,000	70,000	70,000			
KE417	Town Centre Parking Proposals	51,870	11,968	51,870						
KE217	Parking Restrictions	63,740	45,624	63,740	25,000	25,000	25,000			
New	Town Centre Pond Replacement Fountain Pump				6,000					
New	Parking Enforcement - Phased replacement pay & display machines				11,000	11,000				
New	Parking Enforcement - Burymead Permit Parking Area Implementation				10,000					

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	ENVIRONMENT & REGENERATION SCHEMES (cont'd)									
	Infrastructure (continued)									
New	Parking Enforcement - Old Town Permit Parking Area Implementation					12,000				
New	Coreys Mill Lane - Additional Parking Capacity					24,600				
New	Kimbolton Crescent - resurfacing footpaths / parking areas £35000 to be split 61% HRA and 39% GRF					13,650				
New	Neighbourhood Centres - The Glebe- replacement benches					8,000				
	Town Centre Regeneration									
KE389	Improvements to 'Forum Square'	150,000	1,740	150,000		227,000				
KE384	Town Centre Improvements Phase 2	151,090	87,688	151,090						
KE390	Intersection at Park Place and Queensway	596,600	21,134	596,600						
KE388	Town Square Retail Units Development (nos 3 - 29)	475,200	347,296	475,200						
KE383	Town Centre Regeneration - 4 Town Square	412,000	412,410	412,000						
KE328	Archer Road Neighbourhood Centre 2014 (General Fund)	141,310	88,124	141,310						
New	Public realm improvements to Market Place					250,000				
New	Public realm improvements to Town Square					50,000	500,000	500,000	500,000	
New	Preparation works to units 1,4,5 of the former QD Building ready for letting					57,500				
New	Works to 29 Town Square					27,500				
	Neighbourhood Improvements									
KE911	Play Area Improvement Programme	385,000	71,748	385,000		372,500	232,700	137,000	243,000	283,500
KE097	Litter bins	25,000	19,317	25,000		91,000	58,000	125,000	73,000	83,000
New	Scarborough Avenue Site - Residential Redevelopment					27,500				
	Total Environment & Regeneration Schemes	4,171,160	1,425,837	4,266,160	95,000	3,516,730	4,318,570	4,374,470	2,949,220	769,500

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	ENVIRONMENT & REGENERATION									
	EQUIPMENT									
	Recycling									
KE326	Recycling Equipment	11,940	6,651	11,940						
KE349	Waste Receptacles	30,000	29,660	30,000	30,000	30,000				
	Vehicles, Plant & Equipment									
KE377	Compactor (Bought last year, no budget this)		955							
KE359	Vehicle replacement for LM08TXF (Toyota)	12,150	12,143	12,150						
KE367	Plant replacement for Chipper (Schliesing 480EX)		20							
KE391	Vehicle replacement for KE06CYY (Scarab Major)	120,000		120,000						
KE392	Vehicle replacement for KE06EYM (LF45)	45,000		45,000						
KE393	Vehicle replacement for LK08GSY (Kubota)	12,150	12,143	12,150						
KE394	Vehicle replacement for AE06VBJ (Reform)	41,000		41,000						
KE395	Plant replacement for Shredder (Seko SAMS 500/150)	85,000		85,000						
KE396	Plant replacement for Site Store (Sitesafe)	8,000		8,000						
KE397	Plant replacement for Site Hut (Sitesafe)	11,000		11,000						
KE398	Plant replacement for Rotorvator (Dowdswell 70)	12,000		12,000	12,000					
KE399	Plant replacement for 7 Gangs (TM739)	20,000		20,000						
KE400	Plant replacement for Compact Tractor (Iseki)	15,000		15,000						
KE401	Vehicle replacement for EF07THK (115T350)	25,000		25,000						
KE402	Vehicle replacement for EJ57DGV (TRANSIT 350)	45,000		45,000						
KE403	Vehicle replacement for LM58JNN (140T460)	25,000		25,000						
KE404	Vehicle replacement for LN58UCU (115 T350EF)	12,450	12,443	12,450						
KE405	Vehicle replacement for LN58UJU (140T460)	25,000		25,000						
KE406	Vehicle replacement for LN58ULU (115 T350EF)	12,450	12,443	12,450						
KE407	Vehicle replacement for LK09AHC (R324)	45,000		45,000						
KE408	LK07MPE ECONIC 3233 (DENNIS WILL REPLACE)				180,000					
KE409	LK57CKV ECONIC 1829	215,870	214,470	215,870						
KE410	LK57FDM ECONIC 1829	215,870	214,470	215,870						
KE411	LK57FDN ECONIC 1829	215,870	214,470	215,870						
KE412	LN09PDO				170,000					
KE413	LN09PLO ECONIC 3233				180,000					
KE414	LP08ZYD CONNECT TDCI	15,000		15,000						
TBA	Vehicle replacement for LL58ZRK (LF45)				40,000					
TBA	Vehicle replacement for KC57NNR (Fiesta)				12,000					
TBA	Vehicle replacement for KE07BXY (LF45)				40,000					

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TBA	Vehicle replacement for KE008ACU (Fiesta)					14,000				
	ENVIRONMENT & REGENERATION									
	EQUIPMENT									
	Vehicles, Plant & Equipment (continued)									
TBA	Vehicle replacement for EU57WHH (R324T)					35,000				
TBA	Vehicle replacement for KE07FBX (324)					38,000				
TBA	Plant replacement for Chipper (Timberwolf TW150DHB)						10,000			
TBA	Plant replacement for Site Hut (Sitesafe)					11,000				
TBA	Plant replacement for Site Hut (Sitesafe)					11,000				
TBA	Plant replacement for JCB Excavator (8035 ZTS)					45,000				
TBA	Vehicle replacement for GN60ADU (Scarab minor)					85,000				
TBA	Vehicle replacement for LK09EEP (1545)					38,000				
TBA	Vehicle replacement for LK09EET (1545)						25,000			
TBA	AE05EOW Transit 430 LWB					70,000				
TBA	EK10BYO TRANSIT 115 350M					45,000				
TBA	GX61AFO 101					65,000				
TBA	LK10AVJ R324T						40,000			
TBA	LN09PDO ECONIC 2629						160,000			
TBA	LN09PLO ECONIC 3233						170,000			
KE419	LN09PLU ECONIC 2629						160,000			
TBA	N94DRO 955							40,000		
TBA	Vehicle replacement for EJ56NZC(Animal control)						20,000			
TBA	Vehicle replacement for EY56XEW (Clinical Waste)						25,000			
TBA	Vehicle replacement for F580FUD						35,000			
TBA	Vehicle replacement for F589FUD						35,000			
TBA	Vehicle replacement for LK10CXF (Kubota)						15,000			
TBA	Vehicle replacement for LK10CXG (Kubota)						15,000			
TBA	Vehicle replacement for LM58HXD (140T460)						25,000			
TBA	Vehicle replacement for LM58HXT (330)						20,000			
TBA	Vehicle replacement for LN58UXX (140T460)						25,000			
TBA	Vehicle replacement for LN58UJS (RANGER TDCI)						20,000			
TBA	Vehicle replacement for LK08GPJ (324)						30,000			
TBA	Vehicle replacement for LK08GPY (424)						45,000			
TBA	Vehicle replacement for WX08LMO (Neuson Dumper)							20,000		
TBA	Vehicle replacement for Y466GWV (Jones Euro Dumper)							20,000		
TBA	Plant replacement for Side arm Flail (Port Agric Typhoon M580E)					12,500				
TBA	Plant replacement for Chipper (Timberwolf TW150DHB)							10,000		
TBA	Plant replacement for Side arm Flail (Port Agric M250)					8,000				

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TBA	EO56LND Ranger 4X4 Turbo Di						20,000			
TBA	LK10FDJ 1545						25,000			
	ENVIRONMENT & REGENERATION									
	EQUIPMENT									
	Vehicles, Plant & Equipment (continued)									
TBA	LM58JWG LF55.220							65,000		
TBA	LK08PVT FAD CF85 410							120,000		
TBA	Vehicle replacement for V544MNM (JCB 2CXU)							40,000		
KE365	Plant replacement for Kawasaki (KA2510 MUL036)	12,450	12,443	12,450						
KE369	Plant replacement for Site Store (Site safe)	8,000		8,000						
KE370	Plant replacement for Site Store (Site safe)	8,000		8,000						
TBA	Plant replacement for Site Hut (Sitesafe)							10,000		
TBA	Plant replacement for Site Store (Sitesafe)							8,000		
NEW	Applied sweeper green machine					18,000				
NEW	Applied sweeper green machine					18,000				
NEW	Vehicle replacement for LM61VPC						180,000			
NEW	Vehicle replacement for LR62YBS							180,000		
NEW	Vehicle replacement for LN13 DSE							180,000		
NEW	Vehicle replacement for MX58GYV							80,000		
	Miscellaneous									
KE224	CCTV (Cameras/Network/Monitoring/Data)	36,290	34,991	36,290		15,750	15,750	20,000		
KE107	Christmas Lights	7,820	7,815	7,820		12,000				
	Total Environment & Regeneration Equipment	1,348,310	785,117	1,348,310		1,205,250	1,225,750	713,000		

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	RESOURCES									
	SCHEMES									
	Miscellaneous									
KR910	Meter installations	20,000		20,000						
KR911	Deferred Works Reserve	20,000		20,000		500,000				
	Operational Buildings									
KR900	Council Offices	173,000	1,194	173,000		30,000				
KR028	Energy Conservation Schemes	79,000	12,822	62,000	(17,000)					
KR121	Daneshill House Enhancement Works - Atrium & First Floor	37,000		37,000						
KR122	Daneshill House Enhancement Works - 5th Floor	145,950	8,503	145,950						
KR132	Cavendish Road Server Room - Air Conditioning	6,600		6,600						
KR131	Toilets Upgrade	439,550	210,112	439,550						
KR133	Main Reception Refurbishment	85,000	18,066	85,000						
KR134	Daneshill House Lift Door Control Upgrade Works	10,000		10,000						
KR124	Swingate House - Heating									
New	Swingate House - Reroofing					143,000				
	Commercial Estate									
KR901	Markets	10,540	2,780	10,540		7,500				
New	Indoor Market Essential Health & Safety Works					28,500	113,000			
New	Indoor Market Fire Alarm Replacement					55,000				
New	Indoor Market Toilet Refurbishment					19,000				
KR902	Business Technology Centre & Chells Industrial Estate		109			9,000	6,500	6,500	6,500	6,500
KR903	Shops	16,500	9,638	16,500						
KR907	Parts of Swingate House (Investment, formerly non-operational)	7,500		7,500						
TBA	Town Square Assets (condition survey works)					113,000				
	Total Resources Schemes	1,050,640	263,225	1,033,640	(17,000)	905,000	119,500	6,500	6,500	6,500

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	RESOURCES									
	EQUIPMENT									
	Facilities Management									
KS243	Desks, Chairs, Tambour units etc.	8,000		8,000						
KR126	Daneshill, Cavendish & Swingate - Replacement of Building Management System	35,000	3,976	35,000						
	I.C.T. Projects									
KS230	Changing Channels Payment Portal	38,860		38,860						
KS261	CAD Solution for Property Services	23,200	20,100	23,200						
KS236	Client Equipment	15,000	2,966	15,000						
KS256	Implementation of Uniform Modules	15,000	2,200	15,000						
KS251	Harmonising Infrastructure Technology (for shared service)	198,540	5,810	198,540						
KS262	On-Line Housing Application Form	3,250		3,250						
KS260	Replacement HR & Payroll System	69,400	5,019	69,400						
New	Infrastructure Investment					300,000				
New	New Intranet					80,000				
New	Capita Advantage Digital					100,000				
New	Corporate Website - Redesign					99,000				
New	Next Generation Telephony							100,000		
New	Waste and Recycling System					90,000				
New	New CRM Technology						99,000			
New	Electronic SMB Reports System					10,000				
New	Call Recording					23,000	23,000			
New	Implementation of Civica Icon Payments (Car Park Season Ticket Online Solution					10,000				
New	Future Online Development of Civica Icon Payments						20,000			
	Total Resources	406,250	40,070	406,250		712,000	142,000	100,000		